



George Municipality

Draft Budget 2015/16 to 2017/18

Medium Term Revenue and
Expenditure Framework (MTREF)

27 May 2015

Table of Contents

GLOSSARY.....	3-4
PART 1 – ANNUAL BUDGET	5
1.1 MAYORAL BUDGET SPEECH	5
1.2 COUNCIL RESOLUTIONS.....	5
1.3 BUDGET 2014/15 MID-YEAR REVIEW AND ADJUSTMENTS BUDGET.....	6
1.4 EXECUTIVE SUMMARY.....	6-11
1.5 BUDGET OVERVIEW OF THE 2015/16 MTREF.....	11-12
1.6 OPERATING REVENUE FRAMEWORK.....	12-23
1.7 OPERATING EXPENDITURE FRAMEWORK.....	24-25
1.8 CAPITAL BUDGET.....	25-29
1.9 BUDGET SCHEDULES.....	29-40
PART 2 – SUPPORTING DOCUMENTATION.....	41
2.1 DISCLOSURE ON IMPLEMENTATION OF THE MFMA.....	41
2.2 BUDGET PREPARATION PROCESS.....	41-52
2.3 SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN.....	52
2.4 ALIGNMENT OF BUDGET TO IDP.....	53-56
2.5 MEASURABLE PERFORMANCE OBJECTIVES (MPO's) AND INDICATORS.....	57-58
2.6 OVERVIEW OF BUDGET RELATED POLICIES.....	59-64
2.7 BUDGET ASSUMPTIONS.....	64-69
2.8 OTHER SUPPORTING DOCUMENTS.....	69-103
2.9 MUNICIPAL MANAGER'S QUALITY CERTIFICATE.....	104

List of Tables

Table 1 – Consolidated Overview of the 2015/16 MTREF.....	12
Table 2 – Summary of revenue classified by main revenue sources.....	13
Table 3 – Grants Allocation.....	14
Table 4 – Comparison of proposed rates to be levied for the 2015/16 financial year.....	18
Table 5 – Proposed Water Tariffs.....	19
Table 6 – Comparison between current water charges and increases (Domestic).....	19
Table 7 – Comparison between current water charges and increases in the DMA area (Domestic).....	20
Table 8 – Comparison between current electricity charges and increases Domestic – Single phase consumer: one part Pre-Paid (VAT exclusive).....	20
Table 9 – Indigent – single phase consumers: One part Pre-paid meter (VAT exclusive).....	21
Table 10 – Comparison between current sanitation charges and increases.....	21
Table 11 – Comparison between current waste fees and increases for a single dwelling-house.....	21
Table 12 – Comparison between current waste removal fees and increases.....	22
Table 13 – MBRR Table SA14 – Household bills.....	22-23
Table 14 – Summary of operating expenditure by type.....	24
Table 15 – Repairs and maintenance per asset class.....	25
Table 16 – Capital budget by department.....	26
Table 17 – Capital funding by source.....	26
Table 17 – Budgeted CRR funds.....	28
Table 18 – Capital expenditure by GFS classification.....	29
Table 19 – A1: Budget Summary.....	30
Table 20 – A2: Budgeted Financial Performance by standard classification	31
Table 21 – A3: Budgeted Financial Performance by municipal vote.....	32
Table 22 – A4: Budgeted Financial Performance by revenue source and expenditure type.....	33
Table 23 – A5: Budgeted Capital Expenditure by vote, standard classification and funding.....	34
Table 24 – A6: Budgeted Financial Position.....	35
Table 25 – A7: Budgeted Cash Flow.....	36
Table 26 – A8: Cash backed reserves/accumulated surplus reconciliation.....	36
Table 27 – A9: Asset Management.....	37-38
Table 28 – A10: Basic Service delivery measurement.....	39-40
Table 29 – Schedule of Key Deadlines relating to the budget process.....	42-48

Table 30 – IDP and Budget Road show programme.....	50-52
Table 31 – SA4: Reconciliation between IDP strategic objectives and budgeted operating revenue.....	54
Table 32 – SA5: Reconciliation between IDP strategic objectives and budgeted operating expenditure.....	55
Table 33 – SA6: Reconciliation between IDP strategic objectives and budgeted capital expenditure.....	56
Tables 34 – SA7: Measurable Performance Objectives.....	57
Tables 35 – SA8: Financial Indicators and benchmarks.....	58
Table 36 – SA15: Investment Particulars by Type.....	69
Table 37 – SA17: Borrowing.....	70
Table 38 – SA18: Transfers and grants receipt.....	71
Table 39 – SA19: Expenditure on transfers and grants.....	72
Table 40 – SA20: Reconciliation of transfers, grants receipts and unspent funds.....	73
Table 41 – SA21: Transfers and grants made by the municipality.....	74
Table 42 – SA22: Summary of councillor and staff benefits.....	75
Table 43 – SA23: Salaries, allowances and benefits (political office bearers/councillors and senior managers).....	76
Table 44 – SA24: Summary of personnel numbers.....	77
Table 45 – SA25: Budgeted monthly revenue and expenditure by revenue source and expenditure type.....	78
Table 46 – SA26: Budgeted monthly revenue and expenditure by municipal vote.....	79
Table 47 – SA27: Budgeted monthly revenue and expenditure by standard classification.....	80-81
Table 48 – SA28: Budgeted monthly capital expenditure (municipal vote).....	82
Table 49 – SA29: Budgeted monthly capital expenditure (standard classification).....	83
Table 50 – SA30: Budgeted monthly cash flow.....	84-85
Table 51 – SA32: List of external mechanisms.....	86
Table 52 – SA34a: Capital Expenditure on new assets by asset class.....	87
Table 53 – SA34b: Capital Expenditure on the renewal of assets by asset class.....	88
Table 54 – SA34c: Repairs and maintenance expenditure by asset class.....	89
Table 55 – SA34d: Depreciation by asset class.....	90
Table 56 – SA36: Detailed capital budget per municipal vote.....	91-97
Table 57 – SA37: Projects delayed from previous financial years.....	98
Table 58 – SA1: Supporting detail to Statement of Financial Performance.....	99-101
Table 59 – SA3: Supporting detail to Statement of Financial Position.....	102-103

ANNEXURES TO THE DOCUMENT

Annexure 1	: Budget Speech
Annexure 2	: Budget Item
Annexure 3	: Detailed Capital Plan
Annexure 4	: Tariff policy
Annexure 5	: Customer care, credit control and debt collection policy
Annexure 6	: Indigent policy
Annexure 7	: Property Rates Policy
Annexure 8	: Cash Management and Investment Policy
Annexure 9	: Virement Policy
Annexure 10	: Funding and Reserve Policy
Annexure 11	: Supply Chain Management Policy
Annexure 12	: Asset Management Policy
Annexure 13	: Travel & Subsistence Policy
Annexure 14	: PPPFA Policy
Annexure 15	: MFMA Circular no. 74
Annexure 16	: MFMA Circular no. 75
Annexure 17	: LGMTEC 3 Report
Annexure 18	: Service Level Standards
Annexure 19	: Draft Service Delivery and Budget Implementation Plan 2015/16
Annexure 20	: Tariff List 2015/16
Annexure 21	: Budget Implementation and Monitoring Policy
Annexure 22	: Liquidity Policy
Annexure 23	: Overtime Policy
Annexure 24	: Policy on Unauthorised, Irregular and Fruitless and Wasteful Expenditure

Glossary

Adjustments Budget – Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.
Allocations – Money received from Provincial or National Government or other municipalities.
Budget – The financial plan of the Municipality.
Budget Related Policy – Policy of a municipality affecting or affected by the budget, such as the tariffs policy, rates policy and credit control and debt collection policy.
Capital Expenditure - Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's balance sheet.
Cash flow statement – A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it scores as expenditure in the month it is received, even though it may not be paid in the same period.
DORA – Division of Revenue Act. Annual piece of legislation that shows the amount of allocations from national to local government.
Equitable Share – A general grant paid to municipalities. It is predominantly targeted to help with free basic services.
Fruitless and wasteful expenditure – Expenditure that was made in vain and would have been avoided had reasonable care been exercised.
GFS – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities.
GRAP – Generally Recognised Accounting Practice. The new standard for municipal accounting.
IDP – Integrated Development Plan. The main strategic planning document of the Municipality
KPI's – Key Performance Indicators. Measures of service output and/or outcome.
MFMA – The Municipal Finance Management Act – no 53 of 2003. The principle piece of legislation relating to municipal financial management.
MTREF – Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous and current years' financial position.
Operating Expenditure – Spending on the day to day expenses of the Municipality such as salaries and wages.
Rates – Local Government taxation based on an assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand.

SDBIP – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.
Strategic Objectives – The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.
Unauthorised expenditure – Generally, spending without, or in excess of, an approved budget.
Virement – A transfer of budget.
Virement Policy - The policy that sets out the rules for budget transfers. Virements are normally allowed within a vote. Transfers between votes must be agreed by Council through an Adjustments Budget.
Vote – One of the main segments into which a budget is divided, usually at directorate / department level.

Part 1 – Annual Budget

1.1 Mayoral Budget Speech

The budget speech will be made available on the day of approval of the budget.

1.2 - Council Resolutions

The Council of George Municipality at a meeting that will take place on 27 May 2015 will consider and approve the draft annual budget. The following draft resolutions are contained in the agenda of the Special Council meeting:

RECOMMENDATION

That Council approves the budget in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003), as follows:

- a. that the following policies be approved:
 - (i) Customer Care, Credit Control and Debt Collection Policy;
 - (ii) Property Rates Policy;
 - (iii) Tariff Policy,
 - (iv) Unauthorized Irregular and Fruitless and Wasteful Expenditure Policy;
 - (v) Indigent Policy;
 - (vi) Virement Policy;
 - (vii) Cash Management and Investment Policy;
 - (viii) Travel & Subsistence Policy;
 - (ix) Supply Chain Management Policy;
 - (x) PPPFA Policy;
 - (xi) Asset Management Policy;
 - (xii) Funding Borrowing & Reserve Policy;
 - (xiii) Long Term Financial Plan;
 - (xiv) Liquidity Policy;
 - (xv) Budget Implementation and Monitoring Policy.
- (b) that the annual budget for the financial year 2015/16 and indicative outer years 2016/17 and 2017/18 be approved as set-out:
 - (i) Capital expenditure by project as contained in annexure "A" to the agenda;
 - (ii) Capital funding by source as contained in annexure "A" to the agenda;
 - (iii) Operating revenue by source as contained in Table 1 of the report;
 - (iv) Operating expenditure by type as contained in Table 2 of the report;
- (c) that property rates as reflected in the report be imposed for the budget year 2015/16;
- (d) that tariffs and services charges as reflected in the formal tariff list be approved for the budget year 2015/16;
- (e) that the capital funding, both internal and external funding, be secured prior to the commencement of any new capital project;
- (f) that the draft annual budget documentation for 2015/16 – 2017/18 as outlined in the budget regulations be submitted to National and Provincial Treasury.

1.2– Budget 2014/15 Mid-year Review and adjustments budget

The following table shows the original and adjustments budget for 2014/15.

R'000	Original Budget 2014/15	MYR Adjusted Budget 2014/15	Difference
Capital	R252 243	R235 167	-R17 076
Operating Income	R1 275 334	R1 369 784	R94 450
Operating Expenditure	R1 215 996	R1 278 991	R62 995

The 2014/15 adjustments budget was taken into account in the preparation of the 2015/16 MTREF. In particular, the capital budget must be set at a level that is realistic in terms of the capacity to deliver and the ability to fund.

1.4 – Executive Summary

The Budget Committee was confronted with numerous challenges during the budget process. The following had an impact:

- The continued negative effect of the economic downturn;
- The addressing of service delivery shortcomings as identified in the adjustments budget in February 2015 and its effect on the available funding;
- The continued funding constraints with regards to the low available funding for the Capital Budget through the Capital Replacement Reserve;
- The fact that George Municipality is “over borrowed” which results in capital costs comprising a to large percentage of the operating budget;
- Nersa’s directive that bulk purchases will increase by 14.24% for municipalities and municipal electricity tariff increase should not exceed 12.20%.

The 2014/15 adjustments budget in February 2015 again proved that the ability of Council to reduce costs is limited due to the fact that the fixed cost component of the operating budget exceeds the variable costs by far. The adjustments budget nonetheless defined the basis for the draft 2015/16 budget.

A continued strategy was followed as outlined within this Council’s long term financial plan with the compilation of this budget, whereby the following was done:

- The municipality needs to focus on its core functions. During the adjustments budget of 2015 the Budget Committee, Portfolio Councillors in conjunction with the Heads of Departments, scrutinised the budget to affect all possible savings;
- The need to maximise income through efficiencies and the way we do business was investigated before we decided to increase our rates, service charges and other tariffs;
- A revenue enhancement project was implemented to ensure that all consumers are billed correctly and are contributing to the municipality’s income as set out in our tariff policy;

- A provision of R62,180 million was made for debtor's impairment in the operating budget. The writing off of irrecoverable debt will continue to be scrutinized through the business processes of the internal credit control unit, which unit is managed by an internal credit control committee to ensure that proper credit control measures are performed and to recommend the writing off of debt to council;
- A provision for a contribution of R17,753 million to the capital replacement reserve (CRR) in the operating budget has been made in order to grow our reserve;
- The capital contributions policy was reviewed to ensure that the municipality receives fair compensation from bulk capacity sold to developers;
- A greater emphasis will be placed on improving our cash management practices, within the legal prescripts, to improve our liquidity position. A policy was introduced and will be in effect as from 1 July 2015.
- The Budget Committee has re-emphasised its wish that the capital budget, as with the previous budget, also be a maintenance budget which will be limited to the available cash funds at our disposal without seeking external loan funding;
- All attempts need to be made to maximise available National and Provincial Government Grants to service part of our capital program;
- A land audit will be undertaken to identify specific strategic land which may be sold to effect growth in George and to build the CRR.
- External funding (EFF) of R21,970 million will be taken up for the procurement of vehicles, plant and equipment.

In spite of the abovementioned challenges, the Budget Committee managed to restrict all tariff increases to single digit increases except electricity tariffs.

George Integrated Public Transport Network (GIPTN)

George Municipality has commenced with phased roll-out of the GO GEORGE public transport service that aims to provide reliable, affordable, accessible scheduled public transport service to the community of George. The first trial phase commenced on 8 December 2014, the second trial phase on Saturday 28 February 2015 and the third trial phase on Saturday 2 May 2015. Subsequent phases will be rolled out in accordance with the schedule agreed to with the Vehicle Operating Company (VOC), George Link (Pty) Ltd. The final phases will be implemented in 2015/16.

The introduction of this service required that the fare structure for George be included in the tariffs list and that the approved fare structure be gazetted. The interim single paper ticket tariffs have been approved and the introduction of an interim paper Multi Journey Ticket (MJT) has been implemented after approval by Council. The Western Cape Department Transport and Public Works has approved the tariffs proposed and the introduction of the MJT utilizing ITRON existing vendors.

The following municipal processes are included within the GIPTN project, and must be managed to meet the project milestones:

- Legislatively required approvals from Council
- Legislatively required public comment processes

- Progress updates to Mayoral Planning, Mayco and Council
- Supply chain management processes for contracting (on-going)
- National grant funding requires milestones for coming year
- Transfer of PTI/PTNO funds High-level milestones will be submitted to NT for payment schedule
- Unspent national grant funding is not rolled over i.e. use it or lose it.

Key Milestones of the GIPTN project:

The following key project milestones have been set for the project:

- | | |
|---------------------------------------|--------------------------------|
| ➤ Branding Approval | - Complete |
| ➤ Position of Bus Stops | - Complete for urban stops |
| ➤ Construction Bus Stops (600) | - 95% completed |
| ➤ Operator Contract – final | - November 2014 |
| ➤ Vehicle Purchase | - deliveries to schedule |
| ➤ York Street depot | - Functioning |
| ➤ Fare Collection and ITS Management | - Appointment through Province |
| ➤ Auxiliary contracts | - in progress |
| ➤ Infrastructure | - On-going |
| ➤ Operations, Oversight and Reporting | - On-going |
| ➤ Vehicle Operating Company | - Established and operational |

Corporate Structure – A Council decision is still urgently required with respect to where the GIPTN function will be placed on the macro structure. Currently the function has been temporarily placed with the Department: Civil Engineering Services, but without the necessary personnel structure to manage and operate the function, and only until 30 June 2015. Council will urgently have to make this decision to allow for the hand-over of key functions and mentoring where required. It must be specifically noted that the roll-out of the GIPTN project is being implemented on a very restricted budget and roll-out influences revenue required to fund operational costs.

An application was submitted to National Treasury (via national Department of Transport) for an additional R 100 million in the 2014/15 financial year. This funding would have been used to accelerate infrastructure, but the application was not successful and no additional funding was received. Infrastructure is a key element, but is dependent on the grant funding received.

The gazetted national 2015/16 three-year budget for public transport is as follows:

Description	2015/16	2016/17	2017/18
National Grant	(R '000)	(R'000)	(R'000)
Operations (PTNO)	54,311	11,769	12,357
Infrastructure (PTIG)	62,014	90,974	78,880
Sub-Total	116,325	102,743	91,237
Provincial Grant			
Operation (GIPTN Operations Grant)	55, 230	80,544	95,544
Total - PT Network Grant	171,555	183,287	186,781

MFMA Circulars

National Treasury sent out MFMA Circular No. 74 on 12 December 2014 providing guidance to municipalities on their 2015/16 budgets and Medium Term Revenue and Expenditure Framework (MTREF). Circular 74 was followed up by Circular no. 75 dated 4 March 2015. Circular No. 74 & 75 reminds us of the key focus areas for the 2015/16 budget process, and that it must be read together with MFMA Circulars no. 48, 51, 54, 55, 58, 59, 66, 67, 70 and 72. It is essential reading material in order to understand the background to this budget.

National Treasury has also set out the requirements for funding the budget and producing a credible budget.

Funding the Budget

Section 18(1) of the MFMA states that an annual budget may only be funded from:

- Realistically anticipated revenues to be collected;
- Cash backed accumulated funds from previous years' surpluses not committed for other purposes; and
- Borrowed funds, but only for the capital budget referred to in section 17.

Achievement of this requirement in totality effectively means that a Council has 'balanced' its budget by ensuring that budgeted outflows will be offset by a combination of planned inflows.

Under old budget formats a 'balanced' income generated approach was a key objective and this assisted in ensuring that outflows were matched by inflows, provided revenue collections were realistic. However, GRAP compliant budgets necessitate that budget 'balancing' be much more comprehensive.

New budgeting and accounting formats demand that the budgeted Statement of Financial Performance (Income Statement), the Budgeted Statement of Financial Position (Balance Sheet) and the Budgeted Statement of Cash Flows must be

considered simultaneously to ensure effective financial management and sustainability and to ensure that the budget is funded.

A Credible Budget

Amongst other things, a credible budget is a budget that:

- Funds only activities consistent with the revised IDP and vice versa ensuring the IDP is realistically achievable given the financial constraints of the municipality;
- Is achievable in terms of agreed service delivery and performance targets;
- Contains revenue and expenditure projections that are consistent with current and past performance and supported by documented evidence of future assumptions;
- Does not jeopardise the financial viability of the municipality (ensures that the financial position is maintained within generally accepted prudential limits and that obligations can be met in the short, medium and long term); and
- Provides managers with appropriate levels of delegation sufficient to meet their financial management responsibilities.

Budgeted Deficit versus Depreciation

The depreciation budget for the MTREF, calculated on the existing assets, is R136 627 585 for 2015/16, R123 250 625 and R120 823 554 respectively for the two outer years.

Depreciation is calculated by using the straight line method over the life-span of the asset. The assets in the asset register are funded from different funding sources and the depreciation of these assets is also treated differently.

The table below is a summary of the total depreciation broken up in the different funding source categories:

Funding Source	DEPRECIATION		
	2015/16 R	2016/17 R	2017/18 R
Accumulated surplus	5,389,272	5,067,168	5,065,595
Capital Reserve	7,985,315	7,869,662	7,426,890
Conditional Grants	53,461,870	47,495,695	47,190,007
Public Contributions	3,376,548	3,164,159	3,161,626
Donations	691,187	441,976	441,830
External loans	36,795,315	35,034,560	34,084,227
CCR – own funds	28,928,078	24,177,405	23,453,379
TOTAL	136,627,585	123,250,625	120,823,554

George Municipality has used the “cost model” to implement GRAP 17. The fact that George Municipality has created 75% of its depreciable asset base in the last ten years has increased the depreciation cost beyond normal tariff increases.

As example a filtration plant was constructed with funds from the emergency drought relief grant. A capital asset of ± R95 million was created with an estimated

life span of 20 years. The impact on the depreciation budget was an additional depreciation to the amount of R4.75 million per year.

It is impossible to give this burden through to the inhabitants of George. To soften the impact of this depreciation a “claw back” of depreciation is done during the budget process as part of the tariff setting. This inevitably leads to a budgeted deficit on the Budgeted Statement of Financial Performance.

This position has been exacerbated by the extensive funding of capital projects from External Loans (EFF). George Municipality is budgeting for interest and redemption repayments to the value of ±R82 million per year for the MTREF.

1.5 – Budget Overview of the 2015/16 MTREF

This section provides an overview of the George Municipality’s 2015/16 to 2017/18 MTREF. It includes an assessment of how the budget links with the national and provincial government contexts along with a review of the fiscal position of George Municipality.

The Municipality’s budget must be seen within the context of the policies and financial priorities of national, provincial and district government. In essence, the spheres of Government are partners in meeting the service delivery challenges faced in George. George alone cannot meet these challenges. It requires support from the other spheres of Government through the direct allocation of resources as well as the achievement of their own policies.

According to Circular No. 75, the following headline inflation forecasts underpin the national 2015 Budget:

Fiscal Year	2013/14 Actual	2014/15 Estimate	2015/16	2016/17	2017/18
			Forecast		
Headline CPI Inflation	5,8%	5,6%	4,8%	5,9%	5,6%

Source: Budget Review 2015

The growth parameters apply to tariff increases for property rates, user and other charges raised by municipalities and municipal entities, to ensure that all spheres of government support the national macroeconomic policies, unless it can be shown that external factors impact otherwise.

The budget process in George followed the requirements of the MFMA. A Table of key deadlines was tabled in Council by the Mayor in August 2014.

A Budget Committee was established to examine, review and prioritise budget proposals from departments.

Over the 3 year period, the Municipality is planning to spend R902.8 million on capital investment for the infrastructure needs of the City. In 2015/16 the capital budget is R244.3 million. Operating expenditure in 2015/16 is budgeted at R1 436.4 million and the operating revenue is budgeted at R1 510.6 million.

The MFMA requires municipalities to set out measurable performance objectives when tabling their budgets. These “key deliverables” link the financial inputs of the budget to service delivery on the ground.

As a further enhancement to this, quarterly service targets and monthly financial targets are contained in the Draft Service Delivery and Budget Implementation Plan (SDBIP). This must be approved by the Mayor within 28 days after the approval of the final budget and forms the basis for the Municipality’s in year monitoring.

In view of the aforementioned, the following table is a consolidated overview of the proposed MTREF:

Table 1 – Consolidated Overview of the 2015/16 MTREF

	ADJUSTMENTS BUDGET 2014/15 R	BUDGET YEAR 2015/16 R	BUDGET YEAR 2016/17 R	BUDGET YEAR 2017/18 R
Total revenue (excluding capital transfers and contributions)	1,210,026,772	1,372,507,005	1,418,799,884	1,499,576,561
Less: Total expenditure	-1,278,990,811	-1,436,481,302	-1,462,117,329	-1,541,258,010
Surplus/(Deficit) before capital transfers and contributions	-68,964,039	-63,974,297	-43,317,445	-41,681,449
Plus: Capital transfers and contributions	159,756,881	138,096,608	174,125,991	197,897,108
Surplus/(Deficit) before appropriations	90,792,842	74,122,311	130,808,546	156,215,659
Less: Appropriations	-90,686,365	-74,038,523	-130,771,542	-156,132,787
Surplus/(Deficit)	106,477	83,788	37,004	82,872
Total Capital Expenditure	235,166,826	244,338,094	326,488,734	331,963,798

1.6 – Operating Revenue Framework

For George Municipality to continue maintaining / improving the quality of services provided to its citizens it needs to generate the required revenue.

The municipality’s revenue strategy is built around the following key components:

- National Treasury’s guidelines, Circular No. 74 & 75;
- The municipality’s Property Rates Policy;
- The municipality’s Credit Control and Indigent Policy and rendering of free basic services;
- Tariff policy and structure;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA).
- Revenue enhancement plan.

The following table is a summary of the 2015/16 MTREF (classified by main revenue source):

Table 2 – Summary of revenue classified by main revenue sources

Description	2011/12	2012/13	2013/14	Current Year 2014/15		2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source								
Property rates	127,788,417	143,438,449	154,010,771	171,573,053	171,250,213	189,084,096	200,341,141	212,379,609
Property rates - penalties & collection charges	1,217,609	3,845,224	3,759,202	5,509,120	5,509,120	5,311,670	5,420,380	5,535,610
Service charges - electricity revenue	373,785,442	422,009,386	445,931,709	475,716,917	471,916,917	527,569,712	557,949,201	590,766,491
Service charges - water revenue	66,392,721	85,157,708	91,034,667	91,593,508	93,809,508	101,813,433	106,251,395	111,793,263
Service charges - sanitation revenue	52,175,772	54,624,960	63,811,392	58,051,382	60,838,382	65,511,758	66,535,702	68,973,567
Service charges - refuse revenue	35,101,413	37,420,439	40,432,083	42,378,730	43,375,730	47,057,526	48,693,715	50,416,715
Service charges - other	331,094	346,937	375,478	395,530	395,530	327,170	346,840	367,620
Rental of facilities and equipment	2,102,677	2,158,461	2,272,511	2,288,900	2,345,300	2,497,080	2,647,030	2,805,940
Interest earned - external investments	14,714,900	14,613,241	22,385,592	18,732,000	18,732,000	20,955,930	22,257,290	23,641,140
Interest earned - outstanding debtors	3,573,227	3,643,995	3,931,893	4,392,430	4,392,430	4,559,500	4,833,090	5,123,120
Fines	15,056,617	20,068,920	60,966,463	17,515,480	49,032,580	58,139,201	60,458,013	62,479,124
Licences and permits	2,450,997	2,507,791	2,088,827	2,601,470	2,601,470	2,757,620	2,923,120	3,098,560
Agency services	5,751,031	6,290,635	6,961,369	6,586,340	6,586,340	6,981,530	7,400,430	7,844,480
Transfers recognised - operational	153,465,291	149,610,785	290,629,404	236,511,591	254,132,910	275,184,319	266,411,272	282,532,681
Transfers recognised - capital	50,034,818	82,905,085	273,073,808	118,339,554	152,007,031	129,881,758	165,418,211	188,666,798
Other revenue	29,037,734	25,286,895	52,891,558	23,148,286	32,858,192	72,971,310	75,039,045	81,048,951
Gains on disposal of PPE	-	296,017	-	-	-	-	-	-
Total Revenue	932,979,762	1,054,224,927	1,514,556,726	1,275,334,291	1,369,783,653	1,510,603,613	1,592,925,875	1,697,473,669

Revenue generated from property rates and service charges forms a significant percentage of the revenue source of the municipality. The above table takes into account revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality and also capital transfers and contributions.

The operating revenue increases from R 1 369.8 million to R 1 510.6 million.

The 10,28% increase in revenue is mainly due to:

- An increase in the Property Rates – The Rebate for Households has decreased from 17% to 15%;
- An increase in Transfers Recognised – Operational is mainly due to an increase in the following grants:
 - Human Settlements Grant (R27,2m – 2014/15 to R45,5m – 2015/16);
 - Public Transport Network (R60,4m – 2014/15 to R109,54 – 2015/16);
- The Equitable Share allocation has increased (R92,3m – 2014/15 to R100,7m – 2015/16);
- The implementation of IGRAP 1 had an impact on the calculation for the proposed Fines income;
- Increase in Other Revenue – The budget for Transport fees was accounted for based on the routes that have been implemented and also those that are still to be implemented.

The following table provides a breakdown of the various grants allocated to George Municipality over the medium term:

Table 3 – Grants Allocation

Local government allocations 2015/16 – 2017/18			
	Medium Term Estimates		
	2015/16 R'000	2016/17 R'000	2017/18 R'000
National Grants	270,094	266,731	265,942
Equitable share	100,693	110,264	121,141
Infrastructure (MIG)	38,832	40,292	42,481
Electrification Programme (INEP)	7,000	8,000	5,000
Financial Management (FMG)	1,450	1,475	1,550
Municipal Systems Improvement (MSIG)	930	957	1,033
Public Transport Infrastructure Grant	116,325	102,743	91,237
Expanded Public Works Programme Incentive Grant (EPWP)	1,864	-	-
Infrastructure Skills Development (ISDG)	3,000	3,000	3,500
Provincial Grants	126,384	171,115	210,781
Human Settlement Development Grant	60,480	81,850	106,000
Community Development Workers (CDW's)	90	95	99
Library Services	9,523	7,921	8,397
Maintenance & Construction of Transport Infrastructure	361	-	-
Integrated Transport Planning	600	600	600
GIPTN – Operations	55,230	80,544	95,544
Thusong Centre Grant	100	105	141
Total Allocations	396,478	437,846	476,726

SERVICE CHARGES AND MISCELLANEOUS TARIFFS:

The following tariff increases are proposed:

- Electricity : 11.8%
- Water : 7%
- Rates : 7%
- Rates (Residential) : 9.6%
- Refuse : 9%
- Sewerage : 7%
- Other (miscellaneous) : 6%

TARIFF CHANGES SUGGESTED FOR 2015/16

Rates Tariffs

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process.

An increase of 7% in rates income will be raised for 2015/16. Residential zoned properties will increase by 9.6% due to the rebate that was reduced from 17% to 15%.

PROPERTY RATES IN TERMS OF THE LOCAL GOVERNMENT: MUNICIPAL PROPERTY RATES ACT, 2004 (ACT NO. 6 OF 2004), WILL BE LEVIED AS FOLLOWS:

1. PROPERTY RATES

1.1 RESIDENTIAL PROPERTIES AND FARM PROPERTIES USED FOR RESIDENTIAL PURPOSES (TARIFF CODE: 2801, 2810, 2848, 2851, 2866, 2901)

All properties included as residential in the valuation roll or which are serviced farm properties used for residential purposes as defined in the Municipality's Property Rates Policy: R0,006228 of the market value of the property reflected in the valuation roll less R15 000 of that value. Properties with a market value less than R120 000 are exempted, as per paragraph 3.2 below. A rebate of 15% on property rates as per paragraph 3.3 below.

1.2 RESIDENTIAL VACANT PROPERTIES (TARIFF CODE: 2847 & 2904)

All properties included as residential vacant in the valuation roll: R0,006228 of the market value of the property reflected in the valuation. No further exemptions or rebates.

1.3 PROPERTIES DESCRIBED IN SECTION 17(1)(h)(ii) OF ACT NO. 6 OF 2004 AND ACT 29 OF 2015 (TARIFF CODE: 2845)

All properties included in the valuation roll which are used for multiple purposes, one or more components of which are used for residential purposes as defined in the Municipality's Property Rates Policy: R0,006228. A rate determined in accordance of the Municipality's Property Rates Policy on the market value of the property reflected in the valuation roll, less R15 000 of that value.

1.4 BUSINESS AND BUSINESS VACANT PROPERTIES, ACCOMMODATION ESTABLISHMENTS AND FARM PROPERTIES USED FOR BUSINESS PURPOSES (TARIFF CODE: 2803, 2807, 2831, 2834, 2843, 2857, 2886, 2906)

All properties included as business properties, business vacant properties, accommodation establishments or farm properties used for business

purposes in the valuation roll: R0,007863 of the market value of the property reflected in the valuation roll.

1.4 FARM PROPERTIES USED FOR AGRICULTURAL PURPOSES (TARIFF CODE: 2853, 2854, 2856, 2903)

All properties included as agricultural in the valuation roll which are farm properties used for agricultural purposes as defined in the Municipality's Property Rates Policy: R0,001557 of the market value of the property reflected in the valuation roll.

1.5 FARM PROPERTIES USED FOR RESIDENTIAL PURPOSES (TARIFF CODE: 2888, 2988)

All properties which are unserviced farm properties used for residential purposes as defined in the Municipality's Property Rates Policy: R0,003738 of the market value of the property reflected in the valuation roll, less R15 000 of that value.

1.6 FARM PROPERTIES USED FOR OTHER PURPOSES (TARIFF CODE: 2890, 2990)

All properties which are farm properties other than those described in 1.5 and 1.6 above: R0,004672 above of the market value of the property reflected in the valuation roll.

1.7 PUBLIC SERVICE INFRASTRUCTURE PROPERTIES (TARIFF CODE: 2839)

All properties included in the valuation roll which are used for purposes of public service infrastructure as defined in Act No. 6 of 2004 and the Amendment: R0,004983 of the market value of the property reflected in the valuation roll less 30% of that value.

1.9 PUBLIC SERVICE PURPOSES / STATE-OWNED PROPERTIES (TARIFF CODE: 2815, 2840, 2911, 2914, 2921)

In relation to the use of a property, means property owned and used by an organ of state as hospitals or clinics, schools, pre-schools, early childhood development centres of further education and training colleges; national and provincial libraries and archives, police stations, correctional facilities, or courts of law: R0,004983 of the market value of the property reflected in the valuation roll.

10. PUBLIC BENEFITS ORGANISATION PROPERTIES (TARIFF CODE: 2842)

All properties included in the valuation roll which are owned by public benefit organisations and used for any specified public benefit activity listed in item 1 (welfare and humanitarian), item 2 (health care) or item 4 (education and development) of part 1 of the Ninth Schedule to the Income Tax Act, 1962 (Act No. 58 of 1962) : R0,001557 of the market value of the property reflected in the valuation roll.

1.11 OTHER PROPERTIES (TARIFF CODE: 2887)

All other properties included in the valuation roll, save for properties referred to in 2 below: R0,006228 of the market value of the property reflected in the valuation roll. (i.e. residential garages, etc).

2. PROPERTIES NOT LIABLE FOR PROPERTY RATES (TARIFF CODE: 2804, 2868)

All properties included in the valuation roll which are described in section 17(1)(b), (c), (e), (f), (g) or (i) of Act No. 6 of 2004 and the Amendment Act No. 29 of 2014 are not liable for property rates. (i.e. churches, national parks, etc.)

3. EXEMPTIONS FROM OR REBATES ON PROPERTY RATES (TARIFF CODE: 2870, 2877, 2916, 2918)

3.1 GEORGE MUNICIPAL PROPERTIES

All properties included in the valuation roll which are owned by the George Municipality are not liable for property rates.

3.2 LOW-VALUE RESIDENTIAL PROPERTIES [EXCLUDING STATE-OWNED RESIDENTIAL PROPERTIES AND PROPERTIES LISTED UNDER 1.2, 1.3 AND 1.11]

All residential properties, excluding state-owned residential properties and properties listed under 1.2, 1.3 and 1.11 above included in the valuation roll with a market value less than R120 000, are exempt from property rates.

3.3 RESIDENTIAL PROPERTIES AND FARM PROPERTIES USED FOR RESIDENTIAL PURPOSES [EXCLUDING STATE-OWNED RESIDENTIAL PROPERTIES AND PROPERTIES LISTED UNDER 1.2, 1.3 AND 1.11]

All residential properties, excluding state-owned residential properties and properties listed under 1.2, 1.3 and 1.11 above included as residential in the valuation roll or which are serviced farm properties used for residential purposes as defined in the Municipality's Property Rates Policy entitled to a rebate of 15% on property rates.

3.4 LOW-INCOME OWNERS /PENSIONERS REBATE

All owners of properties referred to in 1.1 above who inhabit and control such properties and are financially responsible for the payment of property rates on such properties are entitled to:

- (a) a rebate of 20% on the property rates on such properties, if their total income as defined in the Municipality's Property Rates Policy is less than R36 000 per annum; or
- (b) a rebate of 10% on the property rates on such properties, if their total income as defined in the Municipality's Property Rates Policy is R36 000 or more per annum but less than R60 000 per annum,

provided that they apply in writing for such rebates on or before 15 July 2015.

4. **EFFECTIVE DATE AND LAPSING**

- a. The above-mentioned property rates will become payable as from 1 July 2015.
- b. The above-mentioned property rates are levied for the Municipality's financial year ending on 30 June 2016, whereupon they will lapse and be replaced by new property rates determined by the Municipality's Municipal Council for the Municipality's financial year starting on 1 July 2016 and ending on 30 June 2017.

Table 4 – Comparison of proposed rates to be levied for the 2015/16 financial year

Category	Current Tariff (1 July 2014)	Proposed tariff (from 1 July 2015)
	cent	cent
Residential properties	0.005821	0.006228
State owned properties	0.004657	0.004983
Business & Commercial	0.007349	0.007863
Agricultural	0.001455	0.001557
Vacant land	0.005821	0.006228
Municipal rateable	-	-
Industrial	0.007349	0.007863
Non-permitted use	-	-
Public benefit organisation properties	0.001455	0.001557

Water Tariffs

South Africa faces similar challenges with regard to water supply as it did with electricity, since demand growth outstrips supply. Consequently, National Treasury is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- Water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- Water tariffs are designed to encourage efficient and sustainable consumption.

In addition National Treasury has urged all municipalities to ensure that water tariff structures are cost reflective by 2014.

During the tariff modelling exercise it was acknowledge that the basic charge for water does not cover the basic cost for the water service and that the structure needs to be changed and remodelled in future budgets.

A tariff increase of 7% from 1 July 2015 for water is proposed. In addition 6kl water per 30-day period will be granted free of charge to all households. The tariff

structure is designed to charge higher levels of consumption at a higher rate per kilolitre.

The tariff structures of the DMA and George are different. The 7% increase in the current tariff will apply to the DMA area as well. George Municipality is reassessing the basic charge for water service to ensure that it is cost reflective of the fixed costs components needed to deliver water to the consumers.

A summary of the proposed tariffs for households (residential) and non-residential in George are as follows:

Table 5 – Proposed Water Tariffs

CATEGORY	CURRENT TARIFFS 2014/15	PROPOSED TARIFFS 2015/16
	Rand per kℓ	Rand per kℓ
RESIDENTIAL		
(i) 0 to 6 kℓ per 30-day period	Free	Free
(ii) 6 to 12 kℓ per 30-day period	11.11	11.89
(iii) 12 to 20 kℓ per 30-day period	12.79	13.69
(iv) 20 to 30 kℓ per 30-day period	15.34	16.41
(v) 30 to 50 kℓ per 30-day period	18.41	19.70
(vi) 50 kℓ per 30-day period	21.00	22.47
NON-RESIDENTIAL		
(i) 0 to 6 kℓ per 30-day period	11.11	11.89
(ii) 6 to 12 kℓ per 30-day period	11.11	11.89
(iii) 12 to 20 kℓ per 30-day period	12.79	13.69
(iv) 20 to 30 kℓ per 30-day period	15.34	16.41
(v) 30 to 50 kℓ per 30-day period	16.83	18.01
(vi) 50 kℓ per 30-day period	18.41	19.70

The following table shows the impact of the proposed increases in water tariffs on the water charges for a single dwelling-house:

Table 6 – Comparison between current water charges and increases (Domestic)

Monthly consumption kℓ	Current amount payable R	Proposed amount payable R	Difference (Increase) R	Percentage change
20	168.96	180.79	11.83	7%
30	322.38	344.95	22.57	7%
40	506.55	542.01	35.46	7%
50	690.74	739.09	48.35	7%
80	1,320.70	1,413.15	92.45	7%
100	1,740.70	1,862.55	121.85	7%

A summary of the proposed tariffs for households (residential) and non-residential in the DMA area is as follows:

Table 7 – Comparison between current water charges and increases in the DMA area (Domestic)

CATEGORY	CURRENT TARIFFS 2014/15	PROPOSED TARIFFS 2015/16
	Rand per kℓ	Rand per kℓ
RESIDENTIAL		
(i) 0 to 6 kℓ per 30-day period	Free	Free
(ii) 6 to 12 kℓ per 30-day period	4.94	5.29
(iii) 12 to 20 kℓ per 30-day period	5.67	6.07
(iv) 20 to 30 kℓ per 30-day period	6.81	7.29
(v) 30 to 50 kℓ per 30-day period	8.16	8.73
(vi) 50 kℓ per 30-day period	9.32	9.97
NON-RESIDENTIAL		
(i) 0 to 6 kℓ per 30-day period	4.94	5.29
(ii) 6 to 12 kℓ per 30-day period	4.94	5.29
(iii) 12 to 20 kℓ per 30-day period	5.67	6.07
(iv) 20 to 30 kℓ per 30-day period	6.81	7.29
(v) 30 to 50 kℓ per 30-day period	7.46	7.98
(vi) 50 kℓ per 30-day period	8.18	8.75

Electricity Tariffs

The proposed municipal electrical tariff increase is 11.8% whereas the prescribed tariff according to NERSA's guideline is 12.2%. According to NERSA certain of the municipality's electricity tariffs are too high and thus the reason why the increase is below the prescribed increase.

The following table shows the impact of the proposed increases in electricity tariffs on the domestic customers:

Table 8 – Comparison between current electricity charges and increases Domestic – Single phase consumer: one part Pre-Paid (VAT exclusive)

Monthly consumption kWh	Current amount Payable 134.74 c / unit R	Proposed amount Payable 150.64 c / unit R	Difference (Increase) R	Percentage change
100	134.74	150.64	15.90	11.80%
250	336.85	376.60	39.75	11.80%
500	673.70	753.20	79.50	11.80%
750	1,010.55	1,129.80	119.25	11.80%
1 000	1,347.40	1,506.40	159.00	11.80%
2 000	2,694.79	3,012.80	318.01	11.80%

Table 9 – Indigent – single phase consumers: One part Pre-paid meter (VAT exclusive)

Monthly consumption kWh	Current amount Payable 93.10c / unit R	Proposed amount Payable 104.09c / unit R	Difference (Increase) R	Percentage change
100	27.93	31.23	3.30	11.80%
250	167.58	187.36	19.78	11.80%
450	353.78	395.54	41.76	11.80%

Free 70kWh electricity per month are awarded to households to households who qualify in terms of the Indigent Policy.

Sanitation tariffs

A tariff increase of 7% for sanitation from 1 July 2015 is proposed.

The following table compares the current and proposed tariffs:

Table 10 – Comparison between current sanitation charges and increases

CURRENT TARIFF 2014/15 Rand per year	PROPOSED TARIFF 2015/16 Rand per year	DIFFERENCE R	% INCREASE
1,821.53	1,949.03	127.50	7.00%

Waste Removal tariff

A 9% increase in the waste removal tariff is proposed from 1 July 2015.

Table 11 – Comparison between current waste fees and increases for a single dwelling-house

CURRENT TARIFF 2014/15 Rand per year	PROPOSED TARIFF 2015/16 Rand per year	DIFFERENCE R	% INCREASE
1,455.05	1,586.00	130.95	9.00%

Table 12 – Comparison between current waste removal fees and increases

	CURRENT TARIFFS 2014/15		PROPOSED TARIFFS 2015/16	
	Per litre (per service) (R)	Per month (R)	Per litre (per service) (R)	Per month (R)
Tariff per container per month or part of a month: Areas serviced by means of: (Tariff is multiplied by the number of service rounds per week and the number of containers.)				
7 X 85ℓ container (black bag) removed once a week	0.0505	120.14	0.0550	130.95
1 x 240ℓ container removed once a week	0.2050	196.73	0.2235	214.44
2 x 240ℓ container removed 3 times a week	0.2625	756.02	0.2861	824.06

The cost of establishing of a composting plant, the closure of the dumping site, the increase in cost of depositing household waste at the new proposed regional landfill site, the establishing of a landfill site in Uniondale and the transport of household waste to PETRO SA, are putting a tremendous pressure on the financial viability of the waste removal service, hence the 9% increase in tariff. Urgent strategic decisions are needed in this regard.

Overall impact of tariff increases on households

The following table shows the overall expected impact of tariff increases on a large and small household, as well as an indigent household receiving free basic services.

It needs to be noted that the majority of indigent households in George are situated in the affordable house areas. The valuation of these houses is below R120 000 and due to rebates do not pay property rates.

Indigent households receive a discount on their services equal to the basic charge for water plus 6kl water free, 70kwh electricity units, the monthly levy for refuse and sanitation.

Table 13 – MBRR Table SA14 – Household bills

George Municipality – 2015/16 Annual Budget and MTREF

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16 % incr.	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Rand/cent											
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		211.07	228.97	247.29	275.79	275.79	275.79	9.6%	302.19	320.32	339.54
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		1,039.88	1,178.10	1,254.70	1,347.40	1,347.40	1,347.40	11.8%	1,506.40	1,596.78	1,692.59
Water: Basic levy		50.37	54.40	58.75	63.45	63.45	63.45	7.0%	67.89	71.96	76.28
Water: Consumption		255.92	276.36	298.46	322.34	322.34	322.34	7.0%	344.96	365.66	387.60
Sanitation		120.50	130.14	140.55	151.79	151.79	151.79	7.0%	162.42	172.17	182.50
Refuse removal		95.33	103.00	111.25	121.26	121.26	121.26	9.0%	132.16	140.09	148.49
Other		-	-	-	-	-	-	-	-	-	-
sub-total		1,773.07	1,970.97	2,111.00	2,282.04	2,282.04	2,282.04	10.3%	2,516.02	2,666.98	2,827.00
VAT on Services		218.68	243.88	260.92	280.87	280.87	280.87	10.3%	309.94	328.54	348.25
Total large household bill:		1,991.75	2,214.85	2,371.92	2,562.92	2,562.92	2,562.92	10.3%	2,825.96	2,995.52	3,175.25
% increase/-decrease			11.2%	7.1%	8.1%	-	-		10.3%	6.0%	6.0%
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		149.44	162.12	175.09	195.27	195.27	195.27	9.6%	213.97	226.81	240.42
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		530.55	589.05	627.35	673.70	673.70	673.70	11.8%	753.20	798.39	846.30
Water: Basic levy		50.37	54.40	58.75	63.45	63.45	63.45	7.0%	67.89	71.96	76.28
Water: Consumption		195.02	210.61	227.46	245.66	245.66	245.66	7.0%	262.91	278.68	295.41
Sanitation		120.50	130.14	140.55	151.79	151.79	151.79	7.0%	162.42	172.17	182.50
Refuse removal		95.33	103.00	111.25	121.26	121.26	121.26	9.0%	132.16	140.09	148.49
Other		-	-	-	-	-	-	-	-	-	-
sub-total		1,141.21	1,249.32	1,340.45	1,451.13	1,451.13	1,451.13	9.7%	1,592.55	1,688.10	1,789.39
VAT on Services		138.85	152.21	163.15	175.82	175.82	175.82	9.8%	193.00	204.58	216.85
Total small household bill:		1,280.06	1,401.53	1,503.60	1,626.95	1,626.95	1,626.95	9.7%	1,785.55	1,892.68	2,006.24
% increase/-decrease			9.5%	7.3%	8.2%	-	-		9.7%	6.0%	6.0%
Monthly Account for Household - 'Indigent Household receiving free basic services'	3										
Rates and services charges:											
Property rates		-	-	-	-	-	-	-	-	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		205.46	244.41	242.80	260.68	260.68	260.68	11.8%	291.48	308.97	327.51
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		134.12	144.86	156.46	168.98	168.98	168.98	7.0%	180.86	191.71	203.21
Sanitation		120.50	-	-	-	-	-	-	-	-	-
Refuse removal		95.33	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
sub-total		555.41	389.27	399.26	429.66	429.66	429.66	9.9%	472.34	500.68	530.72
VAT on Services		77.76	54.50	55.90	60.15	60.15	60.15	9.9%	66.13	70.10	74.30
Total small household bill:		633.17	443.77	455.16	489.81	489.81	489.81	9.9%	538.47	570.78	605.02
% increase/-decrease			(29.9%)	2.6%	7.6%	-	-		9.9%	6.0%	6.0%

References

1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water
2. Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water
3. Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)
4. Note this is for a SINGLE household.

1.7 – Operating Expenditure Framework

The expenditure framework for the 2015/16 budget and MTREF is informed by the guidelines of National Treasury.

The following table is a summary of the 2015/16 MTREF (classified by main expenditure types):

Table 14 – Summary of operating expenditure by type

Description	2011/12	2012/13	2013/14	Current Year 2014/15		2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Expenditure By Type								
Employee related costs	248,882,794	269,332,636	311,839,316	308,229,807	320,953,640	346,840,060	369,470,691	406,015,771
Remuneration of councillors	13,868,485	14,547,571	15,567,736	18,138,774	18,138,774	19,451,700	20,813,200	22,270,000
Debt impairment	19,557,889	31,205,828	69,604,195	20,000,000	51,517,100	62,180,741	64,602,713	66,538,704
Depreciation & asset impairment	105,359,522	106,204,495	110,052,752	111,411,612	114,789,631	136,627,585	123,250,625	120,823,554
Finance charges	57,217,007	55,450,529	51,159,815	47,984,408	46,688,408	44,104,405	39,837,531	36,320,367
Bulk purchases	244,403,075	276,450,354	287,736,248	324,001,640	317,964,640	363,242,820	385,037,400	408,139,650
Other materials	139,836	135,044	227,382	267,820	241,890	241,520	256,210	271,750
Contracted services	100,248,256	95,187,721	234,571,487	181,671,705	180,212,073	199,452,327	214,221,733	215,943,092
Transfers and grants	1,188,374	1,520,077	2,368,266	3,043,000	2,968,000	3,144,760	3,281,570	3,383,070
Other expenditure	135,847,819	149,529,501	179,864,599	201,246,922	225,516,655	261,195,384	241,345,656	261,552,052
Loss on disposal of PPE	11,285,936	277,541	99,085	-	-	-	-	-
Total Expenditure	937,998,994	999,841,297	1,263,090,881	1,215,995,688	1,278,990,811	1,436,481,302	1,462,117,329	1,541,258,010

The operating expenditure has increased from R 1 278,99 million in 2014/15 to R1 436,481 million in 2015/16. The increase can be attributed to increases and decreases on several expenditure components.

Reasons for significant cost variances:

- Debt impairment – The calculation is based on the 2013/14 collection ratios and also the current economic climate in the George and the implementation of iGRAP1 (accounting for the impairment of traffic fines).
- Bulk purchases – The increase is based on the tariff for bulk purchases as set out by NERSA.
- Contracted Services – The budget for contracted services has increased due to the operational expenditure on Housing Projects (R18 million) and the GIPTN R32.5 million.
- Finance charges declined because the redemption portion of the loans is increasing versus the interest payments that are declining.

Table 15 – Repairs and maintenance per asset class

Description R thousand	2011/12	2012/13	2013/14	Current Year 2014/15		2015/16 Medium Term Revenue & Expenditure		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<u>Repairs and Maintenance by Asset Class</u>								
<i>Infrastructure - Road transport</i>	17,490	19,992	18,899	21,014	18,984	20,539	22,170	23,888
<i>Infrastructure - Electricity</i>	5,029	5,604	5,816	8,918	7,681	9,602	10,303	10,923
<i>Infrastructure - Water</i>	3,706	6,051	5,910	6,920	6,745	7,458	8,024	8,484
<i>Infrastructure - Sanitation</i>	11,039	14,390	16,218	17,772	18,923	21,153	22,637	23,671
<i>Infrastructure - Other</i>	45	56	80	210	210	221	233	247
Infrastructure	37,309	46,093	46,923	54,834	52,543	58,974	63,368	67,214
Community	3,057	3,018	4,034	8,109	9,764	10,846	9,394	9,708
Heritage assets	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-
Other assets	12,448	13,012	14,103	17,837	20,915	24,140	23,816	25,265
TOTAL REPAIRS & MAINTENANCE	52,814	62,122	65,059	80,780	83,222	93,960	96,579	102,187

1.8 – Capital Budget

The capital budget increased from R235 million (2014/15) to R244 million in 2015/16.

The Budget Committee went through several stages of prioritising the capital budget to contain the budget within the available funding.

This capital budget has been compiled with due consideration to the direct impact that it would have on the operating budget and our cash position where projects are to be funded from either internal sources or from external borrowings.

With the current long term borrowing commitments on the operating budget it was decided to limit the capital projects linked to external funding. The amount of R21 970 million allocated to external funding relates to projects indicated as EFF on the capital schedules.

The capital budget reflects the following budget allocation to the various Departments and reflects the strategic priorities outlined in the IDP.

Table 16 – Capital budget by department

Vote Description R thousand	2011/12	2012/13	2013/14	Current Year 2014/15		2015/16 Medium Term Revenue & Expenditure		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Capital expenditure - Vote								
Multi-year expenditure to be appropriated								
Vote 3 - Corporate Services	1,212	–	–	–	–	–	–	–
Vote 5 - Community Services	–	–	–	3,000	3,000	2,000	–	–
Vote 6 - Community Services	–	1,609	795	–	–	–	–	–
Vote 9 - Civil Engineering Services	19,587	39,445	257,444	90,600	100,644	93,899	137,237	133,971
Vote 10 - Electrotechnical Services	7,002	7,273	11,815	29,100	19,580	17,840	14,168	15,286
Capital multi-year expenditure sub-total	27,801	48,327	270,053	122,700	123,224	113,740	151,405	149,257
Single-year expenditure to be appropriated								
Vote 1 - Office of the Municipal Manager	84	238	3,904	2,410	2,692	4,735	100	–
Vote 3 - Corporate Services	808	1,113	930	910	911	1,780	2,310	1,460
Vote 4 - Corporate Services	–	62	64	966	945	5,852	2,030	1,730
Vote 5 - Community Services	3,337	2,953	4,685	3,613	5,544	8,279	8,236	3,140
Vote 6 - Community Services	1,519	2,885	18,371	8,354	11,390	6,141	6,884	5,917
Vote 7 - Community Services	–	347	3,914	12,290	3,440	8,480	9,600	3,350
Vote 8 - Human Settlements, Land Affairs & Planning	1,141	897	2,501	14,036	2,195	6,745	23,935	56,500
Vote 9 - Civil Engineering Services	46,193	52,410	31,895	65,254	63,038	71,544	101,573	85,000
Vote 10 - Electrotechnical Services	28,611	10,592	9,204	21,360	21,319	16,450	20,360	25,610
Vote 11 - Financial Services	200	139	676	350	470	593	57	–
Capital single-year expenditure sub-total	81,894	71,634	76,143	129,543	111,943	130,599	175,084	182,707
Total Capital Expenditure - Vote	109,695	119,961	346,197	252,243	235,167	244,338	326,489	331,964

The draft capital programme is contained in Table 56 (Detailed capital budget per municipal vote)

Table 17 – Capital funding by source

Vote Description R thousand	2011/12	2012/13	2013/14	Current Year 2014/15		2015/16 Medium Term Revenue & Expenditure		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Funded by:								
National Government	38,703	40,616	213,787	114,841	118,017	110,006	121,568	118,667
Provincial Government	11,332	42,289	59,287	16,743	27,649	17,050	33,850	70,000
District Municipality	–	–	–	6,000	5,841	2,826	–	–
Other transfers and grants	(0)	(0)	1,040	51,681	23,066	14,231	7,176	1,000
Transfers recognised - capital	50,035	82,905	274,113	189,265	174,573	144,112	162,594	189,667
Public contributions & donations	29	749	15,848	–	–	–	–	–
Borrowing	20,291	–	10,595	13,505	13,525	21,970	71,975	62,860
Internally generated funds	39,340	36,306	45,641	49,473	47,069	78,256	91,920	79,437
Total Capital Funding	109,695	119,961	346,197	252,243	235,167	244,338	326,489	331,964

Internal Funding

One of the main challenges impacting on the capital budget is the expected contributions to the Capital Replacement Reserve (CRR) for the current year. This situation also emphasises the need to expand our current additional income base (sources) and exploring other income sources. The Budget Committee re-affirmed the need for revenue enhancement measures in order to broaden the income base.

A contribution of R10 million was made to the CRR in the February 2015 Adjustments Budget from the working capital.

Council has introduced a specific line item in the 2013/14 budget to specifically budget for a contribution to the CRR. R17,753 million was budgeted for the current year. The total amount budgeted for a contribution to the CRR is R31,662 million in the 2015/16 financial year.

The Budget Committee went through a process of tariff modelling and realised that additional income had to be generated over and above the annual increase in tariffs to fund its asset renewal programme. The master plans for the core services indicate that urgent upgrading and renewal need to be done to the infrastructure.

The increase in human settlements development is putting further strain on the bulk services. The Municipal Infrastructure Grant is not matching this increase in demand.

Although the budgeted income and expenditure are realistically anticipated, the situation regarding the available internal funds will be monitored closely and expenditure on capital projects linked to the CRR will be managed according to the available cash.

To facilitate this process the Budget Committee has prioritized the draft Capital Budget and capped the projects funded from the CRR to R78,256 million.

As indicated in the table below Council is expecting to realize R9,6 million from the sale of property will also make a minimum contribution to the CRR of R10 million. An assessment of the reserves will be done after the 2014/15 year-end process has been concluded. Depending on the performance of the budget towards the end of the 2014/15 financial year a further contribution to the CRR will be made.

The table below gives a breakdown of the available budgeted CRR funds.

Table 17 – Budgeted CRR funds

STATUS OF CRR FUNDING									
DESCRIPTION OF CAPITAL REPLACEMENT RESERVED (CRR)	BALANCE 30/06/2014 AFS	CAPITAL CONTRIBUTIONS TO DATE	BUDGETED VAT INCOME ON GRANTS	TOTAL AMOUNT AVAILABLE FOR CAPITAL EXPENDITURE TO DATE	CRR ADJUSTMENT CAPITAL BUDGET FOR 2014/15	CRR BALANCE AVAILABLE FOR 2015/16	CAPITAL CONTRIBUTIONS & VAT INCOME - BUDGET 2015/16	TOTAL AMOUNT AVAILABLE FOR CAPITAL EXPENDITURE IN 2015/16	BUDGET REQUIRED FOR CRR EXPENDITURE 2015/16
General	839,628.39	489,873.71	1,841,853.00	3,171,355.10	24,557,600.00	-21,386,244.90	11,412,030.00	-9,974,214.90	30,255,600.00
Electricity	14,879,716.25	2,880,569.21	1,198,832.00	18,959,117.46	11,601,550.00	7,357,567.46	6,917,510.00	14,275,077.46	21,850,000.00
Water	635,101.62	2,372,251.12	112,000.00	3,119,352.74	3,450,000.00	-330,647.26	4,649,250.00	4,318,602.74	11,500,000.00
Sewerage	645,795.93	2,651,036.55	4,596,377.00	7,893,209.48	6,460,650.00	1,432,559.48	5,471,600.00	6,904,159.48	8,250,000.00
Sale of Property	11,389,417.80	235,656.42		11,625,074.22	829,000.00	10,796,074.22	2,616,920.00	13,412,994.22	1,420,000.00
Cleansing	229,314.23	111,697.23		341,011.46	550,000.00	-208,988.54	170,680.00	-38,308.54	4,980,000.00
Parking Facilities	731,747.32	87,216.33		818,963.65		818,963.65	424,000.00	1,242,963.65	
Contribution from Working Capital		10,000,000.00		10,000,000.00		10,000,000.00		10,000,000.00	
TOTAL CRR	R 29,350,721.54	R 18,828,300.57	R 7,749,062.00	R 55,928,084.11	R 47,448,800.00	R 8,479,284.11	R 31,661,990.00	R 40,141,274.11	R 78,255,600.00
Shortfall: Sale of Property Contribution from Working Capital									R 38,114,326 -R 9,600,000 -R 10,000,000 R 18,514,326

External Funding

The Budget Committee has reconfirmed its commitment not to rely on external funding to fund the capital budget except for the financing of short term vehicle financing. The planned provision made within this budget for vehicle and plant financing from external funds for 2015/16 amounts to R21,970 million. This amount includes the purchases of generators to the value of R7 million.

The following table provides a breakdown of the budgeted capital expenditure by classification:

Table 18 – Capital expenditure by GFS classification

Vote Description R thousand	2011/12	2012/13	2013/14	Current Year 2014/15		2015/16 Medium Term Revenue & Expenditure		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Capital Expenditure - Standard								
<i>Governance and administration</i>	284	712	2,863	9,991	10,450	14,370	6,832	6,095
Executive and council	84	238	746	2,400	2,610	4,683	100	–
Budget and treasury office	200	139	676	350	470	593	57	–
Corporate services	–	335	1,441	7,241	7,370	9,094	6,675	6,095
<i>Community and public safety</i>	8,010	9,183	26,336	29,544	22,612	24,433	39,421	65,912
Community and social services	2,025	1,228	1,274	4,335	4,265	3,788	2,265	395
Sport and recreation	1,512	4,400	18,548	8,209	9,695	5,821	5,544	5,877
Public safety	3,333	2,608	4,013	2,939	4,832	8,059	7,677	3,140
Housing	1,141	897	2,501	14,036	2,195	6,745	23,935	56,500
Health	–	50	–	25	1,625	20	–	–
<i>Economic and environmental services</i>	14,128	24,080	230,703	92,013	99,486	94,875	129,166	111,068
Planning and development	–	–	–	10	11	–	–	–
Road transport	14,121	24,080	230,085	91,933	99,405	94,875	129,126	111,028
Environmental protection	7	–	618	70	70	–	40	40
<i>Trading services</i>	87,273	85,986	83,137	120,695	102,548	110,609	151,070	148,889
Electricity	35,613	17,865	19,970	44,190	34,539	31,390	31,228	37,596
Water	21,487	30,686	10,791	22,808	7,727	34,567	63,616	53,734
Waste water management	30,172	37,089	48,463	41,407	56,842	36,172	46,627	54,209
Waste management	–	347	3,914	12,290	3,440	8,480	9,600	3,350
<i>Other</i>	–	–	3,157	–	71	52	–	–
Total Capital Expenditure - Standard	109,695	119,961	346,197	252,243	235,167	244,338	326,489	331,964

1.9 – Budget Schedules

The Municipal Budget and Reporting Regulations are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium term planning and policy choices on service delivery.

Narrative will only be provided at certain tables to clarify certain aspects otherwise it will be a repetition of what has already been documented.

Table 19 – A1: Budget Summary

Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousands										
Financial Performance										
Property rates	129,006	147,284	157,770	177,082	176,759	176,759	176,759	194,396	205,762	217,915
Service charges	527,786	599,559	641,585	668,136	670,336	670,336	670,336	742,280	779,777	822,318
Investment revenue	14,715	14,613	22,386	18,732	18,732	18,732	18,732	20,956	22,257	23,641
Transfers recognised - operational	153,465	149,611	290,629	236,512	254,133	254,133	254,133	275,184	266,411	282,533
Other own revenue	45,794	50,939	94,935	48,783	90,066	90,066	90,066	139,691	144,593	153,170
	870,766	962,007	1,207,305	1,149,245	1,210,027	1,210,027	1,210,027	1,372,507	1,418,800	1,499,577
Total Revenue (excluding capital transfers and contributions)										
Employee costs	248,883	269,333	311,839	308,230	320,954	320,954	320,954	346,840	369,471	406,016
Remuneration of councillors	13,868	14,548	15,568	18,139	18,139	18,139	18,139	19,452	20,813	22,270
Depreciation & asset impairment	105,360	106,204	110,053	111,412	114,790	114,790	114,790	136,628	123,251	120,824
Finance charges	57,217	55,451	51,160	47,984	46,688	46,688	46,688	44,104	39,838	36,320
Materials and bulk purchases	244,543	276,585	287,964	324,269	318,207	318,207	318,207	363,484	385,294	408,411
Transfers and grants	1,188	1,520	2,368	3,043	2,968	2,968	2,968	3,145	3,282	3,383
Other expenditure	266,940	276,201	484,139	402,919	457,246	457,246	457,246	522,828	520,170	544,034
Total Expenditure	937,999	999,841	1,263,091	1,215,996	1,278,991	1,278,991	1,278,991	1,436,481	1,462,117	1,541,258
Surplus/(Deficit)	(67,233)	(37,835)	(55,786)	(66,751)	(68,964)	(68,964)	(68,964)	(63,974)	(43,317)	(41,681)
Transfers recognised - capital	50,035	82,905	273,074	118,340	152,007	152,007	152,007	129,882	165,418	188,667
Contributions recognised - capital & contributed assets	12,179	9,313	34,178	7,750	7,750	7,750	7,750	8,215	8,708	9,230
	(5,019)	54,384	251,466	59,339	90,793	90,793	90,793	74,122	130,809	156,216
Surplus/(Deficit) after capital transfers & contributions										
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	(5,019)	54,384	251,466	59,339	90,793	90,793	90,793	74,122	130,809	156,216
Capital expenditure & funds sources										
Capital expenditure	109,695	119,961	346,197	252,243	235,167	235,167	235,167	244,338	326,489	331,964
Transfers recognised - capital	50,035	82,905	274,113	189,265	174,573	174,573	174,573	144,112	162,594	189,667
Public contributions & donations	29	749	15,848	–	–	–	–	–	–	–
Borrowing	20,291	–	10,595	13,505	13,525	13,525	13,525	21,970	71,975	62,860
Internally generated funds	39,340	36,306	45,641	49,473	47,069	47,069	47,069	78,256	91,920	79,437
Total sources of capital funds	109,695	119,961	346,197	252,243	235,167	235,167	235,167	244,338	326,489	331,964
Financial position										
Total current assets	530,714	618,359	893,201	726,313	734,912	734,912	734,912	727,661	755,708	784,754
Total non current assets	2,480,809	2,474,914	2,570,624	2,810,460	2,689,660	2,689,660	2,689,660	2,760,130	2,875,177	2,945,388
Total current liabilities	210,485	264,598	384,082	290,416	306,235	306,235	306,235	332,844	222,015	229,062
Total non current liabilities	609,802	581,124	581,765	534,844	534,844	534,844	534,844	563,587	616,795	667,242
Community wealth/Equity	2,191,236	2,247,551	2,497,977	2,711,512	2,583,493	2,583,493	2,583,493	2,691,360	2,792,076	2,833,838
Cash flows										
Net cash from (used) operating	126,537	193,789	477,098	230,898	223,152	223,152	223,152	226,017	279,134	295,059
Net cash from (used) investing	(109,606)	(113,734)	(332,228)	(161,570)	(161,920)	(161,920)	(161,920)	(213,907)	(287,531)	(291,993)
Net cash from (used) financing	(30,526)	(32,079)	(24,552)	(19,644)	(19,624)	(19,624)	(19,624)	(16,268)	30,649	22,661
Cash/cash equivalents at the year end	218,901	266,877	387,195	436,879	428,803	428,803	428,803	424,644	446,896	472,623
Cash backing/surplus reconciliation										
Cash and investments available	218,901	266,877	387,195	436,879	428,803	428,803	428,803	424,644	446,896	472,623
Application of cash and investments	188,965	209,085	316,785	201,488	216,359	216,359	226,359	229,614	225,707	230,802
Balance - surplus (shortfall)	29,936	57,792	70,410	235,391	212,444	212,444	202,444	195,030	221,189	241,821
Asset management										
Asset register summary (WDV)	2,479,712	2,473,751	2,569,635	2,809,807	2,689,007	2,689,007	2,759,543	2,759,543	2,874,675	2,944,856
Depreciation & asset impairment	105,360	106,204	110,053	111,412	114,790	114,790	136,628	136,628	123,251	120,824
Renewal of Existing Assets	17,406	19,734	22,317	23,356	22,518	22,518	22,518	35,745	56,790	61,431
Repairs and Maintenance	52,814	62,122	65,059	80,780	83,222	83,222	93,960	93,960	96,579	102,187
Free services										
Cost of Free Basic Services provided	71,253	74,061	68,161	66,084	66,084	66,084	67,851	67,851	74,623	82,538
Revenue cost of free services provided	88,646	89,172	99,684	120,348	106,920	106,920	110,691	110,691	124,460	136,155
Households below minimum service level										
Water:	0	1	1	1	1	1	1	1	1	1
Sanitation/sewerage:	0	1	1	–	–	–	–	–	–	–
Energy:	5	4	4	9	9	4	4	4	4	5
Refuse:	–	–	–	4	4	–	–	–	–	–

Table 20 – A2: Budgeted Financial Performance by standard classification

Standard Classification Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand	1									
Revenue - Standard										
<i>Governance and administration</i>		161,738	175,331	199,947	208,328	210,026	210,026	228,636	241,232	255,380
Executive and council		1,681	46	398	133	593	593	433	149	158
Budget and treasury office		150,207	167,704	181,690	201,327	202,059	202,059	220,368	233,194	247,003
Corporate services		9,850	7,581	17,860	6,869	7,375	7,375	7,834	7,890	8,219
<i>Community and public safety</i>		94,863	79,738	110,176	47,685	108,875	108,875	127,198	144,992	170,408
Community and social services		2,052	3,344	4,016	7,297	13,036	13,036	11,663	10,193	10,839
Sport and recreation		2,950	8,087	20,507	3,975	9,566	9,566	6,043	6,281	6,625
Public safety		18,257	22,623	62,500	18,698	53,803	53,803	60,225	62,114	64,223
Housing		71,531	44,755	21,841	16,408	29,461	29,461	47,829	65,284	87,523
Health		72	929	1,313	1,306	3,009	3,009	1,438	1,120	1,198
<i>Economic and environmental services</i>		22,025	51,045	409,750	205,642	223,379	223,379	249,843	262,077	273,992
Planning and development		4,782	4,344	5,439	3,870	4,282	4,282	4,604	4,737	5,012
Road transport		17,228	46,665	404,304	201,771	219,095	219,095	245,238	257,339	268,979
Environmental protection		14	35	7	1	1	1	1	1	1
<i>Trading services</i>		654,338	748,101	791,519	813,661	827,486	827,486	904,907	944,605	997,672
Electricity		387,424	440,599	474,135	503,332	499,577	499,577	555,177	588,229	620,209
Water		111,534	136,866	111,472	117,137	121,679	121,679	146,803	159,035	160,523
Waste water management		97,037	111,932	138,348	127,425	140,033	140,033	129,993	120,390	135,355
Waste management		58,344	58,704	67,564	65,768	66,198	66,198	72,933	76,951	81,584
<i>Other</i>	4	15	10	3,165	18	18	18	19	20	21
Total Revenue - Standard	2	932,980	1,054,225	1,514,557	1,275,334	1,369,784	1,369,784	1,510,604	1,592,926	1,697,474
Expenditure - Standard										
<i>Governance and administration</i>		151,067	138,694	175,396	159,197	163,278	163,278	179,017	188,670	210,735
Executive and council		43,417	39,669	50,310	39,496	40,361	40,361	45,560	47,399	61,675
Budget and treasury office		59,729	53,733	65,885	69,577	70,364	70,364	72,570	79,071	83,247
Corporate services		47,921	45,292	59,202	50,124	52,554	52,554	60,887	62,200	65,813
<i>Community and public safety</i>		165,194	143,594	176,873	136,939	186,599	186,599	220,922	223,356	219,735
Community and social services		17,912	17,792	19,729	20,961	21,682	21,682	23,316	23,225	24,473
Sport and recreation		18,003	20,120	20,387	18,539	19,996	19,996	21,462	19,743	20,572
Public safety		42,131	42,848	85,301	47,411	79,205	79,205	89,460	92,343	96,046
Housing		80,702	56,427	44,499	41,962	55,948	55,948	77,388	80,081	70,223
Health		6,445	6,407	6,956	8,067	9,769	9,769	9,295	7,964	8,422
<i>Economic and environmental services</i>		117,542	139,837	297,766	251,645	258,754	258,754	304,470	289,209	312,197
Planning and development		15,839	16,637	17,283	18,982	18,815	18,815	21,523	22,794	24,537
Road transport		97,987	119,226	276,864	230,973	238,040	238,040	277,080	260,286	281,253
Environmental protection		3,716	3,974	3,619	1,691	1,899	1,899	5,867	6,130	6,406
<i>Trading services</i>		502,088	575,416	610,401	665,394	667,439	667,439	728,396	757,210	794,715
Electricity		323,020	358,733	384,669	432,164	428,079	428,079	474,940	498,424	526,525
Water		76,708	97,508	104,299	102,380	103,994	103,994	110,806	113,604	116,914
Waste water management		59,794	71,250	73,725	81,432	83,580	83,580	88,099	88,930	92,254
Waste management		42,565	47,925	47,708	49,418	51,786	51,786	54,551	56,252	59,023
<i>Other</i>	4	2,109	2,300	2,655	2,821	2,921	2,921	3,677	3,672	3,876
Total Expenditure - Standard	3	937,999	999,841	1,263,091	1,215,996	1,278,991	1,278,991	1,436,481	1,462,117	1,541,258
Surplus/(Deficit) for the year		(5,019)	54,384	251,466	59,339	90,793	90,793	74,122	130,809	156,216

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
2. Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)
3. Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)
4. All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

Table 21 – A3: Budgeted Financial Performance by municipal vote

Vote Description R thousand	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote	1									
Vote 1 - Office of the Municipal Manager		2,564	456	4,861	238	906	906	680	277	293
Vote 2 - Office of the Municipal Manager		–	–	–	–	–	–	–	–	–
Vote 3 - Corporate Services		670	1,853	2,381	1,518	1,637	1,637	1,619	1,726	1,838
Vote 4 - Corporate Services		1,718	1,764	1,859	2,000	2,448	2,448	2,647	2,377	2,393
Vote 5 - Community Services		27,827	33,233	74,315	34,005	74,692	74,692	80,343	81,270	84,533
Vote 6 - Community Services		3,320	9,605	22,676	5,866	13,159	13,159	8,100	8,058	8,519
Vote 7 - Community Services		58,347	59,012	67,919	66,081	66,511	66,511	73,216	77,253	81,908
Vote 8 - Human Settlements, Land Affairs & Planning		78,251	48,088	35,452	22,855	36,207	36,207	55,131	73,015	95,709
Vote 9 - Civil Engineering Services		217,781	287,011	645,256	437,181	471,656	471,656	512,334	526,481	553,958
Vote 10 - Electrotechnical Services		387,486	440,618	474,145	503,332	499,577	499,577	555,177	588,229	620,209
Vote 11 - Financial Services		154,040	168,099	181,472	196,477	197,209	197,209	215,811	228,604	242,381
Vote 12 - Financial Services		976	4,486	4,219	5,782	5,782	5,782	5,545	5,636	5,732
Total Revenue by Vote	2	932,980	1,054,225	1,514,557	1,275,334	1,369,784	1,369,784	1,510,604	1,592,926	1,697,474
Expenditure by Vote to be appropriated	1									
Vote 1 - Office of the Municipal Manager		58,426	58,109	69,543	59,292	60,990	60,990	68,878	71,252	86,142
Vote 2 - Office of the Municipal Manager		–	–	–	–	–	–	1,378	1,432	1,702
Vote 3 - Corporate Services		18,174	18,403	20,132	19,613	20,289	20,289	21,851	22,421	23,470
Vote 4 - Corporate Services		12,252	14,397	18,671	19,712	21,557	21,557	25,103	25,196	26,788
Vote 5 - Community Services		56,095	56,630	100,847	64,297	96,156	96,156	107,556	111,263	116,338
Vote 6 - Community Services		29,383	31,413	31,573	29,338	32,698	32,698	38,455	35,218	36,858
Vote 7 - Community Services		47,166	52,688	52,806	55,309	57,624	57,624	58,773	60,746	63,819
Vote 8 - Human Settlements, Land Affairs & Planning		107,372	76,676	63,332	52,323	65,848	65,848	89,905	93,322	84,589
Vote 9 - Civil Engineering Services		228,136	281,710	448,424	407,003	417,817	417,817	469,171	455,626	482,755
Vote 10 - Electrotechnical Services		326,578	362,184	388,696	437,062	433,172	433,172	481,014	504,088	532,452
Vote 11 - Financial Services		41,113	31,897	51,528	52,834	52,625	52,625	55,440	61,755	65,526
Vote 12 - Financial Services		13,303	15,735	17,539	19,215	20,215	20,215	18,957	19,798	20,818
Total Expenditure by Vote	2	937,999	999,841	1,263,091	1,215,996	1,278,991	1,278,991	1,436,481	1,462,117	1,541,258
Surplus/(Deficit) for the year	2	(5,019)	54,384	251,466	59,339	90,793	90,793	74,122	130,809	156,216

References

1. Insert 'Vote'; e.g. department, if different to standard classification structure
2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
3. Assign share in 'associate' to relevant Vote

Table 22 – A4: Budgeted Financial Performance by revenue source and expenditure type

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand	1									
Revenue By Source										
Property rates	2	127,788	143,438	154,011	171,573	171,250	171,250	189,084	200,341	212,380
Property rates - penalties & collection charges		1,218	3,845	3,759	5,509	5,509	5,509	5,312	5,420	5,536
Service charges - electricity revenue	2	373,785	422,009	445,932	475,717	471,917	471,917	527,570	557,949	590,766
Service charges - water revenue	2	66,393	85,158	91,035	91,594	93,810	93,810	101,813	106,251	111,793
Service charges - sanitation revenue	2	52,176	54,625	63,811	58,051	60,838	60,838	65,512	66,536	68,974
Service charges - refuse revenue	2	35,101	37,420	40,432	42,379	43,376	43,376	47,058	48,694	50,417
Service charges - other		331	347	375	396	396	396	327	347	368
Rental of facilities and equipment		2,103	2,158	2,273	2,289	2,345	2,345	2,497	2,647	2,806
Interest earned - external investments		14,715	14,613	22,386	18,732	18,732	18,732	20,956	22,257	23,641
Interest earned - outstanding debtors		3,573	3,644	3,932	4,392	4,392	4,392	4,560	4,833	5,123
Dividends received		–	–	–	–	–	–	–	–	–
Fines		15,057	20,069	60,966	17,515	49,033	49,033	58,139	60,458	62,479
Licences and permits		2,451	2,508	2,089	2,601	2,601	2,601	2,758	2,923	3,099
Agency services		5,751	6,291	6,961	6,586	6,586	6,586	6,982	7,400	7,844
Transfers recognised - operational		153,465	149,611	290,629	236,512	254,133	254,133	275,184	266,411	282,533
Other revenue	2	16,859	15,974	18,714	15,398	25,108	25,108	64,756	66,331	71,819
Gains on disposal of PPE		–	296	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		870,766	962,007	1,207,305	1,149,245	1,210,027	1,210,027	1,372,507	1,418,800	1,499,577
Expenditure By Type										
Employee related costs	2	248,883	269,333	311,839	308,230	320,954	320,954	346,840	369,471	406,016
Remuneration of councillors		13,868	14,548	15,568	18,139	18,139	18,139	19,452	20,813	22,270
Debt impairment	3	19,558	31,206	69,604	20,000	51,517	51,517	62,181	64,603	66,539
Depreciation & asset impairment	2	105,360	106,204	110,053	111,412	114,790	114,790	136,628	123,251	120,824
Finance charges		57,217	55,451	51,160	47,984	46,688	46,688	44,104	39,838	36,320
Bulk purchases	2	244,403	276,450	287,736	324,002	317,965	317,965	363,243	385,037	408,140
Other materials	8	140	135	227	268	242	242	242	256	272
Contracted services		100,248	95,188	234,571	181,672	180,212	180,212	199,452	214,222	215,943
Transfers and grants		1,188	1,520	2,368	3,043	2,968	2,968	3,145	3,282	3,383
Other expenditure	4, 5	135,848	149,530	179,865	201,247	225,517	225,517	261,195	241,346	261,552
Loss on disposal of PPE		11,286	278	99	–	–	–	–	–	–
Total Expenditure		937,999	999,841	1,263,091	1,215,996	1,278,991	1,278,991	1,436,481	1,462,117	1,541,258
Surplus/(Deficit)		(67,233)	(37,835)	(55,786)	(66,751)	(68,964)	(68,964)	(63,974)	(43,317)	(41,681)
Transfers recognised - capital		50,035	82,905	273,074	118,340	152,007	152,007	129,882	165,418	188,667
Contributions recognised - capital	6	12,149	8,564	17,291	7,750	7,750	7,750	8,215	8,708	9,230
Contributed assets		29	749	16,887	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		(5,019)	54,384	251,466	59,339	90,793	90,793	74,122	130,809	156,216
Taxation		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		(5,019)	54,384	251,466	59,339	90,793	90,793	74,122	130,809	156,216
Attributable to minorities		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		(5,019)	54,384	251,466	59,339	90,793	90,793	74,122	130,809	156,216
Share of surplus/ (deficit) of associate	7	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year		(5,019)	54,384	251,466	59,339	90,793	90,793	74,122	130,809	156,216

References

1. Classifications are revenue sources and expenditure type
2. Detail to be provided in Table SA1
3. Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment
4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs
5. Repairs & maintenance detailed in Table A9 and Table SA34c
6. Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)
7. Equity method
8. All materials not part of 'bulk' e.g. road making materials, pipe, cable etc.

Table 23 – A5: Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 3 - Corporate Services		1,212	-	-	-	-	-	-	-	-	-
Vote 5 - Community Services		-	-	-	3,000	3,000	3,000	3,000	2,000	-	-
Vote 6 - Community Services		-	1,609	795	-	-	-	-	-	-	-
Vote 9 - Civil Engineering Services		19,587	39,445	257,444	90,600	100,644	100,644	100,644	93,899	137,237	133,971
Vote 10 - Electrotechnical Services		7,002	7,273	11,815	29,100	19,580	19,580	19,580	17,840	14,168	15,286
Capital multi-year expenditure sub-total	7	27,801	48,327	270,053	122,700	123,224	123,224	123,224	113,740	151,405	149,257
Single-year expenditure to be appropriated	2										
Vote 1 - Office of the Municipal Manager		84	238	3,904	2,410	2,692	2,692	2,692	4,735	100	-
Vote 3 - Corporate Services		808	1,113	930	910	911	911	911	1,780	2,310	1,460
Vote 4 - Corporate Services		-	62	64	966	945	945	945	5,852	2,030	1,730
Vote 5 - Community Services		3,337	2,953	4,685	3,613	5,544	5,544	5,544	8,279	8,236	3,140
Vote 6 - Community Services		1,519	2,885	18,371	8,354	11,390	11,390	11,390	6,141	6,884	5,917
Vote 7 - Community Services		-	347	3,914	12,290	3,440	3,440	3,440	8,480	9,600	3,350
Vote 8 - Human Settlements, Land Affairs & Planning		1,141	897	2,501	14,036	2,195	2,195	2,195	6,745	23,935	56,500
Vote 9 - Civil Engineering Services		46,193	52,410	31,895	65,254	63,038	63,038	63,038	71,544	101,573	85,000
Vote 10 - Electrotechnical Services		28,611	10,592	9,204	21,360	21,319	21,319	21,319	16,450	20,360	25,610
Vote 11 - Financial Services		200	139	676	350	470	470	470	593	57	-
Capital single-year expenditure sub-total		81,894	71,634	76,143	129,543	111,943	111,943	111,943	130,599	175,084	182,707
Total Capital Expenditure - Vote		109,695	119,961	346,197	252,243	235,167	235,167	235,167	244,338	326,489	331,964
Capital Expenditure - Standard											
Governance and administration		284	712	2,863	9,991	10,450	10,450	10,450	14,370	6,832	6,095
Executive and council		84	238	746	2,400	2,610	2,610	2,610	4,683	100	-
Budget and treasury office		200	139	676	350	470	470	470	593	57	-
Corporate services		-	335	1,441	7,241	7,370	7,370	7,370	9,094	6,675	6,095
Community and public safety		8,010	9,183	26,336	29,544	22,612	22,612	22,612	24,433	39,421	65,912
Community and social services		2,025	1,228	1,274	4,335	4,265	4,265	4,265	3,788	2,265	395
Sport and recreation		1,512	4,400	18,548	8,209	9,695	9,695	9,695	5,821	5,544	5,877
Public safety		3,333	2,608	4,013	2,939	4,832	4,832	4,832	8,059	7,677	3,140
Housing		1,141	897	2,501	14,036	2,195	2,195	2,195	6,745	23,935	56,500
Health		-	50	-	25	1,625	1,625	1,625	20	-	-
Economic and environmental services		14,128	24,080	230,703	92,013	99,486	99,486	99,486	94,875	129,166	111,068
Planning and development		-	-	-	10	11	11	11	-	-	-
Road transport		14,121	24,080	230,085	91,933	99,405	99,405	99,405	94,875	129,126	111,028
Environmental protection		7	-	618	70	70	70	70	-	40	40
Trading services		87,273	85,986	83,137	120,695	102,548	102,548	102,548	110,609	151,070	148,889
Electricity		35,613	17,865	19,970	44,190	34,539	34,539	34,539	31,390	31,228	37,596
Water		21,487	30,686	10,791	22,808	7,727	7,727	7,727	34,567	63,616	53,734
Waste water management		30,172	37,089	48,463	41,407	56,842	56,842	56,842	36,172	46,627	54,209
Waste management		-	347	3,914	12,290	3,440	3,440	3,440	8,480	9,600	3,350
Other		-	-	3,157	-	71	71	71	52	-	-
Total Capital Expenditure - Standard	3	109,695	119,961	346,197	252,243	235,167	235,167	235,167	244,338	326,489	331,964
Funded by:											
National Government		38,703	40,616	213,787	114,841	118,017	118,017	118,017	110,006	121,568	118,667
Provincial Government		11,332	42,289	59,287	16,743	27,649	27,649	27,649	17,050	33,850	70,000
District Municipality		-	-	-	6,000	5,841	5,841	5,841	2,826	-	-
Other transfers and grants		(0)	(0)	1,040	51,681	23,066	23,066	23,066	14,231	7,176	1,000
Transfers recognised - capital	4	50,035	82,905	274,113	189,265	174,573	174,573	174,573	144,112	162,594	189,667
Public contributions & donations	5	29	749	15,848	-	-	-	-	-	-	-
Borrowing	6	20,291	-	10,595	13,505	13,525	13,525	13,525	21,970	71,975	62,860
Internally generated funds		39,340	36,306	45,641	49,473	47,069	47,069	47,069	78,256	91,920	79,437
Total Capital Funding	7	109,695	119,961	346,197	252,243	235,167	235,167	235,167	244,338	326,489	331,964

Table 24 – A6: Budgeted Financial Position

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand										
ASSETS										
Current assets										
Cash		218,901	266,877	387,195	436,879	428,803	428,803	424,644	446,896	472,623
Call investment deposits	1	–	–	–	–	–	–	–	–	–
Consumer debtors	1	87,298	95,526	86,280	87,084	87,084	87,084	75,814	79,035	82,000
Other debtors		39,105	71,957	244,711	42,120	58,796	58,796	60,559	61,468	63,312
Current portion of long-term receivables		333	304	328	218	218	218	231	233	242
Inventory	2	185,077	183,695	174,687	160,012	160,012	160,012	166,412	168,076	166,576
Total current assets		530,714	618,359	893,201	726,313	734,912	734,912	727,661	755,708	784,754
Non current assets										
Long-term receivables		1,098	1,164	989	653	653	653	587	502	532
Investments		–	–	–	–	–	–	–	–	–
Investment property		149,918	152,741	152,579	147,696	150,071	150,071	147,516	145,109	142,895
Investment in Associate		–	–	–	–	–	–	–	–	–
Property, plant and equipment	3	2,327,991	2,319,721	2,416,256	2,661,427	2,538,136	2,538,136	2,610,553	2,727,882	2,800,113
Agricultural		–	–	–	–	–	–	–	–	–
Biological		–	–	–	–	–	–	–	–	–
Intangible		1,802	1,289	800	683	800	800	1,475	1,685	1,847
Other non-current assets		–	–	–	–	–	–	–	–	–
Total non current assets		2,480,809	2,474,914	2,570,624	2,810,460	2,689,660	2,689,660	2,760,130	2,875,177	2,945,388
TOTAL ASSETS		3,011,523	3,093,273	3,463,825	3,536,773	3,424,572	3,424,572	3,487,791	3,630,885	3,730,142
LIABILITIES										
Current liabilities										
Bank overdraft	1	–	–	–	–	–	–	–	–	–
Borrowing	4	33,843	36,963	42,276	43,812	43,812	43,812	38,442	38,826	40,379
Consumer deposits		15,933	17,697	19,902	20,315	20,315	20,315	20,519	18,019	18,199
Trade and other payables	4	134,358	171,630	179,374	201,017	216,835	216,835	147,601	143,888	148,776
Provisions		26,351	38,307	142,530	25,271	25,271	25,271	26,282	21,282	21,708
Total current liabilities		210,485	264,598	384,082	290,416	306,235	306,235	232,844	222,015	229,062
Non current liabilities										
Borrowing		487,034	450,070	418,049	400,757	400,757	400,757	428,097	486,143	541,590
Provisions		122,769	131,054	163,716	134,088	134,088	134,088	135,490	130,652	125,652
Total non current liabilities		609,802	581,124	581,765	534,844	534,844	534,844	563,587	616,795	667,242
TOTAL LIABILITIES		820,287	845,722	965,847	825,260	841,079	841,079	796,431	838,810	896,304
NET ASSETS	5	2,191,236	2,247,551	2,497,977	2,711,512	2,583,493	2,583,493	2,691,360	2,792,076	2,833,838
COMMUNITY WEALTH/EQUITY										
Accumulated Surplus/(Deficit)		2,117,225	2,170,221	2,428,493	2,639,671	2,496,651	2,496,651	2,617,963	2,717,945	2,762,208
Reserves	4	74,011	77,330	69,484	71,842	86,842	86,842	73,396	74,130	71,630
Minorities' interests		–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	5	2,191,236	2,247,551	2,497,977	2,711,512	2,583,493	2,583,493	2,691,360	2,792,076	2,833,838

References

1. Detail to be provided in Table SA3
2. Include completed low cost housing to be transferred to beneficiaries within 12 months
3. Include 'Construction-work-in-progress' (disclosed separately in annual financial statements)
4. Detail to be provided in Table SA3. Includes reserves to be funded by statute.
5. Net assets must balance with Total Community Wealth/Equity

Table 25 – A7: Budgeted Cash Flow

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates, penalties & collection charges		134,073	140,423	165,382	169,999	192,705	192,705	186,620	197,531	209,199
Service charges		501,135	568,421	625,955	641,411	643,523	643,523	712,588	748,586	789,425
Other revenue		38,712	37,970	46,918	51,423	67,325	67,325	89,992	89,041	91,173
Government - operating	1	151,440	164,072	251,627	242,334	256,724	256,724	274,024	267,245	282,986
Government - capital	1	69,344	95,637	274,884	142,274	151,481	151,481	125,780	171,101	194,237
Interest		15,176	14,936	22,625	23,124	23,124	23,124	25,515	27,090	28,764
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees		(724,938)	(770,699)	(856,815)	(988,639)	(1,061,998)	(1,061,998)	(1,141,254)	(1,178,342)	(1,261,022)
Finance charges		(57,217)	(55,451)	(51,111)	(47,984)	(46,688)	(46,688)	(44,104)	(39,838)	(36,320)
Transfers and Grants	1	(1,188)	(1,520)	(2,368)	(3,043)	(3,043)	(3,043)	(3,145)	(3,282)	(3,383)
NET CASH FROM/(USED) OPERATING ACTIVITIES		126,537	193,789	477,098	230,898	223,152	223,152	226,017	279,134	295,059
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		149	330	1	15,000	5,000	5,000	6,063	6,394	6,745
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables		243	(990)	(1,880)	-	-	-	(66)	(85)	30
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
Payments										
Capital assets		(109,998)	(113,075)	(330,349)	(176,570)	(166,920)	(166,920)	(219,904)	(293,840)	(298,767)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(109,606)	(113,734)	(332,228)	(161,570)	(161,920)	(161,920)	(213,907)	(287,531)	(291,993)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	10,206	13,505	13,525	13,525	21,970	71,975	62,860
Increase (decrease) in consumer deposits		-	1,764	2,205	495	495	495	203	(2,500)	180
Payments										
Repayment of borrowing		(30,526)	(33,843)	(36,963)	(33,644)	(33,644)	(33,644)	(38,442)	(38,826)	(40,379)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(30,526)	(32,079)	(24,552)	(19,644)	(19,624)	(19,624)	(16,268)	30,649	22,661
NET INCREASE/ (DECREASE) IN CASH HELD		(13,596)	47,976	120,318	49,684	41,608	41,608	(4,159)	22,252	25,727
Cash/cash equivalents at the year begin:	2	232,497	218,901	266,877	387,195	387,195	387,195	428,803	424,644	446,896
Cash/cash equivalents at the year end:	2	218,901	266,877	387,195	436,879	428,803	428,803	424,644	446,896	472,623

References

1. Local/District municipalities to include transfers from/to District/Local Municipalities
2. Cash equivalents includes investments with maturities of 3 months or less
3. The MTREF is populated directly from SA30.

Table 26 – A8: Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	218,901	266,877	387,195	436,879	428,803	428,803	428,803	424,644	446,896	472,623
Other current investments > 90 days		-	0	(0)	(0)	(0)	(0)	(0)	-	-	-
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		218,901	266,877	387,195	436,879	428,803	428,803	428,803	424,644	446,896	472,623
Application of cash and investments											
Unspent conditional transfers		41,994	70,412	62,924	42,613	58,432	58,432	58,432	39,698	43,835	47,722
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	(29,936)	(56,712)	(194,729)	33,073	17,125	17,125	17,125	(17,967)	(29,103)	(32,129)
Other provisions		-	-	-	53,960	53,960	53,960	53,960	58,960	56,845	58,578
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	176,907	195,385	448,590	71,842	86,842	86,842	96,842	148,922	154,130	156,630
Total Application of cash and investments:		188,965	209,085	316,785	201,488	216,359	216,359	226,359	229,614	225,707	230,802
Surplus(shortfall)		29,936	57,792	70,410	235,391	212,444	212,444	202,444	195,030	221,189	241,821

References

1. Must reconcile with Budgeted Cash Flows
2. For example: VAT, taxation
3. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)
4. For example: sinking fund requirements for borrowing
5. Council approval required for each reserve created and basis of cash backing of reserves

Table 27 – A9: Asset Management

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand										
CAPITAL EXPENDITURE										
Total New Assets	1	92,289	100,227	323,879	228,887	212,649	212,649	208,593	269,699	270,533
Infrastructure - Road transport		6,585	21,766	219,286	87,355	84,866	84,866	83,730	124,087	143,378
Infrastructure - Electricity		32,441	17,241	19,319	47,880	36,470	36,470	33,890	29,418	35,986
Infrastructure - Water		16,922	29,202	8,529	20,640	4,295	4,295	24,267	54,746	45,834
Infrastructure - Sanitation		11,515	38,652	40,285	28,841	44,805	44,805	16,872	12,437	11,368
Infrastructure - Other		2,397	(491)	(0)	7,250	–	–	4,000	7,250	1,000
Infrastructure		69,860	106,370	287,419	191,966	170,436	170,436	162,758	227,938	237,566
Community		17,949	(9,381)	18,698	12,029	16,411	16,411	10,952	12,679	12,350
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6	4,480	3,237	17,763	24,891	25,802	25,802	33,633	28,133	19,667
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	1,250	950	950
Total Renewal of Existing Assets	2	17,406	19,734	22,317	23,356	22,518	22,518	35,745	56,790	61,431
Infrastructure - Road transport		6,633	6,457	10,975	12,500	10,500	10,500	13,500	21,550	19,050
Infrastructure - Electricity		2,119	595	1,363	300	300	300	300	1,000	1,000
Infrastructure - Water		1,265	–	–	425	2,450	2,450	1,000	–	–
Infrastructure - Sanitation		7,093	8,925	3,421	7,571	7,792	7,792	15,200	30,040	38,091
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Infrastructure		17,110	15,977	15,759	20,796	21,042	21,042	30,000	52,590	58,141
Community		190	2,354	1,078	520	155	155	740	30	30
Heritage assets		–	–	29	380	–	–	150	150	150
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6	107	1,403	5,451	1,660	1,321	1,321	4,855	4,020	3,110
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
Total Capital Expenditure	4									
Infrastructure - Road transport		13,219	28,224	230,261	99,855	95,366	95,366	97,230	145,637	162,428
Infrastructure - Electricity		34,560	17,835	20,682	48,180	36,770	36,770	34,190	30,418	36,986
Infrastructure - Water		18,187	29,202	8,529	21,065	6,745	6,745	25,267	54,746	45,834
Infrastructure - Sanitation		18,608	47,577	43,706	36,412	52,597	52,597	32,072	42,477	49,459
Infrastructure - Other		2,397	(491)	(0)	7,250	–	–	4,000	7,250	1,000
Infrastructure		86,970	122,347	303,178	212,763	191,478	191,478	192,758	280,528	295,707
Community		18,139	(7,027)	19,776	12,549	16,565	16,565	11,692	12,709	12,380
Heritage assets		–	–	29	380	–	–	150	150	150
Investment properties		–	–	–	–	–	–	–	–	–
Other assets		4,587	4,640	23,214	26,551	27,124	27,124	38,488	32,153	22,777
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	1,250	950	950
TOTAL CAPITAL EXPENDITURE - Asset class	2	109,695	119,961	346,197	252,243	235,167	235,167	244,338	326,489	331,964
ASSET REGISTER SUMMARY - PPE (WDV)	5									
Infrastructure - Road transport		372,990	359,179	407,338	437,122	459,301	459,301	494,785	564,190	606,892
Infrastructure - Electricity		253,692	236,867	243,955	338,011	260,795	260,795	272,919	282,259	289,513
Infrastructure - Water		200,970	399,724	387,175	334,973	368,328	368,328	364,922	382,138	388,266
Infrastructure - Sanitation		352,107	180,370	209,165	233,223	246,080	246,080	255,714	271,570	288,011
Infrastructure - Other		7,045	9,552	14,259	19,396	13,250	13,250	14,476	17,953	17,524
Infrastructure		1,186,804	1,185,692	1,261,892	1,362,725	1,347,755	1,347,755	1,402,816	1,518,111	1,590,206
Community		152,700	146,038	161,029	267,977	168,034	168,034	151,267	134,340	119,354
Heritage assets		4,236	4,236	4,236	4,645	4,616	4,616	4,766	4,916	5,066
Investment properties		149,918	152,741	152,579	147,696	150,071	150,071	147,516	145,109	142,895
Other assets		984,251	983,754	989,099	1,026,079	1,017,731	1,017,731	1,051,704	1,070,515	1,085,487
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		1,802	1,289	800	683	800	800	1,475	1,685	1,847
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	2,479,712	2,473,751	2,569,635	2,809,807	2,689,007	2,689,007	2,759,543	2,874,675	2,944,856

Table 27 – A9: Asset Management (continues)

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand										
EXPENDITURE OTHER ITEMS										
<u>Depreciation & asset impairment</u>		105,360	106,204	110,053	111,412	114,790	114,790	136,628	123,251	120,824
<u>Repairs and Maintenance by Asset Class</u>	3	52,814	62,122	65,059	80,780	83,222	83,222	93,960	96,579	102,187
Infrastructure - Road transport		17,490	19,992	18,899	21,014	18,984	18,984	20,539	22,170	23,888
Infrastructure - Electricity		5,029	5,604	5,816	8,918	7,681	7,681	9,602	10,303	10,923
Infrastructure - Water		3,706	6,051	5,910	6,920	6,745	6,745	7,458	8,024	8,484
Infrastructure - Sanitation		11,039	14,390	16,218	17,772	18,923	18,923	21,153	22,637	23,671
Infrastructure - Other		45	56	80	210	210	210	221	233	247
Infrastructure		37,309	46,093	46,923	54,834	52,543	52,543	58,974	63,368	67,214
Community		3,057	3,018	4,034	8,109	9,764	9,764	10,846	9,394	9,708
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6, 7	12,448	13,012	14,103	17,837	20,915	20,915	24,140	23,816	25,265
TOTAL EXPENDITURE OTHER ITEMS		158,173	168,327	175,112	192,192	198,012	198,012	230,587	219,829	223,010
Renewal of Existing Assets as % of total capex		15.9%	16.5%	6.4%	9.3%	9.6%	9.6%	14.6%	17.4%	18.5%
Renewal of Existing Assets as % of deprecn"		16.5%	18.6%	20.3%	21.0%	19.6%	19.6%	26.2%	46.1%	50.8%
R&M as a % of PPE		2.3%	2.7%	2.7%	3.0%	3.3%	3.3%	3.6%	3.5%	3.6%
Renewal and R&M as a % of PPE		3.0%	3.0%	3.0%	4.0%	4.0%	4.0%	5.0%	5.0%	6.0%

References

1. Detail of new assets provided in Table SA34a
2. Detail of renewal of existing assets provided in Table SA34b
3. Detail of Repairs and Maintenance by Asset Class provided in Table SA34c
4. Must reconcile to total capital expenditure on Budgeted Capital Expenditure
5. Must reconcile to 'Budgeted Financial Position' (written down value)
6. Donated/contributed and assets funded by finance leases to be allocated to the respective category
7. Including repairs and maintenance to agricultural, biological and intangible assets

Table 28 – A10: Basic Service delivery measurement

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Household service targets	1									
<u>Water:</u>										
Piped water inside dwelling		35,419	34,114	34,114	35,493	35,493	34,200	34,780	35,450	35,990
Piped water inside yard (but not in dwelling)		1,384	13,994	13,994	14,559	14,559	14,000	14,100	14,240	14,249
Using public tap (at least min.service level)	2	285	162	162	1,217	1,217	1,217	1,220	1,221	1,226
Other water supply (at least min.service level)	4	4,184	4,099	4,099	–	–	4,099	4,099	4,099	4,099
<i>Minimum Service Level and Above sub-total</i>		41,272	52,369	52,369	51,269	51,269	53,516	54,199	55,010	55,564
Using public tap (< min.service level)	3	50	120	120	168	168	168	169	170	177
Other water supply (< min.service level)	4	–	758	758	914	914	758	758	758	758
No water supply		–	306	306	–	–	306	306	306	306
<i>Below Minimum Service Level sub-total</i>		50	1,184	1,184	1,082	1,082	1,232	1,233	1,234	1,241
Total number of households	5	41,322	53,553	53,553	52,351	52,351	54,748	55,432	56,244	56,805
<u>Sanitation/sewerage:</u>										
Flush toilet (connected to sewerage)		35,308	42,267	44,300	48,317	48,317	45,629	46,085	46,546	47,012
Flush toilet (with septic tank)		–	4,867	4,867	5,063	5,063	4,867	4,916	4,965	5,014
Chemical toilet		1,416	811	811	241	241	1,085	1,096	1,107	1,118
Pit toilet (ventilated)		–	–	–	844	844	–	–	–	–
Other toilet provisions (> min.service level)		4,463	4,405	4,405	1,252	1,252	4,405	4,405	4,405	4,405
<i>Minimum Service Level and Above sub-total</i>		41,187	52,350	54,383	55,717	55,717	55,986	56,502	57,023	57,549
Bucket toilet		–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)		–	–	–	–	–	–	–	–	–
No toilet provisions		414	1,203	1,203	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>		414	1,203	1,203	–	–	–	–	–	–
Total number of households	5	41,601	53,553	55,586	55,717	55,717	55,986	56,502	57,023	57,549
<u>Energy:</u>										
Electricity (at least min.service level)		1,465	1,441	1,426	1,600	1,600	1,310	1,320	1,295	1,210
Electricity - prepaid (min.service level)		33,842	34,482	35,504	36,757	36,757	36,800	37,168	37,540	37,915
<i>Minimum Service Level and Above sub-total</i>		35,307	35,923	36,930	38,357	38,357	38,110	38,488	38,835	39,125
Electricity (< min.service level)		–	–	–	9,442	9,442	–	–	–	–
Electricity - prepaid (< min. service level)		4,938	4,337	4,307	–	–	4,375	4,419	4,463	4,508
Other energy sources		–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>		4,938	4,337	4,307	9,442	9,442	4,375	4,419	4,463	4,508
Total number of households	5	40,245	40,260	41,237	47,799	47,799	42,485	42,907	43,298	43,633
<u>Refuse:</u>										
Removed at least once a week		43,000	43,000	49,300	43,800	43,800	49,700	50,197	51,201	51,713
<i>Minimum Service Level and Above sub-total</i>		43,000	43,000	49,300	43,800	43,800	49,700	50,197	51,201	51,713
Removed less frequently than once a week		–	–	–	–	–	–	–	–	–
Using communal refuse dump		–	–	–	–	–	–	–	–	–
Using own refuse dump		–	–	–	–	–	–	–	–	–
Other rubbish disposal		–	–	–	–	–	–	–	–	–
No rubbish disposal		–	–	–	3,999	3,999	–	–	–	–
<i>Below Minimum Service Level sub-total</i>		–	–	–	3,999	3,999	–	–	–	–
Total number of households	5	43,000	43,000	49,300	47,799	47,799	49,700	50,197	51,201	51,713

Table 28 – A10: Basic Service delivery measurement (continues)

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<u>Households receiving Free Basic Service</u>	7									
Water (6 kilolitres per household per month)		30,998	33,899	33,821	36,000	36,000	36,000	36,000	37,800	40,000
Sanitation (free minimum level service)		16,347	15,448	16,334	14,000	14,000	14,000	10,000	11,000	12,000
Electricity/other energy (50kwh per household per month)		33,281	15,448	16,334	10,000	10,000	10,000	10,000	11,000	12,000
Refuse (removed at least once a week)		12,138	15,448	16,334	15,000	15,000	15,000	10,000	11,000	12,000
<u>Cost of Free Basic Services provided (R'000)</u>	8									
Water (6 kilolitres per household per month)		20,310	27,116	25,642	21,721	21,721	21,721	26,620	29,638	33,235
Sanitation (free sanitation service)		24,100	21,440	19,879	22,490	22,490	22,490	24,064	25,508	27,039
Electricity/other energy (50kwh per household per month)		14,817	7,916	8,918	5,964	5,964	5,964	6,300	7,392	8,568
Refuse (removed once a week)		12,027	17,588	13,721	15,909	15,909	15,909	10,867	12,085	13,696
Total cost of FBS provided (minimum social package)		71,253	74,061	68,161	66,084	66,084	66,084	67,851	74,623	82,538
<u>Highest level of free service provided</u>										
Property rates (R value threshold)		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Water (kilolitres per household per month)		6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)		–	–	–	–	–	–	–	–	–
Sanitation (Rand per household per month)		121	130	141	152	152	152	162	174	186
Electricity (kwh per household per month)		50	70	70	70	70	70	70	70	70
Refuse (average litres per week)		240	240	240	240	240	240	240	240	240
<u>Revenue cost of free services provided (R'000)</u>	9									
Property rates (R15 000 threshold rebate)						6,054	6,054	6,405	6,789	7,197
Property rates (other exemptions, reductions and rebates)		36,107	37,253	36,524	40,747	24,466	24,466	22,913	24,375	25,820
Water		16,563	8,751	10,531	16,140	15,424	15,424	15,066	17,641	19,533
Sanitation		14,113	20,165	24,840	28,998	27,711	27,711	29,734	34,425	38,045
Electricity/other energy		7,361	5,563	8,704	11,885	11,685	11,685	12,408	14,427	15,952
Refuse		14,501	17,440	19,084	22,578	21,581	21,581	24,164	26,802	29,608
Municipal Housing - rental rebates										
Housing - top structure subsidies										
Other										
Total revenue cost of free services provided (total social package)	6	88,646	89,172	99,684	120,348	106,920	106,920	110,691	124,460	136,155

References

1. Include services provided by another entity; e.g. Eskom
2. Stand distance <= 200m from dwelling
3. Stand distance > 200m from dwelling
4. Borehole, spring, rain-water tank etc.
5. Must agree to total number of households in municipal area (informal settlements receiving services must be included)
6. Include value of subsidy provided by municipality above provincial subsidy level
7. Show number of households receiving at least these levels of services completely free (informal settlements must be included)
8. Must reflect the cost to the municipality of providing the Free Basic Service
9. Reflect the cost to the municipality in terms of 'revenue foregone' of providing free services (note this will not equal 'Revenue Foregone' on SA1)

Part 2 – Supporting documentation

2.1 - Disclosure on implementation of the MFMA & other applicable legislation

Municipal Finance Management Act – No 56 of 2003

The MFMA became effective on 1st July 2004. The Act aims to modernise budget and financial management practices within the overall objective of maximising the capacity of municipalities to deliver services.

The MFMA covers all aspects of municipal finance including budgeting, supply chain management and financial reporting.

The various sections of the Act are phased in according to the designated financial management capacity of municipalities. George has been designated as a high capacity municipality. The MFMA is the foundation of the municipal financial management reforms which municipalities are implementing.

The MFMA and the budget

The following explains the budgeting process in terms of the requirements in the MFMA. It is based on National Treasury's guide to the MFMA.

2.2 – The budget preparation process

2.2.1 – Overview

A central element of the reforms is a change to the way that municipalities prepare their budgets.

The MFMA requires a council to adopt three-year capital and operating budgets that take into account, and are linked to, the municipality's current and future development priorities (as contained in the IDP) and other finance-related policies (such as those relating to free basic service provision).

These budgets must clearly set out revenue by source and expenditure by vote over three years and must be accompanied by performance objectives for revenue and expenditure, a cash flow statement and particulars on borrowing, investments, municipal entities and service delivery agreements, grant allocations and details of employment costs.

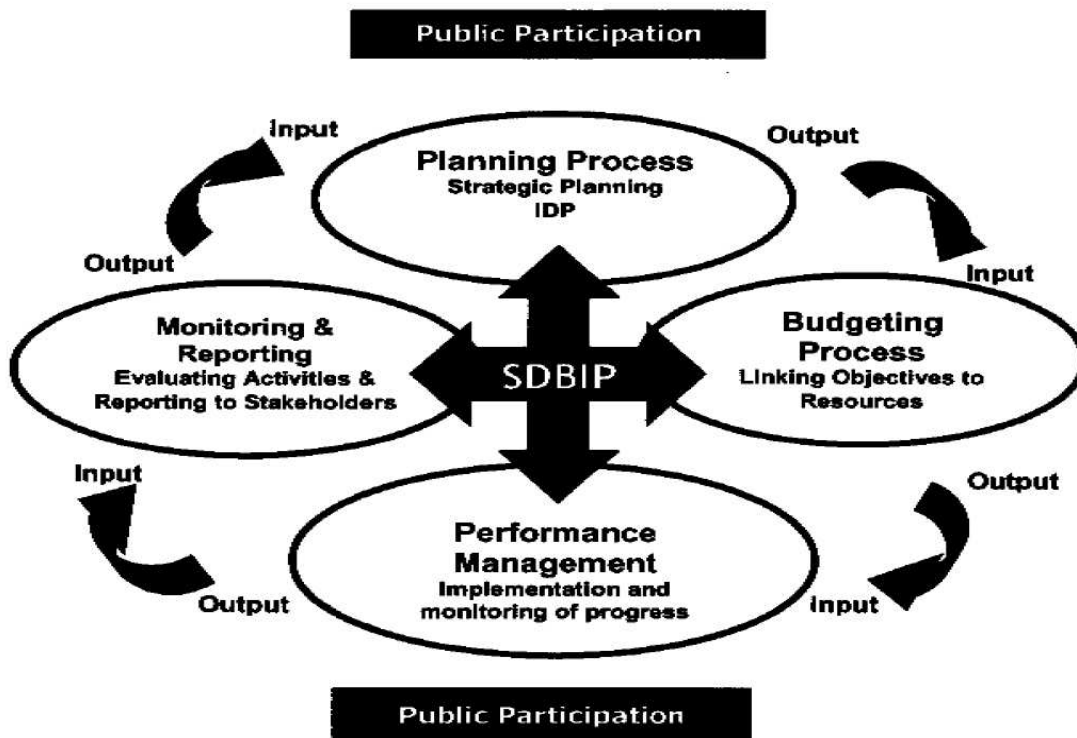
The budget may be funded only from reasonable estimates of revenue and cash-backed surplus funds from the previous year and borrowings (the latter for capital items only).

2.2.2 – Budget preparation timetable

The first step in the budget preparation process is to develop a timetable of all key deadlines relating to the budget and to review the municipality's IDP and budget-related policies.

The budget preparation timetable should be prepared by senior management and tabled by the mayor for council adoption ten months before the commencement of the next budget year.

The next diagram depicts the planning, implementation and monitoring process that is followed in George Municipality.



In terms of Section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year a time schedule of key deadlines that sets out the process to revise the IDP and prepare the budget.

Table 29 – Schedule of Key Deadlines relating to the budget process

DELIVERABLE AND PROCESS MANAGEMENT	RESPONSIBILITY	OUTPUT	DATE
PREPARATION PHASE			
Development of IDP & Budget Time Schedule including internal consultations with key stakeholders	IDP & Budget Office	Approved IDP and Budget Time Schedule	July- August 2014
District IDP Managers' Forum: Working Sessions on uniform guidelines for IDP Review	IDP Office		July - August 2014
COUNCIL MEETING: Adoption of the 2015/2016 IDP & Budget Time Schedule	Council		August 2014
Advertise/ make public the adopted 2015/2016 IDP & Budget Time Schedule	IDP Office		September 2014
Submit the adopted 2015/2016 IDP & Budget Time Schedule to the MEC for Local Government	IDP Office		September 2014
Provincial Delivery Plan engagements	Western Cape Government, IDP Office, MM and All Directors		October 2014
ANALYSIS PHASE			
First round of public participation in all of the 25 wards: ❖ To provide feedback on progress made on existing projects and share information on future projects; and ❖ To afford the communities an opportunity to engage with the Municipality on matters pertaining to service delivery	IDP Office & Executive Mayor	Determine and assess the current level of development and the emerging challenges, opportunities and priority issues	October 2014
Prepare a report on the outcomes of the public participation process and present it to the IDP and Budget Steering Committee and submit same to the	IDP Office		November 2014

provincial department of Local Government			
District IDP Managers' Forum	IDP Office		November 2014
Reconstitute the IDP and Budget Steering Committee	Executive Mayor		November 2014
Produce an updated situational analysis Chapter of the IDP (informed by new trends, sources of information and new information from Directorates)	IDP Office		November 2014 – January 2015
STRATEGY PHASE			
IDP and Budget Steering Committee: Directors present priority issues/proposed projects	IDP& Budget Steering Committee		February 2015
Mid-year budget and performance assessment visits	IDP Office, MM and All Directors		February – March 2015
Finalise preparations for the Provincial IDP Indaba 2	IDP Office, MM and All Directors	Develop objectives for priority issues and determine programmes to achieve strategic intent including the development of the Strategic Scorecard	February 2015
Produce and outline Budget strategy with high level estimates	Budget Office		February 2015
Review tariffs and budget policies	CFO		February - May 2015
District IDP Managers' Forum: Focusing on the finalisation of all of the B-municipalities' draft reviewed	IDP Office		February 2015

IDPs			
Review / confirm the Municipal Vision, Mission, Strategic Goals and Values	IDP& Budget Steering Committee		February 2015
PROJECT PHASE			
Provincial IDP Indaba 2 – addressing joint implementation of projects informed by Municipal and Provincial planning processes	Sector Departments, IDP Office, MM and All Directors	Identify projects and set output, targets	February 2015
Finalisation of the draft IDP and Budget	IDP/Budget Office		February – March 2015
Co-ordinate the development of draft 2015/16 SDBIP	IDP/Budget Office		March 2014
INTEGRATION PHASE			
Incorporating the outcomes of the Provincial IDP Indaba 2 in the Draft IDP	IDP Office	Incorporate programmes and projects in the IDP	February - March 2015
Integration of sector plans and institutional programmes	IDP Office, MM and All Directors		March 2015
APPROVAL PHASE			
Tabling of the Draft IDP and Budget in Council	Executive Mayor	Approved IDP, budget and Service Delivery and Budget Implementation Plan	March 2015
Submission of draft IDP and budget to relevant institutions	IDP/Budget Office/MM		April 2015
Budget and Benchmark Assessments	IDP Office, MM and All Directors		April – May 2015

Second round of public participation: <ul style="list-style-type: none"> ❖ Invite public comments on Draft IDP and Budget including Roadshows in all of the 25 wards; ❖ To provide feedback on current and future IDP projects as proposed by communities; and ❖ To create an opportunity for inputs on key highlights & proposals from the Draft Budget 	ALL		April/May2015
District IDP Managers' Forum	IDP Office		May 2015
Council meeting to adopt final IDP, Budget and Budget Related Policies	Council		May 2015
Submission of Final IDP and budget to relevant institutions	IDP/Budget Office/MM		May/June 2015
Approved IDP and budget made public	IDP/Budget Office		June 2015
Finalisation and submission of draft 2015/16 SDBIP and annual performance agreement by Municipal Manager to the Executive Mayor.	MM		June/July 2015
Executive Mayor approves the 2015/16 SDBIP and annual performance agreements of the Municipal Manager and Senior Managers within 28 days after the approval of the IDP and budget.	Executive Mayor	Approved SDBIP and annual performance agreements	June/July 2015
Submit the approved SDBIP and performance agreements to MEC Local Government within 14 days after approval	MM/ IDP/Budget Office		July/ August 2015

MONITORING AND EVALUATION PHASE			
Commence with the compilation of the Annual Report 2014/2015	IDP Office & Directorates	Compile annual report	July 2014 - March 2015
Quarterly SDBIP performance progress report for first quarter of 2014/15 to Council	IDP/Budget Office	SDBIP performance report noted	October 2014
Section 56/57 Managers' half-yearly evaluations for 2014/15	MM & Executive Mayor	Performance evaluated	January- March 2015
Mid-year budget and performance assessment MFMA Section 72 (1)(2)(3)	MM/ IDP/Budget Office	Mid-Term finance and service delivery performance report compliant to MFMA	January 2015
Executive Mayor tables the Annual Report 2013/2014 MFMA Section 127 (2)	Executive Mayor	Annual Report 2013/2014 tabled	January 2015
Executive Mayor tables adjustments budget for approval by Council MFMA Section 28	Executive Mayor	Approved adjustments budget	February 2015
Annual Report and adjustments budget made public (invite public inputs on the Annual Report - MFMA 127 & MSA section 21A)	MM	Annual report and adjustments budget made public	February/March 2015
Council adopts Annual & Oversight Report by 31 March MFMA Section 129(1)	MM & Executive Mayor	Oversight report approved	March 2015
Adopted Annual Report including Oversight Report made public within seven days of adoption MFMA Section 129(3) & MSA Section 21A	MM		April 2015
Within seven days of adoption of Annual & Oversight Report submit to Provincial Legislature and relevant MECs	MM		April 2015

Quarterly SDBIP performance progress report for third quarter of 2014/2015 to Council	IDP/Budget Office	SDBIP performance report noted	April 2015
Quarterly SDBIP performance progress report for fourth quarter of 2014/2015 to Council	IDP/Budget Office	SDBIP performance report noted	July 2015
Section 56/57 Managers' Annual Performance Evaluations for 2014/2015	MM & Executive Mayor	Performance evaluated	July- September 2015

2.2.3 – Tabling of the draft budget

The initial draft budget must be tabled by the mayor before council for review by 31 March.

Once tabled at council, the municipal manager must make public the appropriate budget documentation and submit it to both the national and the relevant provincial treasury and any other government departments as required. At this time, the local community must be invited to submit representations on what is contained in the budget.

The municipal budget was tabled before Council on 26 March 2015.

2.2.4 – Consultation with the community and key stakeholders

When the draft budget is tabled, council must consider the views of the local community, the national and the relevant provincial treasury and other municipalities and government departments that may have made submissions on the budget.

The consultation with National and Provincial Treasuries regarding the MTREF is attached as an annexure to this document.

An extensive public participation process was conducted as part of the IDP and Budget Road shows. The overall objective of this road show is to ensure an authentic and inclusive public participation process for the IDP and budget.

A notice was placed in the George Herald (local newspaper) on 02 April 2014, whereby the public was invited to submit written comments by 15 May 2014.

The public participation meetings (Road shows) were held from 20 April – 14 May 2015, within the respective wards of George. The planning of the road shows was driven by a steering committee constituted by politicians and officials from all Directorates. This committee provided guidance and feedback on areas that required improvement as the IDP and Budget Road shows unfolded.

A complete report regarding the feedback on the public participation process is included in the IDP document.

Table 30 – IDP and Budget Road show Programme 2015/16

WARD		COUNCILLOR	DATE	VENUE	TIME
4	First Meeting: Kleinkrantz, Kraaibosch, Wildernis	Cllr L van Wyk	MONDAY, 20 APRIL 2015	Wilderness Hotel	17h30
	Second Meeting: Hoekwil, Touwsrante	Cllr L van Wyk	MONDAY, 20 APRIL 2015	Touwsrante Community Hall	19h00
25	First Meeting	Cllr M Kleynhans	TUESDAY, 21 APRIL 2015	Lyonville Community Hall	19h00
7	Lawaakamp, Maraikamp	Cllr Z Ntozini	TUESDAY, 21 APRIL 2015	Lawaakamp Community Hall	18h00
21	Thembaletu	Cllr S Thanda	WEDNESDAY, 22 APRIL 2015	Thembaletu Primary School	18h00
9	Thembaletu	Cllr T Teyisi	WEDNESDAY, 22 APRIL 2015	Tyholora Primary School	18h00
22	Bo-dorp, Camphersdrift	Chief Whip Ald P de Swardt	THURSDAY, 23 APRIL 2015	Main Municipal Hall, York Street	19h00
23	Delville Park, Groenewyde Park, Herolds Bay, Buffelsfontein, Oubaai, Hansmoeskraal, Syferfontein, Rooirivier, Le Grande, Bos en Dal	Cllr G Stander			
3	Earls Court, Glen Barry, Heather Park, Heatherlands, Kingswood	Cllr E De Villiers			
2	Denneoord, Fernridge, Bo-dorp	Cllr C Neethling			
18	Genevafontein, Loeriepark, Tweerivieren	Cllr G Niehaus			
19	George Sentraal, George South, Dormehlsdrift, King George	Cllr I Kritzing			
14	Erf 325, Pacaltsdorp, Andersonville, Seaview, Europe, Noordstraat	Cllr C Remas	THURSDAY, 23 APRIL 2015	Pacaltsdorp Community Hall	19h00
8	Parkdene, Ballotsview	Ald C Standers	TUESDAY, 28 APRIL 2015	Parkdene Community Hall	19h00
24	First Meeting: Haarlem, Ongelegen	Cllr A Wildeman	TUESDAY, 28 APRIL 2015	Haarlem Community Hall	19h00

WARD		COUNCILLOR	DATE	VENUE	TIME
15	Thembaletu	Cllr F Guga	THURSDAY, 30 APRIL 2015	Zone 9 Community Hall	18h00
24	Second Meeting: Avontuur	Cllr A Wildeman	MONDAY, 4 MAY 2015	Matt ZondaghLandgo edHall	19h00
25	Second Meeting	Cllr M Kleynhans	MONDAY, 4 MAY 2015	Uniondale Community Hall	19h00
5	Le Vallia, Bergsig, Bo-dorp, Molenrivier-rif, Portion of Denneoord and Eastern Extension (1-5 th street)	Cllr L Esau	TUESDAY, 5 MAY 2015	Van Kerwel School	19h00
16	New Dawn Park	Cllr H Jones	TUESDAY, 5 MAY 2015	New Dawn Park Primary	19h00
22	Rural Areas, Diepkloof, Sinksabrug, Waboonskraal, Herold, Geelhoutboom, Hoogekraal	Chief Whip Ald P de Swardt	WEDNESDAY, 6 MAY 2015	Blanco Community Hall	19h00
11	Thembaletu	Cllr N Kamte	THURSDAY, 7 MAY 2015	Thembaletu Community Hall	18h00
1	Blanco, Fancourt	Cllr M Naik	THURSDAY, 7 MAY 2015	Blanco Community Hall	19h00
20	Borchards	Ald M Draghoender	MONDAY, 11 MAY 2015	YFC centre (Kids stop)	19h00
13	Thembaletu	Cllr B Salmani	MONDAY, 11 MAY 2015	Multi-Purpose Centre	18h00
6	Rosemoor, Protea Park, Urbansville, Portion of Le Vallia,	Cllr H Ingo	TUESDAY, 12 MAY 2015	Rosemoore Community Hall	19h00
17	Conville, Rosemoor, Convent Gardens, Mary's View, Urbansville (Hurter Street)	Cllr D Maritz	TUESDAY, 12 MAY 2015	Conville Community Hall	19h00
8	Parkdene, Ballotsview	Ald C Standers	WEDNESDAY, 13 MAY 2015	Parkdene Community Hall	19h00

	WARD	COUNCILLOR	DATE	VENUE	TIME
12	Thembaletu	Cllr N Sixolo	WEDNESDAY, 13 MAY 2015	All Brick Hall	18h00
24	Third Meeting: Noll	Cllr A Wildeman	THURSDAY, 14 MAY 2015	Noll Church	19h00
10	Thembaletu	Cllr M Gingcana	THURSDAY, 14 MAY 2015	Roman Catholic Church, Zone 6	18h00

2.3 – Service Delivery and Budget Implementation Plan (SDBIP)

The municipal manager must within fourteen days after the approval of the annual budget submit to the mayor for approval a draft service delivery and budget implementation plan and draft annual performance agreements for all pertinent senior staff.

A service delivery and budget implementation plan is a detailed plan for implementing the delivery of municipal services contemplated in the annual budget and should indicate monthly revenue and expenditure projections and quarterly service delivery targets and performance indicators.

The mayor must approve the draft service delivery and budget implementation plan within 28 days of the approval of the annual budget.

This plan must then be monitored by the mayor and reported on to council on a regular basis. The municipal manager is responsible for implementation of the budget and must take steps to ensure that all spending is in accordance with the budget and that revenue and expenditure are properly monitored.

Generally, councils may incur expenditure only if it is in terms of the budget, within the limits of the amounts appropriated against each budget vote – and in the case of capital expenditure, only if council has approved the project. Expenditure incurred outside of these parameters may be considered to be unauthorised or, in some cases, irregular or fruitless and wasteful. Unauthorised expenditure must be reported and may result in criminal proceedings.

2.4 – Alignment of Annual Budget with IDP

Local priorities were identified as part of the IDP process which is directly aligned to that of national and provincial priorities.

The IDP strategic objectives and goals are set out in the IDP document.

George is a city for all reasons and this along with the strategic vision and mission has led to the conceptualisation of five strategic goals for George. These goals are as follows:



The above strategic goals are set to become the catalysts to ensure that the vision and mission is achieved in the next five years.

The 2015/16 MTREF has therefore been directly informed by the IDP and the following tables provide reconciliation between the IDP strategic objectives and goals.

Table 31 – SA4: Reconciliation between IDP strategic objectives and budgeted operating revenue

Strategic Objective	Goal	Goal Code	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
Sanitation	Affordable Quality Services	3	97,037	111,932	138,348	127,425	140,033	140,033	129,993	120,390	135,355
Water Services	Affordable Quality Services	3	111,534	136,866	111,472	117,137	121,679	121,679	146,803	159,035	160,523
Roads Streets, Storm water drainage and Sidewalks	Affordable Quality Services	3	8,962	36,461	70,323	43,866	49,426	49,426	15,963	13,609	16,122
Transport Planning & Traffic Engineering	Affordable Quality Services	3	248	1,752	325,113	148,754	160,518	160,518	219,575	233,447	241,957
Electricity	Affordable Quality Services	3	387,424	440,599	474,135	503,332	499,577	499,577	555,177	588,229	620,209
Housing	Affordable Quality Services	3	71,531	44,755	21,841	16,408	29,461	29,461	47,829	65,284	87,523
Spatial Planning	Affordable Quality Services	3	4,022	4,035	5,064	3,782	4,082	4,082	4,477	4,737	5,012
Property Development	Affordable Quality Services	3	7,534	4,182	12,509	3,596	3,596	3,596	3,812	4,041	4,283
Public Safety and Law Enforcement	Safe, Clean and Green	2	18,495	22,892	62,820	18,962	54,066	54,066	60,504	62,410	64,536
Road Transport	Affordable Quality Services	3	8,018	8,453	8,868	9,151	9,151	9,151	9,700	10,282	10,899
Environmental Health	Safe, Clean and Green	2	1	35	2	1	1	1	1	1	1
Public Amenities	Affordable Quality Services	3	3,465	5,226	3,364	2,128	3,785	3,785	2,241	2,378	2,553
Waste Management	Safe, Clean and Green	2	58,344	58,704	67,564	65,768	66,198	66,198	72,933	76,951	81,584
Sport facilities and Development	Develop and Grow George	1	231	4,626	18,888	3,565	7,656	7,656	5,608	5,821	6,137
Local Economic Development	Develop and Grow George	1	240	140	101	87	200	200	127	–	–
Tourism	Develop and Grow George	1	15	10	3,165	18	18	18	19	20	21
Financial viability and management	Good Governance and Human Capital	5	12,458	14,924	23,430	25,861	25,861	25,861	26,491	27,808	29,252
Revenue enhancement	Good Governance and Human Capital	5	135,025	151,878	157,228	174,438	175,170	175,170	192,827	204,310	216,602
Credit Control	Good Governance and Human Capital	5	–	–	–	–	–	–	–	–	–
Budget Formulation and control	Good Governance and Human Capital	5	2,699	899	1,027	1,028	1,028	1,028	1,050	1,075	1,150
People Management and Empowerment	Good Governance and Human Capital	5	1,294	1,083	1,432	650	941	941	500	500	500
Administrative Support	Good Governance and Human Capital	5	2,394	1,696	2,725	2,179	2,758	2,758	3,292	2,792	2,842
Library Services	Affordable Quality Services	3	1,310	1,888	2,626	5,892	11,475	11,475	10,139	8,578	9,098
Integrated Development Planning	Participative Partnerships	4	521	169	229	–	–	–	–	–	–
Communication	Participative Partnerships	4	81	88	964	–	96	96	102	108	114
HIV/Aids	Affordable Quality Services	3	3	–	–	–	–	–	–	–	–
Social Development	Affordable Quality Services	3	69	929	1,313	1,306	3,009	3,009	1,438	1,120	1,198
Internal Audit and Risk Management	Good Governance and Human Capital	5	26	4	5	–	–	–	–	–	–
Allocations to other priorities											
Total Revenue (excluding capital transfers and contributions)			932,980	1,054,225	1,514,557	1,275,334	1,369,784	1,369,784	1,510,604	1,592,926	1,697,474

Table 32 – SA5: Reconciliation between IDP strategic objectives and budgeted operating expenditure

Strategic Objective	Goal	Goal Code	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
Sanitation	Affordable Quality Services	3	57,884	69,123	71,434	78,826	81,026	81,026	86,767	87,520	90,743
Water Services	Affordable Quality Services	3	76,708	97,508	104,299	102,380	103,994	103,994	110,806	113,604	116,914
Roads Streets, Storm water drainage and Sidewalks	Affordable Quality Services	3	93,296	113,327	139,947	140,348	139,924	139,924	97,160	95,265	95,380
Transport Planning & Traffic Engineering	Affordable Quality Services	3	248	1,752	132,744	85,449	92,872	92,872	174,438	159,236	179,719
Electricity	Affordable Quality Services	3	323,020	358,733	384,669	432,164	428,079	428,079	474,940	498,424	526,525
Housing	Affordable Quality Services	3	80,702	56,427	44,499	41,962	55,948	55,948	77,388	80,081	70,223
Spatial Planning	Affordable Quality Services	3	10,474	10,929	10,646	12,830	12,330	12,330	14,091	14,896	16,161
Property Development	Affordable Quality Services	3	15,347	7,822	15,934	4,489	4,689	4,689	4,982	4,983	4,934
Public Safety and Law Enforcement	Safe, Clean and Green	2	43,663	44,309	87,600	49,543	81,336	81,336	91,706	94,733	98,653
Road Transport	Affordable Quality Services	3	4,443	4,147	4,172	5,175	5,243	5,243	5,482	5,785	6,154
Environmental Health	Safe, Clean and Green	2	901	985	835	936	960	960	1,069	1,114	1,165
Public Amenities	Affordable Quality Services	3	22,905	23,895	24,732	24,394	26,688	26,688	28,335	26,587	27,854
Waste Management	Safe, Clean and Green	2	44,475	50,052	50,000	52,025	54,340	54,340	55,883	57,661	60,534
Sport facilities and Development	Develop and Grow George	1	8,739	9,257	9,840	9,596	9,481	9,481	10,249	9,833	10,100
Local Economic Development	Develop and Grow George	1	1,695	1,506	1,921	2,242	2,354	2,354	2,440	2,467	2,613
Tourism	Develop and Grow George	1	1,992	2,223	2,655	2,820	2,920	2,920	3,177	3,371	3,576
Financial viability and management	Good Governance and Human Capital	5	25,477	24,915	26,197	30,865	29,745	29,745	31,617	36,317	38,268
Revenue enhancement	Good Governance and Human Capital	5	19,351	13,304	22,970	21,325	22,056	22,056	22,810	24,463	26,316
Credit Control	Good Governance and Human Capital	5	2,139	2,338	2,500	2,688	2,688	2,688	3,326	3,485	3,708
Budget Formulation and control	Good Governance and Human Capital	5	3,863	3,099	2,869	3,426	3,421	3,421	3,068	3,259	3,498
People Management and Empowerment	Good Governance and Human Capital	5	8,473	9,118	11,922	11,617	12,438	12,438	14,018	14,948	15,934
Administrative Support	Good Governance and Human Capital	5	67,357	66,481	80,743	69,302	72,541	72,541	84,771	86,740	103,208
Library Services	Affordable Quality Services	3	7,079	7,473	8,350	8,794	8,794	8,794	9,584	9,934	10,675
Integrated Development Planning	Participative Partnerships	4	1,443	1,323	1,680	1,233	1,428	1,428	1,534	1,730	1,812
Communication	Participative Partnerships	4	3,187	5,905	5,376	6,337	6,582	6,582	9,357	9,860	10,587
HIV/Aids	Affordable Quality Services	3	909	701	724	785	782	782	785	812	855
Social Development	Affordable Quality Services	3	5,536	5,706	6,232	7,282	8,987	8,987	8,510	7,152	7,567
Internal Audit and Risk Management	Good Governance and Human Capital	5	6,692	7,483	7,601	7,164	7,344	7,344	8,188	7,856	7,582
Allocations to other priorities											
Total Expenditure			937,999	999,841	1,263,091	1,215,996	1,278,991	1,278,991	1,436,481	1,462,117	1,541,258

Table 33 – SA6: Reconciliation between IDP strategic objectives and budgeted capital expenditure

Strategic Objective	Goal	Goal Code	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
Sanitation	Affordable Quality Services	A	30,172	37,089	48,463	41,407	56,842	56,842	36,172	46,627	54,209
Water Services	Affordable Quality Services	B	21,487	30,686	10,791	22,808	7,727	7,727	34,567	63,616	53,734
Roads Streets, Storm water drainage and Sidewalks	Affordable Quality Services	C	14,121	24,080	38,268	28,754	27,009	27,009	32,691	37,593	32,148
Transport Planning & Traffic Engineering	Affordable Quality Services	D	–	–	191,817	62,885	72,104	72,104	62,014	90,974	78,880
Electricity	Affordable Quality Services	E	35,613	17,865	19,970	44,190	34,539	34,539	31,390	31,228	37,596
Housing	Affordable Quality Services	F	1,141	897	2,501	14,036	2,195	2,195	6,745	23,935	56,500
Spatial Planning	Affordable Quality Services	G	–	–	–	–	–	–	–	–	–
Property Development	Affordable Quality Services	H	–	–	–	–	–	–	–	–	–
Public Safety and Law Enforcement	Safe, Clean and Green	I	3,333	2,608	4,013	2,939	4,832	4,832	8,059	7,677	3,140
Road Transport	Affordable Quality Services	J	–	–	–	294	293	293	170	559	–
Environmental Health	Safe, Clean and Green	K	–	–	–	–	–	–	–	–	–
Public Amenities	Affordable Quality Services	L	2,020	933	602	4,024	3,805	3,805	2,918	3,295	1,325
Waste Management	Safe, Clean and Green	M	–	347	3,914	12,290	3,440	3,440	8,480	9,600	3,350
Sport facilities and Development	Develop and Grow George	N	1,512	4,350	18,548	5,140	6,735	6,735	4,941	5,364	5,697
Local Economic Development	Develop and Grow George	O	–	–	–	10	11	11	–	–	–
Tourism	Develop and Grow George	P	–	–	3,157	–	71	71	52	–	–
Financial viability and management	Good Governance and Human Capital	Q	200	139	676	350	470	470	593	57	–
Revenue enhancement	Good Governance and Human Capital	R	–	–	–	–	–	–	–	–	–
Credit Control	Good Governance and Human Capital	S	–	–	–	–	–	–	–	–	–
Budget Formulation and control	Good Governance and Human Capital	T	–	–	–	–	–	–	–	–	–
People Management and Empowerment	Good Governance and Human Capital	U	–	–	–	–	–	–	–	–	–
Administrative Support	Good Governance and Human Capital	V	91	573	2,805	9,711	10,050	10,050	13,477	5,965	5,385
Library Services	Affordable Quality Services	W	5	345	671	3,380	3,419	3,419	2,050	–	–
Integrated Development Planning	Participative Partnerships	X	–	–	–	–	–	–	–	–	–
Communication	Participative Partnerships	Y	–	–	–	–	–	–	–	–	–
HIV/Aids	Affordable Quality Services	Z	–	–	–	–	–	–	–	–	–
Social Development	Affordable Quality Services	AA	–	50	–	25	1,625	1,625	20	–	–
Internal Audit and Risk Management	Good Governance and Human Capital	AB	–	–	–	–	–	–	–	–	–
Allocations to other priorities											
Total Capital Expenditure			109,695	119,961	346,197	252,243	235,167	235,167	244,338	326,489	331,964

2.5 – Measurable Performance Objectives (MPO'S) and Indicators

The MPO's included in the table below are only those that are linked to basic service delivery.

Tables 34 – SA7: Measurable Performance Objectives

Description	Unit of measurement	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Civil Engineering Services										
Sewerage										
Access to sewerage										
Households with access to sewerage	Percentage	98.0%	95.3%	97.8%						
Households with access to sewerage	Number				35,000	35,000	35,000	36,000	37,000	38,000
Water										
Access to water										
Households with access to water	Percentage	96.0%	95.0%	97.8%						
Households with access to water	Number				40,000	40,000	40,000	38,000	39,000	40,000
Losses										
Limit water losses through network	Percentage	4.5%	18.6%	13.5%	<15%	<15%	<15%	<15%	<15%	<15%
Limit water losses through purification	Percentage	7.1%	7.7%	7.0%	<15%	<15%	<15%	<15%	<15%	<15%
Roads and Stormwater										
Eradication of backlogs										
Stormwater drainage to reduce backlogs	Percentage	75.0%	75.0%	75.0%	75.0%	75.0%	75.0%	75.0%	75.0%	75.0%
Electro-technical Services										
Electricity										
Access to and supply of electricity										
Informal households with access to electricity	Percentage	90.0%	44.0%	90.0%						
Informal households with access to electricity	Number				34,000	34,000	34,000	38,000	38,000	38,000
New informal households with supply of electricity	Percentage	90.0%	95.0%	0.0%	96.0%	96.0%	96.0%	96.0%	96.0%	96.0%
Losses										
Limit electricity losses	Percentage	7.1%	18.6%	13.5%	<10%	<10%	<10%	<10%	<10%	<10%
Community Services										
Waste Management										
Refuse removal										
Households refuse collected	Tons	23,229	29,746	31,000	45,000	45,000	45,000	36,000	38,000	40,500
Minimise waste i.t.o. Recycling	Tons	1,309	9,185	30,000	31,300	31,300	31,300	31,500	32,000	33,000
Financial Services										
Credit Control										
Households receiving free basic services										
Households receiving free basic water	Number	30,998	33,899	33,821	36,000	36,000	36,000	36,000	37,800	40,000
Households receiving free basic sanitation	Number	16,347	15,448	16,334	14,000	14,000	14,000	10,000	11,000	12,000
Households receiving free basic electricity	Number	33,281	15,448	16,334	10,000	10,000	10,000	10,000	11,000	12,000
Households receiving free basic refuse removal	Number	12,138	15,448	16,334	15,000	15,000	15,000	10,000	11,000	12,000
Human Settlement, Land Affairs and Planning										
Housing										
Building of Low cost houses										
Houses built	Number	961	156	21	100	70	70	101	500	500

The key financial indicators and ratios are expressed in the table below:

Tables 35 – SA8: Financial Indicators and benchmarks

Description of financial indicator	Basis of calculation	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<u>Borrowing Management</u>										
Credit Rating	Interest & Principal Paid /Operating Expenditure	A2	A2	A2	A2	A2	A2	A2	A2	A2
Capital Charges to Operating Expenditure		9.4%	8.9%	7.0%	6.7%	6.3%	6.3%	5.7%	5.4%	5.0%
Capital Charges to Own Revenue		Finance charges & Repayment of borrowing /Own Revenue	12.2%	11.0%	9.6%	8.9%	8.4%	8.4%	7.5%	6.8%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	18.1%	21.4%	22.3%	22.3%	21.9%	43.9%	44.2%
<u>Safety of Capital</u>										
Gearing	Long Term Borrowing/ Funds & Reserves	658.1%	582.0%	601.6%	557.8%	461.5%	461.5%	583.3%	655.8%	756.1%
<u>Liquidity</u>										
Current Ratio	Current assets/current liabilities	2.5	2.3	2.3	2.5	2.4	2.4	3.1	3.4	3.4
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	2.5	2.3	2.3	2.5	2.4	2.4	3.1	3.4	3.4
Liquidity Ratio	Monetary Assets/Current Liabilities	1.0	1.0	1.0	1.5	1.4	1.4	1.8	2.0	2.1
<u>Revenue Management</u>										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		96.0%	93.5%	93.5%	96.5%	96.4%	96.4%	91.9%	91.6%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		95.9%	93.6%	93.7%	96.5%	96.4%	96.4%	91.9%	91.6%	91.3%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	14.7%	17.6%	27.5%	11.3%	12.1%	12.1%	10.0%	10.0%	9.7%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old									
<u>Creditors Management</u>										
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		42.2%	37.9%	30.1%	36.3%	36.9%	36.9%	25.4%	22.4%	21.4%
<u>Other Indicators</u>										
Electricity Distribution Losses (2)	Total Volume Losses (kW)	31,799	27,784	33,527						
	Total Cost of Losses (Rand '000)									
	% Volume (units purchased and generated less units sold)/units purchased and generated	7.1%	6.2%	7.4%	<10%	<10%	<10%	<10%	<10%	10.0%
Water Distribution Losses (2)	Total Volume Losses (kℓ)	452	1,894	1,359						
	Total Cost of Losses (Rand '000)									
	% Volume (units purchased and generated less units sold)/units purchased and generated	4.5%	18.6%	13.5%	<15%	<15%	<15%	<15%	<15%	<15%
Employee costs	Employee costs/(Total Revenue - capital revenue)	28.6%	28.0%	25.8%	26.8%	26.5%	26.5%	25.3%	26.0%	27.1%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	30.2%	29.5%	27.1%	28.4%	28.0%	28.0%	26.7%	27.5%	28.6%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	6.1%	6.5%	5.4%	7.0%	6.9%	6.9%	6.8%	6.8%	6.8%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	18.7%	16.8%	13.4%	13.9%	13.3%	13.3%	13.2%	11.5%	10.5%
<u>IDP regulation financial viability indicators</u>										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	14.7	13.6	16.1	16.1	16.1	16.1	16.6	16.7	17.6
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	19.2%	22.4%	41.3%	15.3%	17.2%	17.2%	14.5%	14.2%	14.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	3.7	4.2	4.6	5.5	5.2	5.2	4.6	4.6	4.6

2.6 – Overview of budget related policies

The municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

Section 17 (3) (e) of the Municipal Finance Management Act, (Act No 56 of 2003) prescribes that the Municipality must review the budget related policies annually. Herewith follows suggested changes to Council's budget related policies.

The budget committee considered amendments to various policies and the following budget related policies were reviewed:

1. Customer Care, Credit Control and Debt Collection Policy;
2. Property Rates Policy;
3. Tariff Policy,
4. Unauthorized, Irregular and Fruitless and Wasteful Expenditure Policy;
5. Indigent Policy;
6. Virement Policy;
7. Cash Management and Investment Policy;
8. Travel & Subsistence Policy;
9. Supply Chain Management Policy;
10. PPPFA Policy;
11. Asset Management Policy;
12. Funding Borrowing & Reserve Policy;
13. Long Term Financial Plan;
14. Liquidity Policy
15. Budget Implementation and Monitoring Policy

The Budget Committee has indicated that the finalization of the draft policy changes will be finalized after the budget consultation process is completed. The draft policies are contained in the budget document and place on municipal website for public comment.

The following financial policies need to be reviewed in future:

1. Infrastructure Investment and capital projects including –
 - Planning and Approval of Capital projects – Ignite is busy drawing up this policy.
 - Policy on Developer Contributions – this is included in the tariff policy.
2. Unforeseen and Unavoidable expenditure
3. Policy dealing with Management and Oversight

Budget related policies are attached as Annexures to this document.

2.6.1 – Review of current policies

2.6.1.1 – Review of Property Rates policy

The administration has re-worked the Property Rates Policy and suggests the following changes/additions to the policy:

The estimated increases in rates are 7%. Herewith some of the suggested changes to the Municipal Property Rates Policy:

- “4.5 “Guest House / Bed and Breakfast “means a property where 40% or more of the bedrooms are used or available to be used for providing accommodation for temporary visitors at a fee.
- 4.8 “Office bearer”- in relation to places of public worship, means the primary person who officiates at services at that place of worship.
- 4.9 “Official residence”, in relation to places of public worship, means:
- (a) a portion of the property used for residential purposes; or
 - (b) one residential property, if the residential property is not located on the same property as the place of public worship, registered in the name of a religious community or registered in the name of a trust established for the sole benefit of a religious community and used as a place of residence for the office bearer.
- 4.11 “Place of public worship” means property used primarily for the purposes of congregation, excluding a structure that is primarily used for educational instruction in which secular or religious education is the primary instructive medium:
- Provided that the property is—
- (a) registered in the name of the religious community;
 - (b) registered in the name of a trust established for the sole benefit of a religious community; or
 - (c) subject to a land tenure right.
- 4.12 “Property” means:
- (a) immovable property registered in the name of a person, including, in the case of a sectional title scheme, a sectional title unit registered in the name of a person;
 - (b) a right registered against immovable property in the name of a person, excluding a mortgage bond registered against the property;
 - (c) a land tenure right registered in the name of a person or granted to a person in terms of legislation; or
 - (d) public service infrastructure.
- 4.13 “Public service infrastructure” means publicly controlled infrastructure as described in the Act and also includes: runways, [or] aprons and the air traffic control unit at national or provincial airports, including the vacant land known as the obstacle free zone surrounding these, which must be vacant for air navigation purposes.

- 4.14 “Public service purposes” – in relation to the use of a property, means property owned and used by an organ of state as-
- hospitals or clinics
 - schools, pre-schools, early childhood development centres of further education and training colleges;
 - national and provincial libraries and archives ;
 - police stations;
 - correctional facilities; or
 - courts of law,

but excludes property contemplated in the definition of ‘public service infrastructure’.

- 4.19 “vacant property” means:
- (a) property on which no immovable improvements have been erected; or
 - (b) in the case of property on which immovable improvements are being constructed, where such property cannot be permanently occupied.”

2.6.1.2 – Review of Customer Care, Debt Collection and Credit Control

No major changes have been done.

2.6.1.3 – Indigent policy

Indigent Policy has been reviewed resulting in some minor changes.

A6. CENTRES / INSTITUTIONS FOR THE DISABLED PERSONS

1. Care centres / Institutions where disabled/physically challenged persons are cared for where more than 50% of the membership (parents of registered learners) are Indigent will qualify for the subsidy in terms of Council’s Indigent Policy. The subsidy will be restricted as determined in Council’s Tariff Policy from time to time and indigent assistance is rendered in the form of credit on the monthly account payable by the management of the particular institution.
2. The total subsidy will not exceed the total monthly municipal account as contained in the tariff list. The subsidy will be restricted to the subsidization of all basic services, water, sewerage and refuse.
3. These centres /institutions shall be eligible to qualify for assistance and support in terms of this policy.
4. The onus will be on the Board of Trustees/Managing Agent to apply to the Municipality, for indigent status to be granted in respect of municipal services when they meet the criteria and conditions of qualification.

“3.2 “Household income”

The collective gross monthly income (excluding disability grant and child support grant) to qualify for indigent support the household income cannot exceed the level as determined in Council's tariff list during the budget process. The gross monthly income will be determined as the total monthly income of:

- the registered owner (s) and spouses, or but will not include the income of any children of the owners.
- the occupier(s) and spouses of the property, or but will not include the income of any children of the occupiers or backyard dwellers residing on the property.
- the backyard dweller(s) (maximum of two dwellers) but will not include the income of any children of the owners, occupiers of backyard dwellers residing on the property.

5.5 Installation of the Smart and/or Split meters of indigent principle households can be converted at council's expense and the cost thereof recovered from the equitable share grant.

11. Where a customer is reliant on medical equipment such as an oxygen concentrator, such customer will be allowed to exceed the maximum of 450 kWh electricity provided that the supportive medical documentation is produced.”

2.6.1.3 – Virement Policy

Changes are made to the Virement requirements and restrictions.

- P8

2.6.1.4 – Supply Chain Management Policy

Changes are made to be fully compliant with the deviation process.

- Pages 137, P138

2.6.1.5 – PPPFA

No changes to policy.

2.6.1.6 – Cash and Investment Policy

Changes are made to be in line with the new staff structure.

- Pages 13, 17, 21, 35, 37

2.6.1.7 – Funding, Borrowing and Reserve Policy

All changes to this policy are done to incorporate the Long Term Financial Plan. Changes are made to the following pages.

- Pages 4, 9 , 10, 16, 19, 20, 21, 22

2.6.1.8 – Asset Management Policy

Changes are made to incorporate redundant IT equipment:

- Pages 16, 42, 53, 76, 77

2.6.1.9 – Tariff Policy

Public Transport: Tariffs with Effect from 1 July 2015

Tariff structure:

A Basic Tariff for up to 15km trips, which include transfers within prescribed time limits, and a tariff incremented in 5km stages thereafter.

STAGE	DISTANCE		STAGE	DISTANCE
0	15		6	45
1	20		7	50
2	25		8	55
3	30		9	60
4	35		10	65
5	40			

Paper ticket tariff structure:

An interim paper ticket system has been introduced. It is the intention to introduce an Automated Fare Collection (AFC) system, utilising a smart card. The paper ticket fares, including an interim discount, are as follows:

- Single trip paper tickets : R8,50 per ticket
- 10 trip paper multi Journey ticket : R75,00 per ticket
(Valid for 30 days from date of purchase)

The above paper ticket fares are provided at a discounted rate to the tariff structure during the GO GEORGE roll-out period and until the initial public transport system has been adequately established and an AFC system has been introduced.

Automated Fare collection (AFC) Tariff Structure:

On introduction of an AFC system, public transport users will be able to purchase a reloadable smartcard for use on the Go George buses as an alternative to a paper ticket.

The tariff structure for the AFC system will be based on the following tariff structure:

Parameter	Value	Units
Policy Percentage	17.6%	
Minimum Wage	R2,065.47	per month
Working day trips	40	per month
Base Distance	15	Km
Base Fare	R0.61	/km
Stage Length	5	km

Parameter	Value	Units
Shape Factor	1.25	

With the introduction of the smart card the following changes will apply:

- The smart card will be sold at a price of R20 from specific identified vendors
- A card refund will only be applicable to smart cards purchased and returned at the ACSA vendor
- No refund will be applicable to lost or damaged cards
- The cost of a single trip, based on the above tariff structure, will be R9,00
- Single trip Paper tickets will be sold at a premium of 10%, based on the above tariff structure and rounded to the nearest Rand.
- Various transit products will be offered, in line with the tariff structure, and will be published on introduction of the AFM system.

2.6.1.10 – Liquidity Policy

This is a new policy necessary for the Long Term Financial Plan.

2.6.1.11 – Budget Implementation and Monitoring Policy

This is a new policy.

2.7 – Budget Assumptions

Budgets are prepared in an environment of uncertainty. To prepare meaningful budgets, assumptions need to be made about internal and external factors that could influence the budget. Documentation of the assumptions used in preparing the budget assists understanding of the information. This section provides a comprehensive summary of all the assumptions used in preparing the budget.

2.7.1 – National Treasury MFMA Circular No 74 & 75

These Circulars was issued on 12 December 2014 and 09 March 2015 respectively, and it provides further guidance to municipalities for the preparation of the 2015/16 budget and MTREF and was used in preparing this budget. A copy of the Circulars is attached as an Annexure to this document.

2.7.2 – Inflation Outlook

In MFMA Circular No 75, inflation forecasts are estimated at 4.8%, 5.9% and 5.6% respectively for the years 2016 to 2018.

2.7.3 – Rates, tariffs, charges and timing of revenue collection

The Budget Committee made use of tariff modelling to calculate realistic tariff increases. Although the budget committee endeavoured to contain the increase within the 6% upper boundary of the South African Reserve Bank's inflation target, the model indicated that this was not possible. In order to have

a funded budget the following tariff increases are recommended for the 2015/2016 financial year:

	Base Budget 2014/15	Draft Budget 2015/16	Budget 2016/17	Budget 2017/18
Rates	11.53%	7%	6%	6%
Tariffs : Water	8%	7%	6%	6%
Sewerage	8%	7%	6%	6%
Electricity	7.39%	11.8%	6%	6%
Cleansing	9%	9%	6%	6%
General Charges	7%	6%	6%	6%

The cash flow statement shows when rates and tariffs are expected to be collected over the financial year. In general terms, the timing of rates, tariffs and charges is based on the following;

Rates	Monthly billing. Interim billing throughout the year.
Tariffs	Monthly billing. On-going prepayment meters. Seasonal fluctuations.
Charges	Generally steady state throughout the financial year with seasonal fluctuations.

2.7.4 – Collection rates for each revenue source and customer type

The following bad debt provisions and collection rates are assumed in the MTREF for rates and tariffs.

	2015/16	2016/17	2017/18
Provision for bad and doubtful debts – service debt	R23.2m	R24.4m	R25.6m
Assumed collection rate	96%	96%	96%
Provision for bad and doubtful debts –fines	R39m	R40.2m	R40.9m

2.7.5 – Price movements on specifics e.g. bulk purchases

The following amounts are included in the MTREF for increases in bulk purchases;

	2015/16	2016/17	2017/18
ESKOM	R363m	R385m	R408m

2.7.6 – Average salary increases

The MTREF includes the following average percentage increases for wages and salary and for councillors' allowances;

	2015/16	2016/17	2017/18
Councillors	7%	7%	7%
Staff	7%	7%	7%

2.7.7 – Industrial relations climate, reorganisation and capacity building

The ability of the Municipality to deliver quality services is virtually entirely dependent on its staff. Failure by the Municipality to invest in its staff to ensure that the capacity and skills exist to meet the challenges being faced by George will ultimately mean a failure to deliver services.

The Municipality has made the following amounts available for training over the MTREF period.

	2015/16	2016/17	2017/18
Training Budget	R690 000	R725 000	R768 000

2.7.8 – Trends in demand for free or subsidised basic services

George's criteria for supporting free or subsidised basic services are set out in the Indigent Policy. The Government allocates revenue via the Equitable Share grant with the primary aim of assisting municipalities with the costs of providing free or subsidised basic services. Any costs over and above the Equitable Share allocation must be paid by the consumer.

The proposed allocation to Indigent households will have the following financial consequences:

SUMMARY OF EQUITABLE SHARE ALLOCATION			
DESCRIPTION	Budget 2015/16 (R)	Budget 2016/17 (R)	Budget 2017/18 (R)
DMA allocation	15,129,197	15,705,236	16,651,848
Water leakages	530,000	562,000	596,000
Audit and Social assessments	100,000	100,000	100,000
Electricity Prepaid meter	530,000	562,000	596,000
Sewerage blockages	318,000	337,000	357,000
Water	14,995,419	17,569,250	19,459,940
Sewerage	29,637,895	34,327,220	37,946,010
Refuse removal	23,952,489	26,576,620	29,378,340
Electricity	12,407,900	14,427,074	15,952,362
Fire Levy	92,100	97,600	103,500
Social projects	1,400,000	0	0
Sport development	100,000	0	0
Clearing of Vegetation	1,500,000	0	0
Gazetted Amount	R 100,693,000	R 110,264,000	R 121,141,000

The proposed package of free basic services allocated to the indigents consists of the following:

Description	2014/15 (R)	2015/16 (R)
Electricity (70 units)	65,17	72,86
Water (basic charge)	63,45	67,89
Sanitation (basic charge)	151,79	162,42
Refuse (basic charge)	121,25	132,16
Total	R401,66	R435,33

2.7.9 – Ability of the municipality to spend and deliver on the programmes

By end April 2015, the Municipality has spent R113 million out of an adjusted capital budget of R235.2 million, equating to 48% of the total budget. Against the original budget of R252 million the spending is 45%.

Spending is monitored closely throughout the year and Directors must ensure that capital programmes are supported by robust planning. The Municipality is currently reviewing its capital planning processes and will soon implement the capital rating and ranking programme of Ignite Advisory Service.

The SDBIP includes monthly cash flows of expenditure and is used as the basis for budget monitoring. Monthly Section 71 meetings with portfolio councillor, municipal manager, directors and the budget office also forms part of the monitoring tool and directorates must give reasons for poor performance and over spending and put corrective measures in place.

2.7.10 – Capital Budget

It was firstly proposed that the capital budget be capped for CRR funded capital projects at R50 million and that full provision be made for grant funded projects as gazetted in the Division of Revenue Act.

The budget steering committee finally decided that the capital budget be capped for CRR funded capital projects at R78.256 million and full provision will be made for grant funded projects as gazetted in the Division of Revenue Act. External funding will be utilised for the acquisition of fleet and also for the purchasing of generators.

2.7.11 – Implications of restructuring and other major events in the future

Council approved a new organisational structure in 2012 which reduced the number of directorates from eight to seven. Community Safety was combined with Environmental Affairs to establish the new directorate namely Community Services. Minor changes to the micro structure were also made. These changes were made to streamline service delivery and to affect savings.

Council is currently busy with an investigation into the functionality of the organogram. Work Dynamics has been appointed to do the investigation and it is currently in the final stage.

The final report with regards to the review and re-design of the organisational structures was issued to the Municipality. The report which includes the proposed structures was tabled to Council, who resolved that the final report be discussed during a workshop with Council. The arrangement for the workshop is currently in process.

2.7.12 – Budgeting for contingency plans for prolonged power outages

This Municipality is in the process of implementing contingency plans to address Eskom power outages such as the procurement of generators.

However it has been established that the government is collectively working with Eskom to mitigate the impact of power cuts. These efforts will improve the availability of electricity over the medium term, and plans are under way to ensure that South Africa can generate sufficient energy to power its economy over the long term. The government consistently encourages a reduction in energy consumption and promotion of energy efficiency.

Consequently the response from government is to address the immediate challenge and it would therefore be premature for municipalities to invest in contingency infrastructure with the expectation of funding. However this municipality has provided R7m within the budget for the procurement of generators in mitigation of our water works so as to ensure that our water reserve capacity is kept at acceptable level at all times.

2.7.13 – Service level standards

MFMA circular No. 72 indicated that all municipalities must formulate service level standards which must form part of the 2015/16 tabled MTREF budget documentation.

A broad guideline was provided on the minimum service standards to be incorporated in the budget documentation. In addition to the guideline, a framework was developed as an outline to assist municipalities in finalising their service level standards.

It is accepted that it is not possible to have the same service level standards across all municipalities. Therefore the outline must be used as a guideline and be amended accordingly to align to the municipality's specific circumstances.

The service level standards will be tabled before council for formal adoption with the final budget and is attached as an annexure to this document.

2.8 – Other Supporting documents

2.8.1 Investment Particulars by Type

Table 36 – SA15: Investment Particulars by Type

Investment type	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand										
Parent municipality										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		-	-	-	-	-	-	-	-	-
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Municipal Bonds		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		-	-	-	-	-	-	-	-	-
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		-	-	-	-	-	-	-	-	-

References

1. Total investments must reconcile to Budgeted Financial Position ('current' call investment deposits plus 'non-current' investments)

The municipality does not have any investment.

2.8.2 Borrowings

Table 37 – SA17: Borrowing

Borrowing - Categorised by type R thousand	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Long-Term Loans (annuity/reducing balance)		487,034	450,070	409,587	369,104	369,104	369,104	413,127	473,318	535,730
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	8,462	31,653	31,653	31,653	14,970	12,825	5,860
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Total Borrowing	1	487,034	450,070	418,049	400,757	400,757	400,757	428,097	486,143	541,590

References

1. Total borrowing must reconcile to Budgeted Financial Position (Borrowing - non-current)

2.8.3 Grants and subsidies

Table 38 – SA18: Transfers and grants receipt

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
RECEIPTS:									
Operating Transfers and Grants									
National Government:	77,276	89,201	190,530	162,555	154,409	154,409	164,190	129,480	141,705
Local Government Equitable Share	72,201	80,370	85,716	92,397	92,397	92,397	100,693	110,264	121,141
Finance Management	1,064	1,250	1,300	1,450	1,450	1,450	1,450	1,475	1,550
Municipal Systems Improvement	790	800	890	934	934	934	930	957	1,033
EPWP Incentive	1,551	2,960	3,285	2,933	2,933	2,933	1,864	–	–
EPWP Piont Duty	–	217	361	–	–	–	–	–	–
Energy Efficiency and Demand Management	–	–	5,000	–	–	–	–	–	–
Infrastructure Skills Development Grant	–	1,402	2,909	2,495	2,852	2,852	3,000	3,000	3,500
Municipal Infrastructure Grant - PMU	1,670	2,202	1,681	1,897	1,897	1,897	1,942	2,015	2,124
Public Transport Network Operating Grant	–	–	89,389	60,449	51,946	51,946	54,311	11,769	12,357
Provincial Government:	79,404	78,115	40,010	55,646	69,372	69,372	109,334	137,265	140,781
Housing	68,524	38,947	17,266	14,964	28,193	28,193	45,480	48,000	36,000
Proclaimed Roads	175	23,415	14,529	8,186	8,186	8,186	361	–	–
Public Transport Infrastructure	–	2,000	–	–	–	–	–	–	–
Local Government Masterplanning Grant	–	396	396	600	600	600	600	600	600
Library Grant	1,240	1,195	1,221	6,587	6,587	6,587	7,473	7,921	8,397
Community Development Workers Operating Grant	206	162	98	88	88	88	90	95	99
Cleanest Town Competition	60	–	–	–	–	–	–	–	–
Integrated Public Transport Grant	9,000	10,833	5,000	25,000	25,000	25,000	55,230	80,544	95,544
Financial Management Support Grant	200	200	400	–	500	500	–	–	–
Thusong Services Centres Grant	–	109	–	221	218	218	100	105	141
Financial Management Support Grant (Government Support)	–	–	1,100	–	–	–	–	–	–
Haarlem Sidewalk Project	–	–	–	–	–	–	–	–	–
Flood Damage - Housing	–	859	–	–	–	–	–	–	–
District Municipality:	–	–	1,448	–	–	–	–	–	–
Flood Damage	–	–	1,448	–	–	–	–	–	–
Other grant providers:	3,545	7,912	19,761	24,783	15,135	15,135	500	500	500
DWAF	2,253	3,232	1,440	–	–	–	–	–	–
LGSETA	1,292	1,083	614	650	650	650	500	500	500
SANRALL - N2/York Street bridge widening	–	3,597	17,707	24,133	14,485	14,485	–	–	–
Total Operating Transfers and Grants	160,225	175,228	251,749	242,984	238,916	238,916	274,024	267,245	282,986
Capital Transfers and Grants									
National Government:	46,663	51,051	212,134	107,259	124,126	124,126	105,904	137,251	124,237
Municipal Infrastructure Grant (MIG)	34,639	40,283	31,413	36,049	44,770	44,770	36,890	38,277	40,357
Regional Bulk Infrastructure	5,499	–	–	–	–	–	–	–	–
Integrated National Electrification Programme	5,349	8,400	5,000	8,900	8,900	8,900	7,000	8,000	5,000
Infrastructure Skills Development	–	1,337	91	505	148	148	–	–	–
Expanded Public Works Programme	990	1,031	–	–	–	–	–	–	–
Public Transport Infrastructure Grant	–	–	175,630	61,805	70,308	70,308	62,014	90,974	78,880
Finance Management	186	–	–	–	–	–	–	–	–
Provincial Government:	13,867	33,523	61,162	17,125	20,164	20,164	17,050	33,850	70,000
Housing	4,867	11,355	35,780	11,863	14,902	14,902	15,000	33,850	70,000
Contribution towards acceleration of housing delivery	–	20,500	7,500	–	–	–	–	–	–
Mobility Strategy	2,000	–	–	–	–	–	–	–	–
Library Grant	–	168	381	3,762	3,762	3,762	2,050	–	–
George Integrated Public Transport Network	7,000	1,500	17,500	1,500	1,500	1,500	–	–	–
District Municipality:	–	–	–	6,000	5,841	5,841	2,826	–	–
Flood damage	–	–	–	6,000	5,841	5,841	2,826	–	–
Other grant providers:	29	1,449	1,466	500	500	500	–	–	–
SWD Cricket	29	–	–	–	–	–	–	–	–
Youth Development against Violence though Sport	–	449	1,466	–	–	–	–	–	–
National Lotteries Board	–	1,000	–	500	500	500	–	–	–
Total Capital Transfers and Grants	60,559	86,024	274,762	130,884	150,631	150,631	125,780	171,101	194,237
TOTAL RECEIPTS OF TRANSFERS & GRANTS	220,784	261,252	526,511	373,868	389,547	389,547	399,804	438,346	477,223

Table 39 – SA19: Expenditure on transfers and grants

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
EXPENDITURE:									
Operating expenditure of Transfers and Grants									
National Government:	82,227	89,819	187,036	162,555	154,791	154,791	164,190	129,480	141,705
Local Government Equitable Share	72,201	80,370	85,716	92,397	92,397	92,397	100,693	110,264	121,141
Finance Management	2,676	1,250	1,300	1,450	1,450	1,450	1,450	1,475	1,550
Municipal Systems Improvement	1,227	800	890	934	934	934	930	957	1,033
EPWP Incentive	933	3,577	3,285	2,933	2,933	2,933	1,864	–	–
EPWP Piont Duty	–	217	361	–	–	–	–	–	–
Energy Efficiency and Demand Management	3,520	–	1,888	–	–	–	–	–	–
Infrastructure Skills Development Grant	–	1,402	2,527	2,495	3,234	3,234	3,000	3,000	3,500
Municipal Infrastructure Grant - PMU	1,670	2,202	1,681	1,897	1,897	1,897	1,942	2,015	2,124
Public Transport Network Operating Grant	–	–	89,389	60,449	51,946	51,946	54,311	11,769	12,357
Provincial Government:	68,323	54,253	41,558	55,646	80,099	80,099	109,334	137,265	140,781
Housing	65,873	39,187	15,936	14,964	23,639	23,639	45,480	48,000	36,000
Proclaimed Roads	175	10,212	18,084	8,186	17,834	17,834	361	–	–
Public Transport Infrastructure	–	120	1,880	–	–	–	–	–	–
Local Government Masterplanning Grant	–	396	396	600	600	600	600	600	600
Library Grant	1,131	1,217	1,387	6,587	6,587	6,587	7,473	7,921	8,397
Community Development Workers Operating Grant	122	74	151	88	207	207	90	95	99
Cleanest Town Competition	60	64	31	–	–	–	–	–	–
Integrated Public Transport Grant	–	1,752	2,708	25,000	30,000	30,000	55,230	80,544	95,544
Khulani Woman's Project	–	80	–	–	–	–	–	–	–
Financial Management Support Grant	39	361	176	–	724	724	–	–	–
Thusong Services Centres Grant	–	109	–	221	218	218	100	105	141
Financial Management Support Grant (Government Support)	–	–	809	–	291	291	–	–	–
Spatial Development Framework	262	–	–	–	–	–	–	–	–
Flood Damage - Housing	515	681	–	–	–	–	–	–	–
Swimming Pool Grant - Heather Park	147	–	–	–	–	–	–	–	–
District Municipality:	197	–	1,448	–	–	–	–	–	–
Storm Water Master Planning Grant	197	–	–	–	–	–	–	–	–
Flood Damage	–	–	1,448	–	–	–	–	–	–
Other grant providers:	3,491	8,435	20,073	24,783	13,998	13,998	500	500	500
DWAF	2,199	3,130	1,038	–	–	–	–	–	–
Refuse Transfer Station	–	202	–	–	–	–	–	–	–
LGSETA	1,292	1,083	614	650	650	650	500	500	500
SANRALL - N2/York Street bridge widening	–	4,020	18,420	24,133	13,348	13,348	–	–	–
Total operating expenditure of Transfers and Grants:	154,239	152,506	250,116	242,984	248,888	248,888	274,024	267,245	282,986
Capital expenditure of Transfers and Grants									
National Government:	45,442	43,684	218,098	118,649	123,461	123,461	116,725	137,251	124,237
Municipal Infrastructure Grant (MIG)	37,434	38,725	31,413	36,049	44,770	44,770	36,890	38,277	40,357
Regional Bulk Infrastructure	180	–	–	11,390	570	570	10,820	–	–
Integrated National Electrification Programme	6,652	2,852	9,468	8,900	8,900	8,900	7,000	8,000	5,000
Infrastructure Skills Development	–	1,076	352	505	148	148	–	–	–
Expanded Public Works Programme	990	1,031	–	–	–	–	–	–	–
Public Transport Infrastructure Grant	–	–	176,865	61,805	69,073	69,073	62,014	90,974	78,880
Finance Management	186	–	–	–	–	–	–	–	–
Provincial Government:	12,040	40,460	55,239	17,125	28,031	28,031	17,050	33,850	70,000
Housing	4,867	11,355	35,780	11,863	14,902	14,902	15,000	33,850	70,000
Contribution towards acceleration of housing delivery	–	18,588	4,002	–	5,410	5,410	–	–	–
Mobility Strategy	7,173	1,881	–	–	–	–	–	–	–
Library Grant	–	168	381	3,762	3,762	3,762	2,050	–	–
George Integrated Public Transport Network	–	8,468	15,075	1,500	3,957	3,957	–	–	–
District Municipality:	–	–	–	6,000	5,841	5,841	2,826	–	–
Flood Damage	–	–	–	6,000	5,841	5,841	2,826	–	–
Other grant providers:	29	2,741	4,637	500	(3,963)	(3,963)	–	–	–
SWD Cricket	29	–	–	–	–	–	–	–	–
Youth Development against Violence though Sport	–	2,079	4,038	–	(4,201)	(4,201)	–	–	–
National Lotteries Board	–	663	599	500	238	238	–	–	–
Total capital expenditure of Transfers and Grants	57,511	86,885	277,974	142,274	153,370	153,370	136,601	171,101	194,237
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	211,750	239,392	528,090	385,258	402,258	402,258	410,624	438,346	477,223

Table 40 – SA20: Reconciliation of transfers, grants receipts and unspent funds

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
<u>Operating transfers and grants:</u>									
National Government:									
Balance unspent at beginning of the year	2,457	(2,494)	(3,112)	–	382	382	–	–	–
Current year receipts	77,276	89,201	190,530	162,555	154,409	154,409	164,190	129,480	141,705
Conditions met - transferred to revenue	82,227	89,819	187,036	162,555	154,791	154,791	164,190	129,480	141,705
Conditions still to be met - transferred to liabilities	(2,494)	(3,112)	382	–	–	–	–	–	–
Provincial Government:									
Balance unspent at beginning of the year	(7,375)	3,785	27,648	–	10,727	10,727	–	–	–
Current year receipts	79,404	78,115	40,010	55,646	69,372	69,372	109,334	137,265	140,781
Conditions met - transferred to revenue	68,323	54,253	41,558	55,646	80,099	80,099	109,334	137,265	140,781
Conditions still to be met - transferred to liabilities	3,706	27,648	26,099	–	–	–	–	–	–
District Municipality:									
Balance unspent at beginning of the year	–	202	–	–	–	–	–	–	–
Current year receipts	–	–	1,448	–	–	–	–	–	–
Conditions met - transferred to revenue	–	202	1,448	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities	–	–	–	–	–	–	–	–	–
Other grant providers:									
Balance unspent at beginning of the year	(361)	(504)	(825)	–	(1,137)	(1,137)	–	–	–
Current year receipts	3,545	7,912	19,761	24,783	15,135	15,135	500	500	500
Conditions met - transferred to revenue	3,688	8,233	20,073	24,783	13,998	13,998	500	500	500
Conditions still to be met - transferred to liabilities	(504)	(825)	(1,137)	–	–	–	–	–	–
Total operating transfers and grants revenue	154,239	152,506	250,116	242,984	248,888	248,888	274,024	267,245	282,986
Total operating transfers and grants - CTBM	708	23,711	25,345	–	–	–	–	–	–
<u>Capital transfers and grants:</u>									
National Government:									
Balance unspent at beginning of the year	7,532	8,752	16,120	11,390	10,156	10,156	10,820	–	–
Current year receipts	46,663	51,051	212,134	107,259	124,126	124,126	105,904	137,251	124,237
Conditions met - transferred to revenue	45,442	43,684	218,098	118,649	123,461	123,461	116,725	137,251	124,237
Conditions still to be met - transferred to liabilities	8,752	16,120	10,156	–	10,820	10,820	–	–	–
Provincial Government:									
Balance unspent at beginning of the year	7,133	8,881	1,944	–	7,867	7,867	–	–	–
Current year receipts	13,867	33,523	61,162	17,125	20,164	20,164	17,050	33,850	70,000
Conditions met - transferred to revenue	12,040	40,460	55,239	17,125	28,031	28,031	17,050	33,850	70,000
Conditions still to be met - transferred to liabilities	8,960	1,944	7,867	–	–	–	–	–	–
District Municipality:									
Balance unspent at beginning of the year	402	200	200	–	–	–	–	–	–
Current year receipts	–	–	–	6,000	5,841	5,841	2,826	–	–
Conditions met - transferred to revenue	–	–	–	6,000	5,841	5,841	2,826	–	–
Conditions still to be met - transferred to liabilities	402	200	200	–	–	–	–	–	–
Other grant providers:									
Balance unspent at beginning of the year	–	–	(1,292)	–	(4,463)	(4,463)	–	–	–
Current year receipts	29	1,449	1,466	500	500	500	–	–	–
Conditions met - transferred to revenue	29	2,741	4,637	500	(3,963)	(3,963)	–	–	–
Conditions still to be met - transferred to liabilities	–	(1,292)	(4,463)	–	–	–	–	–	–
Total capital transfers and grants revenue	57,511	86,885	277,974	142,274	153,370	153,370	136,601	171,101	194,237
Total capital transfers and grants - CTBM	18,115	16,972	13,759	–	10,820	10,820	–	–	–
TOTAL TRANSFERS AND GRANTS REVENUE	211,750	239,392	528,090	385,258	402,258	402,258	410,624	438,346	477,223
TOTAL TRANSFERS AND GRANTS - CTBM	18,823	40,683	39,104	–	10,820	10,820	–	–	–

Table 41 – SA21: Transfers and grants made by the municipality

Description R thousand	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Cash Transfers to other Organs of State										
<i>Merit Awards - Schools</i>	3	32	42	42	44	44	44	46	48	50
Total Cash Transfers To Other Organs Of State:		32	42	42	44	44	44	46	48	50
Cash Transfers to Organisations										
<i>Corporate Gifts</i>	4	–	67	26	100	100	100	106	108	110
<i>SPCA</i>		1,018	1,158	1,209	1,010	1,010	1,010	1,070	1,133	1,201
<i>Festivals</i>		–	150	942	975	900	900	1,000	1,060	1,080
Total Cash Transfers To Organisations		1,018	1,375	2,177	2,085	2,010	2,010	2,176	2,301	2,391
Cash Transfers to Groups of Individuals										
<i>Bursaries</i>	5	138	104	149	164	164	164	173	183	192
<i>Rugby Sevens</i>		–	–	–	750	750	750	750	750	750
Total Cash Transfers To Groups Of Individuals:		138	104	149	914	914	914	923	933	942
TOTAL CASH TRANSFERS AND GRANTS	6	1,188	1,520	2,368	3,043	2,968	2,968	3,145	3,282	3,383
TOTAL TRANSFERS AND GRANTS	6	1,188	1,520	2,368	3,043	2,968	2,968	3,145	3,282	3,383

2.8.4 Councillors and employee benefits

The total remuneration has increased from R339 092 million to R366 292 million. The increase of R27 200 million can be contributed to:

- Salary increase of 7% for employees and councillors,
- Provision for temporary staff members and piece workers of R25.7 million;
- Overtime of R15.6 million; and
- An amount of R6 million has been allocated to the structure vote in the Council and General Section for new vacant posts.

Table 442 – SA22: Summary of councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		9,158	9,534	10,065	12,288	12,288	12,288	13,148	14,069	15,054
Pension and UIF Contributions		685	764	734	781	781	781	835	894	956
Medical Aid Contributions		108	161	215	144	144	144	154	165	177
Motor Vehicle Allowance		3,232	3,393	3,534	4,096	4,096	4,096	4,414	4,723	5,053
Cellphone Allowance		684	696	1,020	830	830	830	900	963	1,030
Housing Allowances		–	–	–	–	–	–	–	–	–
Other benefits and allowances		–	–	–	–	–	–	–	–	–
Sub Total - Councillors		13,868	14,548	15,568	18,139	18,139	18,139	19,452	20,813	22,270
% increase	4		4.9%	7.0%	16.5%	–	–	7.2%	7.0%	7.0%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		4,145	8,273	9,053	10,896	10,896	10,896	11,550	12,243	12,978
Performance Bonus		587	325	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		4,732	8,598	9,053	10,896	10,896	10,896	11,550	12,243	12,978
% increase	4		81.7%	5.3%	20.4%	–	–	6.0%	6.0%	6.0%
Other Municipal Staff										
Basic Salaries and Wages		138,333	154,167	178,921	192,994	201,949	201,949	231,715	246,251	274,695
Pension and UIF Contributions		23,710	25,633	30,350	34,664	34,811	34,811	34,771	37,206	39,784
Medical Aid Contributions		9,840	10,539	12,477	19,301	19,301	19,301	15,591	16,683	17,851
Overtime		16,666	18,148	24,240	15,278	18,241	18,241	15,595	16,695	5,520
Performance Bonus		–	–	–	–	–	–	–	–	–
Motor Vehicle Allowance	3	8,622	10,482	11,295	12,378	12,779	12,779	12,686	13,574	14,525
Cellphone Allowance	3	631	721	844	735	738	738	813	870	931
Housing Allowances	3	1,328	1,255	1,135	1,066	1,066	1,066	1,075	1,151	1,232
Other benefits and allowances	3	10,647	6,296	6,122	2,849	3,103	3,103	2,906	3,060	15,720
Payments in lieu of leave		14,661	15,840	15,921	16,780	16,780	16,780	18,162	19,434	20,795
Long service awards		796	1,006	1,676	1,288	1,288	1,288	1,975	2,303	1,986
Post-retirement benefit obligations	6	18,919	16,648	19,804	–	–	–	–	–	–
Sub Total - Other Municipal Staff		244,151	260,735	302,786	297,334	310,057	310,057	335,290	357,228	393,038
% increase	4		6.8%	16.1%	(1.8%)	4.3%	–	8.1%	6.5%	10.0%
TOTAL SALARY, ALLOWANCES & BENEFITS		262,751	283,880	327,407	326,369	339,092	339,092	366,292	390,284	428,286
% increase	4		8.0%	15.3%	(0.3%)	3.9%	–	8.0%	6.6%	9.7%
TOTAL MANAGERS AND STAFF	5,7	248,883	269,333	311,839	308,230	320,954	320,954	346,840	369,471	406,016

References

1. Include 'Loans and advances' where applicable if any reportable amounts until phased compliance with s164 of MFMA achieved
2. s57 of the Systems Act
3. In kind benefits (e.g. provision of living quarters) must be shown as the cost (full market value) to the municipality, as part of the relevant allowance
4. B/A, C/B, D/C, E/C, F/C, G/D, H/D, I/D
5. Must agree to the sub-total appearing on Table A1 (Employee costs)
6. Includes pension payments and employer contributions to medical aid
7. Correct as at 30 June

Column Definitions:

- A, B and C. Audited actual as per the audited financial statements. If audited amounts are unavailable, unaudited amounts must be provided with a note stating these are unaudited
- D. The original budget approved by council for the budget year.
- E. The budget for the budget year as adjusted by council resolution in terms of section 28 of the MFMA.
- F. An estimate of final actual amounts (pre audit) for the current year at the point in time of preparing the budget for the budget year. This may differ from E.
- G. The amount to be appropriated for the budget year.
- H and I. The indicative projection

Table 43 – SA23: Salaries, allowances and benefits (political office bearers/councillors and senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4	1	488,073		144,138			632,211
Chief Whip		1	488,073		144,138			632,211
Executive Mayor		1	610,093		174,643			784,736
Deputy Executive Mayor		1	488,073		144,138			632,211
Executive Committee		10	4,118,119		1,228,610			5,346,730
Total for all other councillors		35	7,057,635	980,479	3,385,488			11,423,602
Total Councillors	8	49	13,250,065	980,479	5,221,157			19,451,700
Senior Managers of the Municipality	5							
Municipal Manager (MM)			1,917,900					1,917,900
Chief Finance Officer			1,675,200					1,675,200
Director: Corporate Services			1,591,400					1,591,400
Director: Civil Engineering			1,591,400					1,591,400
Director: Human Settlements, land affairs and planning			1,591,400					1,591,400
Director: Electrotechnical Services			1,591,400					1,591,400
List of each official with packages >= senior manager								
Director: Community Services			1,591,400					1,591,400
								-
Total Senior Managers of the Municipality	8,10	-	11,550,100	-	-	-	-	11,550,100
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	49	24,800,165	980,479	5,221,157	-		31,001,800

References

1. Pension and medical aid
2. Total package must equal the total cost to the municipality
3. List each political office bearer by designation. Provide a total for all other councillors
4. Political office bearer is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee, mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MSA s 57)
5. Also list each senior manager reporting to MM by designation and each official with package >= senior manager by designation
6. List each entity where municipality has an interest and state percentage ownership and control
7. List each senior manager reporting to the CEO of an Entity by designation
8. Must reconcile to relevant section of Table SA24
9. Must reconcile to totals shown for the budget year of Table SA22
10. Correct as at 30 June

Table 44 – SA24: Summary of personnel numbers

Summary of Personnel Numbers		Ref	2013/14			Current Year 2014/15			Budget Year 2015/16		
Number		1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities											
Councillors (Political Office Bearers plus Other Councillors)			49	–	49	49	–	49	53	–	53
Board Members of municipal entities			–	–	–	–	–	–	–	–	–
Municipal employees											
Municipal Manager and Senior Managers		4	–	–	–	–	–	–	–	–	–
Other Managers		5	–	–	–	–	–	–	–	–	–
Professionals		3	7	–	7	7	–	6	7	–	6
Finance		7	–	–	–	–	–	–	–	–	–
Spatial/town planning			66	57	–	68	60	–	61	61	–
Information Technology			9	7	–	9	7	–	8	8	–
Roads			8	7	–	8	6	–	8	8	–
Electricity			2	1	–	4	3	–	4	4	–
Water			–	–	–	–	–	–	–	–	–
Sanitation			5	5	–	5	5	–	5	5	–
Refuse			2	2	–	2	2	–	2	2	–
Other			4	4	–	4	4	–	4	4	–
Technicians			1	1	–	1	1	–	1	1	–
Finance			35	30	–	35	32	–	29	29	–
Spatial/town planning			201	181	–	204	173	–	187	187	–
Information Technology			35	30	–	35	30	–	28	28	–
Roads			31	28	–	31	28	–	25	25	–
Electricity			3	3	–	3	3	–	3	3	–
Water			5	4	–	5	4	–	5	5	–
Sanitation			23	21	–	23	21	–	21	21	–
Refuse			25	22	–	25	20	–	28	28	–
Other			8	8	–	8	8	–	8	8	–
Clerks (Clerical and administrative)			71	65	–	74	59	–	69	69	–
Service and sales workers			200	195	–	205	195	–	185	185	–
Skilled agricultural and fishery workers			–	–	–	–	–	–	–	–	–
Craft and related trades			–	–	–	–	–	–	–	–	–
Plant and Machine Operators			270	269	–	270	261	–	260	260	–
Elementary Occupations			281	278	–	281	270	–	273	273	–
TOTAL PERSONNEL NUMBERS			9	1,074	980	56	1,084	959	55	1,026	966
% increase						0.9%	(2.1%)	(1.8%)	(5.4%)	0.7%	7.3%
Total municipal employees headcount											
Finance personnel headcount		6, 10	938	852	–	938	852	–	1,026	966	–
Human Resources personnel headcount		8, 10	118	110	–	118	110	–	115	107	–
		8, 10	18	18	–	18	18	–	19	18	–

References

1. Positions must be funded and aligned to the municipality's current organisational structure
2. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.
3. s57 of the Systems Act
4. Include only in Consolidated Statements
5. Include municipal entity employees in Consolidated Statements
6. Include headcount (number of persons, Not FTE) of managers and staff only (exclude councillors)
7. Managers who provide the direction of a critical technical function
8. Total number of employees working on these functions
9. Correct as at 30 June
10. Must account for all budgeted positions, as per the municipal organogram

2.8.5 Monthly targets for revenue, expenditure and cash flow

Table 45 – SA25: Budgeted monthly revenue and expenditure by revenue source and expenditure type

Description	Budget Year 2015/16												Medium Term Revenue and Expenditure		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source															
Property rates	16,759	15,638	16,190	16,247	15,983	16,177	13,718	16,145	16,132	16,082	14,957	15,055	189,084	200,341	212,380
Property rates - penalties & collection charges	461	126	116	(139)	2,032	170	522	529	476	598	524	(105)	5,312	5,420	5,536
Service charges - electricity revenue	44,819	40,915	46,555	45,429	46,585	43,544	38,691	45,605	36,911	45,284	43,071	50,161	527,570	557,949	590,766
Service charges - water revenue	4,941	4,126	6,540	5,070	5,515	5,578	8,207	1,712	15,914	14,135	16,254	13,822	101,813	106,251	111,793
Service charges - sanitation revenue	7,834	3,589	5,546	3,210	4,956	4,960	5,008	4,980	4,887	4,938	7,785	7,818	65,512	66,536	68,974
Service charges - refuse revenue	4,174	3,161	3,670	3,512	3,641	3,677	3,640	3,622	3,605	3,607	5,372	5,376	47,058	48,694	50,417
Service charges - other	29	29	26	27	26	26	26	26	27	27	26	33	327	347	368
Rental of facilities and equipment	103	102	119	882	263	111	106	130	222	81	113	264	2,497	2,647	2,806
Interest earned - external investments	1,706	2,177	2,146	1,203	1,898	1,729	1,471	1,916	2,212	1,792	1,942	764	20,956	22,257	23,641
Interest earned - outstanding debtors	(354)	455	1,174	(318)	346	1,082	301	322	408	395	400	349	4,560	4,833	5,123
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	3,895	3,750	3,953	3,760	3,874	3,547	3,970	3,829	3,748	3,850	3,813	16,150	58,139	60,458	62,479
Licences and permits	270	263	283	252	266	(21)	368	324	216	152	201	182	2,758	2,923	3,099
Agency services	639	3	1,425	469	29	(227)	1,648	354	1,061	95	701	783	6,982	7,400	7,844
Transfers recognised - operational	169	36,001	19,573	1,043	31,380	54,190	39,412	169	14,070	356	667	78,153	275,184	266,411	282,533
Other revenue	850	906	1,244	1,338	1,171	5,385	10,699	6,573	15,884	14,843	1,048	4,815	64,756	66,331	71,819
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	86,299	111,242	108,559	81,987	117,965	139,929	127,787	86,237	115,775	106,235	96,873	193,621	1,372,507	1,418,800	1,499,577
Expenditure By Type															
Employee related costs	23,607	26,371	25,376	28,327	27,242	25,857	26,990	26,864	25,764	25,872	26,330	58,240	346,840	369,471	406,016
Remuneration of councillors	1,549	1,548	1,548	1,548	1,547	1,549	1,547	1,547	1,547	2,440	1,548	1,535	19,452	20,813	22,270
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	62,181	62,181	64,603	66,539
Depreciation & asset impairment	11,363	11,363	11,363	11,363	11,363	11,363	11,363	11,363	11,363	11,363	11,363	11,634	136,628	123,251	120,824
Finance charges	-	-	-	-	-	21,966	-	-	-	-	-	22,138	44,104	39,838	36,320
Bulk purchases	25	47,441	44,485	26,761	27,614	25,749	26,351	26,723	23,557	24,783	24,022	65,732	363,243	385,037	408,140
Other materials	12	25	21	19	20	18	23	16	10	43	12	24	242	256	272
Contracted services	1,181	9,401	6,920	11,858	6,656	11,749	6,014	11,770	107,241	7,291	7,552	11,818	199,452	214,222	215,943
Transfers and grants	207	175	329	220	41	1,134	(7)	366	(82)	154	7	600	3,145	3,282	3,383
Other expenditure	17,068	21,215	23,207	22,801	20,998	20,424	18,332	20,597	20,539	26,028	19,422	30,564	261,195	241,346	261,552
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure	55,011	117,539	113,248	102,897	95,481	119,810	90,613	99,247	189,939	97,975	90,257	264,464	1,436,481	1,462,117	1,541,258
Surplus/(Deficit)	31,288	(6,297)	(4,690)	(20,910)	22,484	20,119	37,174	(13,011)	(74,164)	8,260	6,616	(70,843)	(63,974)	(43,317)	(41,681)
Transfers recognised - capital	-	-	8,187	-	-	15,159	1	-	-	4,843	4,898	96,794	129,882	165,418	188,667
Contributions recognised - capital	210	72	567	244	47	184	1,668	1,490	270	1,326	1,736	400	8,215	8,708	9,230
Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	31,498	(6,225)	4,064	(20,665)	22,531	35,462	38,843	(11,521)	(73,894)	14,429	13,250	26,351	74,122	130,809	156,216

Table 46 – SA26: Budgeted monthly revenue and expenditure by municipal vote

Description	Budget Year 2015/16												Medium Term Revenue and Expenditure		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote															
Vote 1 - Office of the Municipal Manager	2	1	19	84	20	3	78	38	5	2	2	426	680	277	293
Vote 2 - Office of the Municipal Manager	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 3 - Corporate Services	34	30	49	33	55	23	33	49	68	39	38	1,168	1,619	1,726	1,838
Vote 4 - Corporate Services	22	89	89	153	132	22	69	31	34	32	59	1,916	2,647	2,377	2,393
Vote 5 - Community Services	4,868	5,880	6,619	5,441	5,634	4,352	6,975	4,571	5,301	4,357	4,773	21,572	80,343	81,270	84,533
Vote 6 - Community Services	60	52	380	97	99	26	624	80	68	54	68	6,492	8,100	8,058	8,519
Vote 7 - Community Services	3,491	13,026	4,493	2,830	3,693	12,728	3,739	3,673	6,067	3,674	5,426	10,376	73,216	77,253	81,908
Vote 8 - Human Settlements, Land Affairs & Planning	442	368	10,839	1,398	667	375	23,188	401	534	968	2,211	13,741	55,131	73,015	95,709
Vote 9 - Civil Engineering Services	13,437	26,840	28,119	9,059	40,915	70,713	38,141	13,272	47,434	37,981	30,032	156,390	512,334	526,481	553,958
Vote 10 - Electrotechnical Services	45,079	46,739	47,427	45,657	46,670	48,779	39,717	46,882	37,470	46,656	43,197	60,903	555,177	588,229	620,209
Vote 11 - Financial Services	18,651	18,113	18,822	16,886	19,600	17,857	16,409	18,194	18,558	18,086	17,094	17,540	215,811	228,604	242,381
Vote 12 - Financial Services	423	177	457	594	526	393	482	534	506	555	608	290	5,545	5,636	5,732
Total Revenue by Vote	86,509	111,313	117,313	82,232	118,012	155,272	129,456	87,727	116,045	112,403	103,508	290,815	1,510,604	1,592,926	1,697,474
Expenditure by Vote to be appropriated															
Vote 1 - Office of the Municipal Manager	2,419	3,323	3,136	4,983	4,294	4,037	2,770	2,727	2,938	3,963	3,996	30,293	68,878	71,252	86,142
Vote 2 - Office of the Municipal Manager	115	115	115	115	115	115	115	115	115	115	115	115	1,378	1,432	1,702
Vote 3 - Corporate Services	1,174	1,590	1,707	1,628	1,626	3,323	1,479	1,560	1,410	1,396	1,330	3,630	21,851	22,421	23,470
Vote 4 - Corporate Services	5,136	1,989	2,220	1,663	1,946	1,958	1,798	2,113	1,529	1,591	1,379	1,782	25,103	25,196	26,788
Vote 5 - Community Services	4,282	5,235	5,566	5,539	5,285	6,102	5,422	6,322	5,941	5,491	5,397	46,975	107,556	111,263	116,338
Vote 6 - Community Services	1,784	2,705	2,561	2,555	3,145	4,838	2,410	2,981	2,092	2,769	2,907	7,707	38,455	35,218	36,858
Vote 7 - Community Services	3,171	3,552	5,214	4,819	4,413	5,860	4,379	4,768	4,176	3,618	4,335	10,470	58,773	60,746	63,819
Vote 8 - Human Settlements, Land Affairs & Planning	3,062	11,071	4,126	10,834	8,576	10,156	6,721	9,924	5,319	5,934	6,609	7,573	89,905	93,322	84,589
Vote 9 - Civil Engineering Services	22,930	28,737	27,630	29,006	26,509	36,944	27,534	27,064	129,184	34,619	24,640	54,375	469,171	455,626	482,755
Vote 10 - Electrotechnical Services	5,857	54,025	54,628	35,840	34,264	40,404	33,262	35,150	32,383	33,027	33,991	88,184	481,014	504,088	532,452
Vote 11 - Financial Services	3,588	3,538	3,358	4,430	4,013	4,745	3,238	5,028	3,507	3,833	4,265	11,897	55,440	61,755	65,526
Vote 12 - Financial Services	1,496	1,659	2,988	1,486	1,296	1,328	1,486	1,496	1,345	1,619	1,295	1,464	18,957	19,798	20,818
Total Expenditure by Vote	55,011	117,539	113,248	102,897	95,481	119,810	90,613	99,247	189,939	97,975	90,257	264,464	1,436,481	1,462,117	1,541,258
Surplus/(Deficit)	31,498	(6,225)	4,064	(20,665)	22,531	35,462	38,843	(11,521)	(73,894)	14,429	13,250	26,351	74,122	130,809	156,216

Table 47 – SA27: Budgeted monthly revenue and expenditure by standard classification

Description R thousand	Budget Year 2015/16												Medium Term Revenue and Expenditure		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue - Standard															
<i>Governance and administration</i>	19,049	18,245	19,275	18,572	20,197	18,230	16,929	18,749	19,133	19,248	19,362	21,646	228,636	241,232	255,380
Executive and council	0	0	0	49	19	3	0	0	3	0	0	357	433	149	158
Budget and treasury office	19,011	18,144	19,217	17,458	20,015	18,113	16,843	18,665	18,982	18,570	17,585	17,765	220,368	233,194	247,003
Corporate services	39	101	58	1,066	162	115	85	83	148	678	1,777	3,523	7,834	7,890	8,219
<i>Community and public safety</i>	4,192	5,917	15,855	5,045	5,784	4,836	28,639	4,159	4,313	4,347	4,164	39,947	127,198	144,992	170,408
Community and social services	106	1,890	1,107	1,072	1,633	988	1,090	126	154	261	110	3,127	11,663	10,193	10,839
Sport and recreation	4	28	250	62	29	9	430	23	14	30	10	5,151	6,043	6,281	6,625
Public safety	3,925	3,765	3,981	3,801	3,922	3,613	4,009	3,859	3,971	3,894	3,837	17,648	60,225	62,114	64,223
Housing	150	228	10,478	106	194	221	22,996	146	169	157	203	12,782	47,829	65,284	87,523
Health	5	5	39	5	5	5	115	5	5	5	5	1,240	1,438	1,120	1,198
<i>Economic and environmental services</i>	1,317	682	12,935	1,309	30,701	35,244	22,783	6,928	16,530	17,256	6,314	97,844	249,843	262,077	273,992
Planning and development	354	283	439	346	459	237	274	314	349	252	426	872	4,604	4,737	5,012
Road transport	964	399	12,496	963	30,242	35,007	22,508	6,615	16,180	17,004	5,888	96,972	245,238	257,339	268,979
Environmental protection	0	0	0	0	0	-	0	0	0	-	0	0	1	1	1
<i>Trading services</i>	61,949	86,468	69,246	57,303	61,330	96,961	61,103	57,889	76,067	71,551	73,665	131,375	904,907	944,605	997,672
Electricity	45,079	46,739	47,427	45,657	46,670	48,779	39,717	46,882	37,470	46,656	43,197	60,903	555,177	588,229	620,209
Water	5,297	13,040	8,050	5,368	5,802	13,239	9,948	2,063	16,236	14,788	17,019	35,953	146,803	159,035	160,523
Waste water management	8,083	13,663	9,276	3,448	5,164	22,215	7,699	5,270	16,294	6,433	8,023	24,425	129,993	120,390	135,355
Waste management	3,491	13,026	4,493	2,830	3,693	12,728	3,739	3,673	6,067	3,674	5,426	10,093	72,933	76,951	81,584
<i>Other</i>	2	1	2	3	1	1	1	1	2	2	2	2	19	20	21
Total Revenue - Standard	86,509	111,313	117,313	82,232	118,012	155,272	129,456	87,727	116,045	112,403	103,508	290,815	1,510,604	1,592,926	1,697,474

Table 47 – SA27: Budgeted monthly revenue and expenditure by standard classification (continue)

Description R thousand	Budget Year 2015/16												Medium Term Revenue and Expenditure		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Expenditure - Standard															
<i>Governance and administration</i>	13,094	11,653	13,055	13,559	12,839	13,112	10,452	12,927	10,196	12,252	11,242	44,635	179,017	188,670	210,735
Executive and council	1,475	1,725	696	2,776	1,752	1,812	1,395	1,617	1,340	2,349	1,289	27,334	45,560	47,399	61,675
Budget and treasury office	4,246	5,364	7,088	6,211	6,065	6,570	4,580	6,272	4,821	5,477	4,660	11,218	72,570	79,071	83,247
Corporate services	7,373	4,564	5,272	4,572	5,021	4,730	4,477	5,038	4,035	4,426	5,294	6,084	60,887	62,200	65,813
<i>Community and public safety</i>	8,041	17,617	10,771	17,534	15,068	20,503	13,041	17,505	11,983	12,572	13,533	62,753	220,922	223,356	219,735
Community and social services	1,366	1,715	1,814	1,740	1,629	3,356	1,573	1,743	1,499	1,593	1,469	3,820	23,316	23,225	24,473
Sport and recreation	915	1,581	1,308	1,398	1,716	2,783	1,368	1,854	1,137	1,676	1,171	4,556	21,462	19,743	20,572
Public safety	2,969	3,901	4,091	3,930	3,841	4,416	4,041	4,614	4,569	4,039	4,034	45,017	89,460	92,343	96,046
Housing	2,365	9,856	2,856	9,733	7,173	8,954	5,377	8,675	4,193	4,632	5,826	7,749	77,388	80,081	70,223
Health	428	564	701	733	709	995	682	619	586	632	1,034	1,611	9,295	7,964	8,422
<i>Economic and environmental services</i>	13,989	14,389	14,854	15,626	14,939	20,230	15,281	15,267	117,771	22,425	15,516	24,181	304,470	289,209	312,197
Planning and development	1,618	1,599	1,632	1,738	1,719	1,753	1,652	1,639	1,720	1,583	2,033	2,839	21,523	22,794	24,537
Road transport	12,111	12,403	12,841	13,573	12,591	17,464	13,359	13,319	115,818	20,583	12,964	20,052	277,080	260,286	281,253
Environmental protection	260	387	381	315	629	1,013	271	308	233	260	519	1,290	5,867	6,130	6,406
<i>Trading services</i>	19,642	73,637	74,276	55,835	52,356	65,675	51,469	53,314	49,645	50,418	49,629	132,500	728,396	757,210	794,715
Electricity	5,466	53,565	54,096	35,341	33,810	40,082	32,685	34,558	31,879	32,571	33,473	87,415	474,940	498,424	526,525
Water	5,185	9,122	8,102	8,562	7,743	11,819	8,160	8,314	7,351	8,136	7,304	21,007	110,806	113,604	116,914
Waste water management	6,116	7,734	7,206	7,424	6,811	8,322	6,567	5,980	6,538	6,463	4,915	14,023	88,099	88,930	92,254
Waste management	2,876	3,216	4,871	4,508	3,991	5,452	4,057	4,461	3,877	3,249	3,937	10,055	54,551	56,252	59,023
<i>Other</i>	245	243	291	342	279	288	370	234	343	308	337	396	3,677	3,672	3,876
Total Expenditure - Standard	55,011	117,539	113,248	102,897	95,481	119,810	90,613	99,247	189,939	97,975	90,257	264,464	1,436,481	1,462,117	1,541,258
Surplus/(Deficit)	31,498	(6,225)	4,064	(20,665)	22,531	35,462	38,843	(11,521)	(73,894)	14,429	13,250	26,351	74,122	130,809	156,216

Table 48 – SA28: Budgeted monthly capital expenditure (municipal vote)

Description R thousand	Budget Year 2015/16												Medium Term Revenue and Expenditure		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Multi-year expenditure to be appropriated															
Vote 5 - Community Services	-	-	500	-	-	500	-	-	500	-	-	500	2,000	-	-
Vote 9 - Civil Engineering Services	1,500	2,600	12,771	4,300	5,800	10,471	1,500	8,500	15,471	5,500	8,500	16,985	93,899	137,237	133,971
Vote 10 - Electrotechnical Services	-	-	4,460	-	-	4,460	-	-	4,460	-	-	4,460	17,840	14,168	15,286
Capital multi-year expenditure sub-total	1,500	2,600	17,731	4,300	5,800	15,431	1,500	8,500	20,431	5,500	8,500	21,945	113,740	151,405	149,257
Single-year expenditure to be appropriated															
Vote 1 - Office of the Municipal Manager	-	-	1,184	-	-	1,184	-	-	1,184	-	-	1,184	4,735	100	-
Vote 3 - Corporate Services	-	-	445	-	-	445	-	-	445	-	-	445	1,780	2,310	1,460
Vote 4 - Corporate Services	-	-	1,448	-	-	1,448	-	-	1,468	40	-	1,448	5,852	2,030	1,730
Vote 5 - Community Services	-	-	2,032	-	-	2,032	-	10	2,032	15	5	2,152	8,279	8,236	3,140
Vote 6 - Community Services	-	-	1,535	-	-	1,535	-	-	1,535	-	-	1,535	6,141	6,884	5,917
Vote 7 - Community Services	-	-	2,108	-	-	2,118	-	-	2,118	-	20	2,118	8,480	9,600	3,350
Vote 8 - Human Settlements, Land Affairs & Planning	-	-	1,686	-	-	1,686	-	-	1,686	-	-	1,686	6,745	23,935	56,500
Vote 9 - Civil Engineering Services	-	-	17,886	-	-	17,886	-	-	17,886	-	-	17,886	71,544	101,573	85,000
Vote 10 - Electrotechnical Services	-	-	4,088	-	-	4,088	-	-	4,088	-	100	4,088	16,450	20,360	25,610
Vote 11 - Financial Services	-	-	-	-	120	-	-	-	35	350	20	68	593	57	-
Capital single-year expenditure sub-total	-	-	32,411	-	120	32,421	-	10	32,476	405	145	32,609	130,599	175,084	182,707
Total Capital Expenditure	1,500	2,600	50,143	4,300	5,920	47,853	1,500	8,510	52,908	5,905	8,645	54,555	244,338	326,489	331,964

Table 49 – SA29: Budgeted monthly capital expenditure (standard classification)

Description R thousand	Budget Year 2015/16												Medium Term Revenue and Expenditure		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Capital Expenditure - Standard															
<i>Governance and administration</i>	-	-	3,404	-	120	3,404	-	-	3,459	390	120	3,472	14,370	6,832	6,095
Executive and council	-	-	1,171	-	-	1,171	-	-	1,171	-	-	1,171	4,683	100	-
Budget and treasury office	-	-	-	-	120	-	-	-	35	350	20	68	593	57	-
Corporate services	-	-	2,234	-	-	2,234	-	-	2,254	40	100	2,234	9,094	6,675	6,095
<i>Community and public safety</i>	-	-	6,071	-	-	6,071	-	10	6,071	15	5	6,191	24,433	39,421	65,912
Community and social services	-	-	939	-	-	939	-	10	939	15	5	939	3,788	2,265	395
Sport and recreation	-	-	1,455	-	-	1,455	-	-	1,455	-	-	1,455	5,821	5,544	5,877
Public safety	-	-	1,985	-	-	1,985	-	-	1,985	-	-	2,105	8,059	7,677	3,140
Housing	-	-	1,686	-	-	1,686	-	-	1,686	-	-	1,686	6,745	23,935	56,500
Health	-	-	5	-	-	5	-	-	5	-	-	5	20	-	-
<i>Economic and environmental services</i>	1,500	2,600	13,015	4,300	5,800	10,715	1,500	8,500	15,715	5,500	8,500	17,229	94,875	129,166	111,068
Planning and development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport	1,500	2,600	13,015	4,300	5,800	10,715	1,500	8,500	15,715	5,500	8,500	17,229	94,875	129,126	111,028
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	40	40
<i>Trading services</i>	-	-	27,640	-	-	27,650	-	-	27,650	-	20	27,650	110,609	151,070	148,889
Electricity	-	-	7,848	-	-	7,848	-	-	7,848	-	-	7,848	31,390	31,228	37,596
Water	-	-	8,642	-	-	8,642	-	-	8,642	-	-	8,642	34,567	63,616	53,734
Waste water management	-	-	9,043	-	-	9,043	-	-	9,043	-	-	9,043	36,172	46,627	54,209
Waste management	-	-	2,108	-	-	2,118	-	-	2,118	-	20	2,118	8,480	9,600	3,350
<i>Other</i>	-	-	13	-	-	13	-	-	13	-	-	13	52	-	-
Total Capital Expenditure - Standard	1,500	2,600	50,143	4,300	5,920	47,853	1,500	8,510	52,908	5,905	8,645	54,555	244,338	326,489	331,964
Funded by:															
National Government	1,500	2,600	16,798	4,300	5,800	14,498	1,500	8,500	19,498	5,500	8,500	21,012	110,006	121,568	118,667
Provincial Government	-	-	4,255	-	-	4,255	-	10	4,255	15	5	4,255	17,050	33,850	70,000
District Municipality	-	-	706	-	-	706	-	-	706	-	-	706	2,826	-	-
Other transfers and grants	-	-	3,558	-	-	3,558	-	-	3,558	-	-	3,558	14,231	7,176	1,000
Transfers recognised - capital	1,500	2,600	25,317	4,300	5,800	23,017	1,500	8,510	28,017	5,515	8,505	29,531	144,112	162,594	189,667
Public contributions & donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	5,350	-	-	5,350	-	-	5,350	350	100	5,470	21,970	71,975	62,860
Internally generated funds	-	-	19,476	-	120	19,486	-	-	19,541	40	40	19,554	78,256	91,920	79,437
Total Capital Funding	1,500	2,600	50,143	4,300	5,920	47,853	1,500	8,510	52,908	5,905	8,645	54,555	244,338	326,489	331,964

Table 50 – SA30: Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2015/16												Medium Term Revenue and Expenditure		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Cash Receipts By Source													1		
Property rates	11,275	25,186	24,336	20,988	19,874	11,688	9,713	11,539	11,678	10,460	11,622	13,162	181,521	192,327	203,884
Property rates - penalties & collection charges	67	59	73	127	76	128	109	75	364	221	364	3,437	5,099	5,204	5,314
Service charges - electricity revenue	42,346	48,007	41,879	45,326	43,887	44,151	42,305	41,688	42,944	37,892	35,366	40,675	506,467	535,631	567,136
Service charges - water revenue	7,711	8,727	7,574	8,277	8,023	8,587	7,762	9,319	9,234	7,776	7,290	7,462	97,741	102,001	107,322
Service charges - sanitation revenue	4,398	7,296	7,042	5,311	744	4,071	3,936	4,462	4,698	4,432	5,058	11,443	62,891	63,874	66,215
Service charges - refuse revenue	3,470	6,085	5,783	4,396	786	3,309	3,124	3,775	3,844	3,573	3,347	3,684	45,175	46,746	48,400
Service charges - other	16	4	32	21	109	48	49	15	1	1	1	18	314	333	353
Rental of facilities and equipment	68	71	63	77	117	71	76	55	229	663	398	609	2,497	2,647	1,214
Interest earned - external investments	1,334	1,618	1,661	1,625	1,707	1,866	1,901	2,165	1,736	1,705	1,838	1,800	20,956	22,257	23,641
Interest earned - outstanding debtors	307	309	305	274	296	351	388	312	462	470	464	622	4,560	4,833	5,123
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	1,172	887	1,012	765	879	513	578	1,426	1,278	1,037	1,357	2,092	12,996	9,643	7,155
Licences and permits	262	238	201	26	365	211	394	131	221	283	238	188	2,758	2,923	3,099
Agency services	(187)	1,164	936	(99)	2,559	908	1,471	(163)	279	219	139	(246)	6,982	7,400	7,844
Transfer receipts - operational	36,152	22,775	3,170	3,725	58,739	15,121	21,728	4,777	49,495	485	48,103	9,753	274,024	267,245	282,986
Other revenue	6,152	5,505	5,168	7,124	6,476	6,512	2,590	6,476	6,392	4,209	6,832	1,324	64,760	66,427	71,860
Cash Receipts by Source	114,545	127,931	99,235	97,963	144,636	97,533	96,124	86,052	132,854	73,426	122,417	96,024	1,288,740	1,329,493	1,401,547
Other Cash Flows by Source															
Transfer receipts - capital	5,946	16,103	-	2,744	9,927	-	9,955	9,927	14,118	18,867	33,753	4,441	125,780	171,101	194,237
Contributions recognised - capital & Contributed assets	936	295	40	541	198	7	47	486	168	614	447	1,733	5,513	5,844	6,195
Proceeds on disposal of PPE	5	55	-	55	-	83	0	42	55	83	39	135	550	550	550
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	2,197	5,493	14,281	21,970	71,975	62,860
Increase (decrease) in consumer deposits	23	25	82	13	18	6	8	26	5	3	2	(7)	203	(2,500)	180
Decrease (Increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	(66)	(66)	(85)	30
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	121,454	144,408	99,358	101,316	154,779	97,628	106,133	96,533	147,199	95,190	162,151	116,541	1,442,691	1,576,378	1,665,599

Table 50 – SA30: Budgeted monthly cash flow (continues)

MONTHLY CASH FLOWS	Budget Year 2015/16												Medium Term Revenue and Expenditure		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Cash Payments by Type															
Employee related costs	26,122	26,740	27,029	26,799	41,402	26,908	29,123	26,246	27,629	28,050	30,189	31,461	347,696	370,387	406,996
Remuneration of councillors	1,393	1,458	1,430	1,465	1,451	1,462	1,513	2,290	1,759	1,633	1,637	1,961	19,452	20,813	22,270
Finance charges	-	-	69	-	-	22,384	-	-	39	-	-	21,612	44,104	39,838	36,320
Bulk purchases - Electricity	39,861	39,905	38,455	22,901	23,901	22,794	22,576	23,325	21,939	23,080	24,844	59,662	363,243	385,037	408,140
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	-	-	0	-	-	-	-	0	40	80	72	49	242	256	272
Contracted services	795	6,976	5,343	5,174	5,705	9,588	2,766	5,054	23,833	19,622	39,721	25,013	149,589	160,666	161,957
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	5	140	78	139	296	413	339	171	15	263	380	908	3,145	3,282	3,383
Other expenditure	16,105	18,831	20,069	30,262	30,239	50,339	20,247	27,998	13,942	15,034	11,778	6,191	261,033	241,182	261,387
Cash Payments by Type	84,280	94,050	92,473	86,739	102,995	133,886	76,563	85,083	89,196	87,761	108,620	146,857	1,188,503	1,221,461	1,300,725
Other Cash Flows/Payments by Type															
Capital assets	4,427	6,029	8,258	13,517	17,719	21,159	5,509	32,986	13,992	43,981	25,986	26,343	219,904	293,840	298,767
Repayment of borrowing	-	-	576	-	-	18,021	-	-	248	-	-	19,597	38,442	38,826	40,379
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type	88,706	100,079	101,306	100,256	120,713	173,066	82,072	118,069	103,437	131,742	134,606	192,797	1,446,849	1,554,127	1,639,872
NET INCREASE/(DECREASE) IN CASH HELD	32,748	44,329	(1,948)	1,060	34,066	(75,438)	24,061	(21,536)	43,762	(36,552)	27,545	(76,256)	(4,159)	22,252	25,727
Cash/cash equivalents at the month/year begin:	428,803	461,551	505,880	503,932	504,992	539,058	463,620	487,681	466,145	509,907	473,355	500,900	428,803	424,644	446,896
Cash/cash equivalents at the month/year end:	461,551	505,880	503,932	504,992	539,058	463,620	487,681	466,145	509,907	473,355	500,900	424,644	424,644	446,896	472,623

2.8.6 External mechanisms

Table 51 – SA32: List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand
Aon South Africa (Pty) Ltd	Yrs	3	Short term insurance	30 June 2016	5,597
Coastal Armature Winders & Supplies	Yrs	3	Pumpstation and Switchgear maintenance	30 June 2016	15,000
ME Smit Enterprizes	Yrs	1	Operation and maintenance of George Swimming pool	31 March 2015	213
A and R Civils	Yrs	3	Minor civil works	30 November 2016	10,500
Constructive Civil Engineering	Yrs	3	Minor civil works	30 November 2016	10,500
Lithotech Afric Mail a Division of Bidvest Paperplus (PTY) Ltd	Yrs	3	Printing of Monthly accounts	31 January 2015	750
Sebata Municipal Solutions (PTY) Ltd	Yrs	3	Reading of Water / Electricity meters	31 January 2015	1,100
Vox Orion (PTY) Ltd	Yrs	3	Cell Phone call routing	31 March 2015	450
WJVN Civils	Yrs	3	Minor civil works	30 November 2016	10,500
RK Sauer Construction South Cape	Yrs	3	Minor civil works	30 November 2016	10,500
The Blue Room Agency cc	Yrs	3	Provision of hygiene services	07 January 2017	89
Steiner Hygiene (Pty) Ltd	Yrs	3	Provision of hygiene services	07 January 2017	144
Borchards Contractors	Yrs	3	Collection of recyclable waste	30 June 2015	1,490
Du Plessis Contractors	Yrs	3	Sewer network: Minor civil works	30 June 2016	1,800
Jirah Construction	Yrs	3	Sewer network: Minor civil works	30 June 2016	3,400
Nellie and Jerome Construction cc	Yrs	3	Sewer network: Minor civil works	30 June 2016	1,800
October Sky Planthire and Supplies	Yrs	3	Sewer network: Minor civil works	30 June 2016	1,500
Itron Metering Solutions SA (Pty) Ltd	Yrs	3	Supply of prepayment electricity vending system and services	30 June 2017	48,969

2.8.7 Contracts having future budgetary implications

The municipality has no intention of entering into contracts beyond three years.

2.8.8 Capital expenditure details

The following three tables present detail of the Municipality's capital expenditure programme.

Table 52 – SA34a: Capital Expenditure on new assets by asset class

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure	2 3 									

References

1. Total Capital Expenditure on new assets (SA34a) plus Total Capital Expenditure on renewal of existing assets (SA34b) must reconcile to total capital expenditure in Budgeted Capital Expenditure
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure
6. Donated/contributed & leased assets to be included within the respective sub-class
7. Buses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc.
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

Table 53 – SA34b: Capital Expenditure – renewal of assets by asset class

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		17,110	15,977	15,759	20,796	21,042	21,042	30,000	52,590	58,141
Infrastructure - Road transport		6,633	6,457	10,975	12,500	10,500	10,500	13,500	21,550	19,050
Roads, Pavements & Bridges		6,633	6,457	9,787	11,500	9,500	9,500	12,000	14,550	15,050
Storm water		-	-	1,188	1,000	1,000	1,000	1,500	7,000	4,000
Infrastructure - Electricity		2,119	595	1,363	300	300	300	300	1,000	1,000
Generation		-	-	-	-	-	-	-	-	-
Transmission & Reticulation		2,119	595	1,363	300	300	300	300	1,000	1,000
Street Lighting		-	-	-	-	-	-	-	-	-
Infrastructure - Water		1,265	-	-	425	2,450	2,450	1,000	-	-
Dams & Reservoirs		-	-	-	-	1,500	1,500	-	-	-
Water purification		-	-	-	-	-	-	-	-	-
Reticulation		1,265	-	-	425	950	950	1,000	-	-
Infrastructure - Sanitation		7,093	8,925	3,421	7,571	7,792	7,792	15,200	30,040	38,091
Reticulation		3,860	2,667	214	-	-	-	-	2,000	3,000
Sewerage purification		3,233	6,258	3,207	7,571	7,792	7,792	15,200	28,040	35,091
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Waste Management		-	-	-	-	-	-	-	-	-
Transportation	2	-	-	-	-	-	-	-	-	-
Gas		-	-	-	-	-	-	-	-	-
Other	3	-	-	-	-	-	-	-	-	-
Community		190	2,354	1,078	520	155	155	740	30	30
Parks & gardens		-	-	-	-	-	-	-	-	-
Sportsfields & stadia		29	2,271	846	-	-	-	-	-	-
Swimming pools		147	-	-	-	-	-	-	-	-
Community halls		-	55	-	160	150	150	640	30	30
Libraries		-	-	-	-	-	-	-	-	-
Recreational facilities		-	-	149	-	-	-	100	-	-
Fire, safety & emergency		-	-	-	-	-	-	-	-	-
Security and policing		14	28	-	350	-	-	-	-	-
Other		-	(0)	82	10	5	5	-	-	-
Heritage assets		-	-	29	380	-	-	150	150	150
Buildings		-	-	29	380	-	-	150	150	150
Other	9	-	-	-	-	-	-	-	-	-
Other assets		107	1,403	5,451	1,660	1,321	1,321	4,855	4,020	3,110
General vehicles		-	-	-	-	-	-	-	-	-
Specialised vehicles		-	-	4,083	-	-	-	-	-	-
Plant & equipment		3	555	1,162	320	-	-	820	420	310
Computers - hardware/equipment		17	-	64	250	289	289	400	400	150
Furniture and other office equipment		86	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	-	-	-	-	-	3,535	3,100	2,600
Other		-	848	142	1,090	1,032	1,032	100	100	50
Total Capital Expenditure on renewal of existing assets	1	17,406	19,734	22,317	23,356	22,518	22,518	35,745	56,790	61,431
Specialised vehicles		-	-	4,083	-	-	-	-	-	-
Refuse		-	-	2,731	-	-	-	-	-	-
Fire		-	-	1,353	-	-	-	-	-	-
Renewal of Existing Assets as % of total capex		15.9%	16.5%	6.4%	9.3%	9.6%	9.6%	14.6%	17.4%	18.5%
Renewal of Existing Assets as % of deprecn"		16.5%	18.6%	20.3%	21.0%	19.6%	19.6%	26.2%	46.1%	50.8%

References

1. Total Capital Expenditure on renewal of existing assets (SA34b) plus Total Capital Expenditure on new assets (SA34a) must reconcile to total capital expenditure in Budgeted Capital Expenditure
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure
6. Donated/contributed & leased assets to be included within the respective sub-class
7. Busses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc.
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

Table 54 – SA34c: Repairs and maintenance expenditure by asset class

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		37,309	46,093	46,923	54,834	52,543	52,543	58,974	63,368	67,214
Infrastructure - Road transport		17,490	19,992	18,899	21,014	18,984	18,984	20,539	22,170	23,888
Roads, Pavements & Bridges		11,549	13,927	11,889	14,417	12,787	12,787	13,846	14,942	16,081
Storm water		5,940	6,065	7,011	6,598	6,198	6,198	6,693	7,229	7,807
Infrastructure - Electricity		5,029	5,604	5,816	8,918	7,681	7,681	9,602	10,303	10,923
Generation		–	–	–	–	–	–	–	–	–
Transmission & Reticulation		3,597	4,358	4,509	7,492	6,255	6,255	8,062	8,640	9,159
Street Lighting		1,431	1,246	1,307	1,426	1,426	1,426	1,540	1,663	1,764
Infrastructure - Water		3,706	6,051	5,910	6,920	6,745	6,745	7,458	8,024	8,484
Dams & Reservoirs		–	–	–	–	–	–	–	–	–
Water purification		243	390	584	765	760	760	805	849	879
Reticulation		3,463	5,661	5,326	6,155	5,985	5,985	6,653	7,175	7,606
Infrastructure - Sanitation		11,039	14,390	16,218	17,772	18,923	18,923	21,153	22,637	23,671
Reticulation		10,424	13,602	15,383	17,040	17,791	17,791	20,380	21,822	22,833
Sewerage purification		615	788	835	732	1,132	1,132	773	815	837
Infrastructure - Other		45	56	80	210	210	210	221	233	247
Waste Management		45	56	80	210	210	210	221	233	247
Transportation		–	–	–	–	–	–	–	–	–
Gas		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Community		3,057	3,018	4,034	8,109	9,764	9,764	10,846	9,394	9,708
Parks & gardens		189	198	874	549	2,195	2,195	2,227	738	742
Sportsfields & stadia		621	825	812	1,217	1,086	1,086	1,289	1,366	1,448
Swimming pools		333	338	327	357	357	357	362	376	391
Community halls		400	392	754	656	786	786	797	609	671
Libraries		–	–	–	–	–	–	–	–	–
Recreational facilities		122	22	42	95	105	105	100	105	109
Fire, safety & emergency		0	1	–	1	1	1	1	1	1
Security and policing		170	257	230	265	265	265	279	294	312
Cemeteries		324	1	41	46	46	46	152	153	153
Social rental housing		109	293	953	1,269	1,269	1,269	1,720	1,816	1,925
Other		789	690	–	3,655	3,655	3,655	3,918	3,937	3,957
Other assets		10,902	13,012	14,103	15,663	18,244	18,244	20,579	21,382	22,681
General vehicles		3,046	3,914	3,876	4,265	4,970	4,970	4,843	4,861	5,057
Specialised vehicles		1,834	1,811	1,821	1,769	2,289	2,289	1,865	1,966	2,083
Plant & equipment		3,486	4,555	5,068	6,272	6,362	6,362	8,165	8,564	9,078
Computers - hardware/equipment		67	81	61	131	105	105	138	146	155
Furniture and other office equipment		384	483	587	442	371	371	457	484	513
Civic Land and Buildings		1,811	1,859	2,366	2,374	3,737	3,737	4,680	4,907	5,312
Other		275	309	323	410	410	410	432	455	482
Intangibles		1,546	–	–	2,174	2,671	2,671	3,561	2,434	2,584
Computers - software & programming		1,546	–	–	2,174	2,671	2,671	3,561	2,434	2,584
Total Repairs and Maintenance Expenditure	1	52,814	62,122	65,059	80,780	83,222	83,222	93,960	96,579	102,187

Specialised vehicles		1,834	1,811	1,821	1,769	2,289	2,289	1,865	1,966	2,083
Refuse		1,448	1,430	1,451	1,270	1,790	1,790	1,339	1,411	1,496
Fire		386	380	370	499	499	499	526	555	588

R&M as a % of PPE		2.3%	2.7%	2.7%	3.0%	3.3%	3.3%	3.6%	3.5%	3.6%
R&M as % Operating Expenditure		5.6%	6.2%	5.2%	6.6%	6.5%	6.5%	6.5%	6.6%	6.6%

References

1. Total Repairs and Maintenance Expenditure by Asset Category must reconcile to total repairs and maintenance expenditure on Table SA1
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure
6. Donated/contributed & leased assets to be included within the respective sub-class
7. Busses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc.
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

Table 55 – SA34d: Depreciation by asset class

Description R thousand	Ref 1	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Depreciation by Asset Class/Sub-class										
Infrastructure		93,284	93,303	98,028	100,766	104,144	104,144	105,216	95,896	94,050
Infrastructure - Road transport		42,005	40,878	41,487	42,705	46,083	46,083	42,300	39,823	38,512
Roads, Pavements & Bridges		42,005	40,878	41,487	42,705	46,083	46,083	42,300	39,823	38,512
Storm water		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		13,342	13,991	14,921	17,259	17,259	17,259	17,028	14,994	14,938
Generation		-	-	-	-	-	-	-	-	-
Transmission & Reticulation		13,342	13,991	14,921	17,259	17,259	17,259	17,028	14,994	14,938
Street Lighting		-	-	-	-	-	-	-	-	-
Infrastructure - Water		22,532	23,728	24,640	24,112	24,112	24,112	24,883	23,843	23,664
Dams & Reservoirs		-	-	-	-	-	-	-	-	-
Water purification		12,566	12,652	12,406	12,178	12,178	12,178	12,196	11,778	11,711
Reticulation		9,966	11,076	12,234	11,934	11,934	11,934	12,687	12,064	11,953
Infrastructure - Sanitation		13,486	13,077	15,825	15,682	15,682	15,682	19,231	16,001	15,707
Reticulation		11,253	11,690	12,640	12,546	12,546	12,546	15,432	12,932	12,687
Sewerage purification		2,234	1,386	3,185	3,136	3,136	3,136	3,799	3,069	3,021
Infrastructure - Other		1,919	1,630	1,155	1,009	1,009	1,009	1,774	1,236	1,229
Waste Management		1,919	1,630	1,155	1,009	1,009	1,009	1,774	1,236	1,229
Transportation	2	-	-	-	-	-	-	-	-	-
Gas		-	-	-	-	-	-	-	-	-
Other	3	-	-	-	-	-	-	-	-	-
Community		7,055	6,557	7,630	6,855	6,855	6,855	26,120	23,916	23,588
Parks & gardens		246	228	194	192	192	192	466	191	190
Sportsfields & stadia		2,566	2,588	2,606	2,352	2,352	2,352	3,170	2,670	2,662
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		389	(186)	435	430	430	430	344	323	307
Libraries		226	166	236	183	183	183	435	256	234
Recreational facilities		56	56	54	54	54	54	76	54	54
Fire, safety & emergency		723	668	668	635	635	635	632	544	523
Security and policing		1,380	929	1,443	1,272	1,272	1,272	2,258	1,439	1,356
Buses	7	-	-	-	-	-	-	16,478	16,478	16,478
Cemeteries		117	53	48	48	48	48	29	14	14
Social rental housing	8	946	1,710	1,597	1,374	1,374	1,374	1,781	1,506	1,364
Other		405	344	350	316	316	316	451	440	405
Investment properties		2,768	4,137	2,554	2,508	2,508	2,508	2,556	2,407	2,213
Housing development		5	5	5	5	5	5	5	5	5
Other		2,763	4,132	2,549	2,503	2,503	2,503	2,551	2,402	2,208
Other assets		1,684	1,609	1,351	1,282	1,282	1,282	2,736	1,031	971
General vehicles		161	135	114	104	104	104	886	91	81
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		583	474	380	383	383	383	421	367	364
Computers - hardware/equipment		176	179	173	170	170	170	147	47	42
Furniture and other office equipment		745	796	676	618	618	618	1,275	519	481
Other		18	26	8	7	7	7	7	7	3
Intangibles		569	598	489	-	-	-	-	-	-
Computers - software & programming		569	598	489	-	-	-	-	-	-
Other (list sub-class)										
Total Depreciation	1	105,360	106,204	110,053	111,412	114,790	114,790	136,628	123,251	120,824

References

1. Depreciation based on write down values. Not including Depreciation resulting from revaluation.
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure
6. Donated/contributed & leased assets to be included within the respective sub-class
7. Busses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc.
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

2.8.9 Detailed capital budget per municipal vote

Table 56 – SA36: Detailed capital budget per municipal vote

Municipal Vote/Capital project	Program/Project description	IDP Goal code 2	Individually Approved (Yes/No) 6	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2015/16 Medium Term Revenue & Expenditure Framework			Project information	
							Audited Outcome 2013/14	Current Year 2014/15 Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Ward location	New or renewal
R thousand													
Office of the Municipal Manager													
Office of the City Manager	Furniture & Fittings	V	Yes	Other Assets	Furniture and other office equipment	1,062	62	200	700	100	–	Non Ward Specific	New
Office of the City Manager	Ward Projects	V	Yes	Infrastructure - Other	Other	4,235	685	1,750	1,800	–	–	All	New
Office of the City Manager	Vehicles	V	Yes	Other Assets	General vehicles	250	–	–	250	–	–	Non Ward Specific	New
Office of the City Manager	Thembaletu Tourism Office	V	Yes	Community	Civic Land and Buildings	1,740	1,740	–	–	–	–	9-13,15 & 21	New
Office of the City Manager	Pacaltsdorp Tourism Office	V	Yes	Community	Civic Land and Buildings	1,418	1,418	–	–	–	–	14,17 & 23	New
Legal Services	Establish Municipal Court	V	Yes	Other Assets	Furniture and other office equipment	1,050	–	–	1,050	–	–	Non Ward Specific	New
Councillors	Vehicles	V	Yes	Other Assets	General vehicles	1,000	–	500	500	–	–	Non Ward Specific	New
Councillors	Tools & Trade for Councillors	V	Yes	Other Assets	Furniture and other office equipment	200	–	100	100	–	–	Non Ward Specific	New
Councillors	Council Chamber Upgrade	V	Yes	Community	Civic Land and Buildings	250	–	–	250	–	–	Non Ward Specific	New
Office of the Speaker	Furniture & office equipment	V	Yes	Other Assets	Furniture and other office equipment	60	–	60	–	–	–	Non Ward Specific	New
Tourism	Furniture & office equipment	P	Yes	Other Assets	Furniture and other office equipment	123	–	71	52	–	–	Non Ward Specific	New
Local Economic Development	Computers	O	Yes	Other Assets	Office equipment	11	–	11	–	–	–	Non Ward Specific	New
Communication	Furniture & office equipment	V	Yes	Other Assets	Furniture and other office equipment	33	–	–	33	–	–	Non Ward Specific	New
Sub-total: Office of the Municipal Manager						11,431	3,904	2,692	4,735	100	–		
Corporate Services													
Administration	Vacuum cleaners	V	Yes	Other Assets	Plant & equipment	62	14	8	–	20	20	Non Ward Specific	New
Administration	Furniture & Fittings	V	Yes	Other Assets	Furniture and other office equipment	1,693	304	189	200	615	385	Non Ward Specific	New
DMA	Unionsdale Offices	V	Yes	Other Assets	Plant & equipment	1,359	–	50	1,149	80	80	25	New
IT Services	Computer Hardware	V	Yes	Other Assets	Computers - hardware/equipment	3,786	419	297	1,360	980	730	Non Ward Specific	New
IT Services	Computer Software	V	Yes	Intangibles	Computers - software & programming	3,050	–	–	1,450	800	800	Non Ward Specific	New
IT Services	Clocking System	V	Yes	Other Assets	Computers - hardware/equipment	50	–	50	–	–	–	Non Ward Specific	New
IT Services	Bakkie	V	Yes	Other Assets	General vehicles	250	–	–	250	–	–	Non Ward Specific	New
Client Service	Furniture & Fittings	V	Yes	Other Assets	Furniture and other office equipment	10	10	–	–	–	–	Non Ward Specific	New
Community Halls	Convile Hall	L	Yes	Community	Community halls	4	4	–	–	–	–	17	New/Replace
Community Halls	Haarlem Hall	L	Yes	Other Assets	Plant & equipment	574	–	119	395	30	30	24	New/Replace
Community Halls	Thusong Centre	L	Yes	Other Assets	Plant & equipment	520	–	132	158	140	90	9-13,15 & 21	New/Replace
Community Halls	Parkdene Hall	L	Yes	Community	Community halls	–	–	–	–	–	–	8	New
Community Halls	Touwsrante Hall	L	Yes	Other Assets	Furniture and other office equipment	55	–	55	–	–	–	4	New/Replace
Community Halls	Lyonville Hall	L	Yes	Other Assets	Plant & equipment	431	–	171	260	–	–	25	New/Replace
Community Halls	Civic Centre - Air Conditioner	L	Yes	Other Assets	Other	64	–	64	–	–	–	All	New/Replace
Community Halls	Vehicles	L	Yes	Other Assets	General vehicles	600	–	–	300	150	150	Non Ward Specific	New
Community Halls	Civic Centre - CCTV camera upgrade	L	Yes	Community	Security and policing	1,240	–	290	700	250	–	Non Ward Specific	New
Community Halls	Civic Centre	L	Yes	Community	Civic Land and Buildings	2,930	–	280	470	1,275	905	All	New/Replace
Community Halls	Unionsdale Hall	L	Yes	Other Assets	Plant & equipment	956	–	126	830	–	–	25	New/Replace
Community Halls	Blanco Community Hall	L	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	80	–	–	80	–	–	1	New/Replace
Community Halls	Thembaletu Community Hall	L	Yes	Other Assets	Plant & equipment	273	243	–	30	–	–	9-13,15 & 21	New/Replace
Community Halls	Pacaltsdorp Community Hall	L	Yes	Community	Community halls	25	–	25	–	–	–	14 & 16	New/Replace
Sub-total: Corporate Services						18,012	994	1,856	7,632	4,340	3,190		

Municipal Vote/Capital project	Program/Project description	IDP Goal code 2	Individually Approved (Yes/No) 6	Asset Class	Asset Sub-Class	Total Project Estimate 3	Prior year outcomes		2015/16 Medium Term Revenue & Expenditure Framework			Project information	
							Audited Outcome 2013/14	Current Year 2014/15 Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Ward location	New or renewal
R thousand													
Community Services													
Fire Services	Fire Truck	I	Yes	Other Assets	Fire	2,800	–	–	2,800	–	–	Non Ward Specific	New
Fire Services	Vehicles	I	Yes	Other Assets	General vehicles	1,902	1,782	–	120	–	–	Non Ward Specific	New
Fire Services	Disaster Management Equipment	I	Yes	Other Assets	Plant & equipment	1,079	9	350	640	40	40	Non Ward Specific	New
Fire Services	Life Savers Tower	I	Yes	Other Assets	Plant & equipment	120	–	120	–	–	–	Non Ward Specific	New
Fire Services	Cameras - Council property	I	Yes	Other Assets	Plant & equipment	20	–	20	–	–	–	Non Ward Specific	New
Fire Services	Garage Doors	I	Yes	Other Assets	Plant & equipment	103	–	103	–	–	–	Non Ward Specific	New
Fire Services	Furniture & Office equipment	I	Yes	Other Assets	Furniture and other office equipment	27	–	27	–	–	–	Non Ward Specific	New
Fire Services	Kleinkrantz Fire Station	I	Yes	Community	Other	3,000	–	–	–	–	3,000	4	New
Traffic Services	Furniture & Office equipment	I	Yes	Other Assets	Furniture and other office equipment	556	166	65	180	145	–	Non Ward Specific	New
Traffic Services	CCTV Cameras	I	Yes	Other Assets	Plant & equipment	3,364	122	3,242	–	–	–	Non Ward Specific	New
Traffic Services	Vehicles	I	Yes	Other Assets	General vehicles	11,182	1,167	550	2,500	6,965	–	Non Ward Specific	New
Traffic Services	Traffic Office Maintenance	I	Yes	Community	Civic Land and Buildings	142	142	–	–	–	–	Non Ward Specific	Replace
Traffic Services	Fire Arms	I	Yes	Other Assets	Plant & equipment	132	132	–	–	–	–	Non Ward Specific	New
Traffic Services	Radio's & Equipment	I	Yes	Other Assets	Plant & equipment	711	–	305	306	100	–	Non Ward Specific	New
Traffic Services	Security Counter	I	Yes	Other Assets	Furniture and other office equipment	227	227	–	–	–	–	Non Ward Specific	Replace
Traffic Services	Cameras - Council property	I	Yes	Other Assets	Plant & equipment	508	208	–	200	100	–	Non Ward Specific	New
Traffic Services	Fencing	I	Yes	Community	Security and policing	440	–	–	213	227	–	Non Ward Specific	Replace
Traffic Services	Paving	I	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	309	59	50	100	50	50	Non Ward Specific	Replace
Traffic Services	Junior Training Centre	I	Yes	Community	Civic Land and Buildings	250	–	–	150	50	50	Non Ward Specific	Replace
Traffic Services	Learner & Driver Testing Station: Uniondale	I	Yes	Other Assets	Other	300	–	–	300	–	–	Non Ward Specific	New
Vehicle Registration	Cameras - Council property	I	Yes	Other Assets	Plant & equipment	290	–	150	70	70	–	Non Ward Specific	New
Vehicle Registration	Vehicles	I	Yes	Other Assets	General vehicles	110	–	110	–	–	–	Non Ward Specific	New
Vehicle Registration	Furniture & Office equipment	I	Yes	Other Assets	Furniture and other office equipment	168	–	33	100	35	–	Non Ward Specific	New
Vehicle Registration	Generator	I	Yes	Other Assets	Plant & equipment	454	–	–	–	454	–	Non Ward Specific	New
Drivers Licence	Fencing	I	Yes	Community	Security and policing	200	–	–	200	–	–	Non Ward Specific	New
Drivers Licence	Resurface Testing Centre	I	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	350	–	–	350	–	–	Non Ward Specific	Replace
Sport & Recreation	Thembalethu Sporting Facilities (new)	N	Yes	Community	Sportfields	309	309	–	–	–	–	9-13,15 & 21	New
Sport & Recreation	Pacaltsdorp Sporting Facilities (new)	N	Yes	Community	Sportfields	500	500	–	–	–	–	14, 16 & 23	New
Sport & Recreation	Pavillion Roof - Rosemore Stadium	N	Yes	Community	Sportfields	795	795	–	–	–	–	6	Replace
Sport & Recreation	Convillie Swimming Pool	N	Yes	Other Assets	Plant & equipment	150	–	50	–	50	50	17	Replace
Sport & Recreation	Uniondale Swimming Pool	N	Yes	Other Assets	Plant & equipment	60	–	–	60	–	–	25	Replace
Sport & Recreation	Upgr Thembalethu Sport Infrastructure	N	Yes	Community	Sportsfields & stadia	264	136	128	–	–	–	9-13,15 & 21	Replace
Sport & Recreation	Lawaakamp Sportground	N	Yes	Community	Sportsfields & stadia	322	322	–	–	–	–	7	New
Sport & Recreation	Upgr Rosemore Sport Infrastructure	N	Yes	Community	Sportsfields & stadia	2,689	182	2,508	–	–	–	6	Replace
Sport & Recreation	Electrical Equipment	N	Yes	Other Assets	Plant & equipment	732	46	45	27	277	337	Non Ward Specific	New
Sport & Recreation	Rosedale Sport Infrastructure	N	Yes	Community	Sportsfields & stadia	1,873	1,873	–	–	–	–	16	New

George Municipality – 2015/16 Annual Budget and MTREF

Municipal Vote/Capital project			Individually Approved (Yes/No)	Asset Class	Asset Sub-Class		Prior year outcomes		2015/16 Medium Term Revenue & Expenditure Framework			Project information	
	Program/Project description	IDP Goal code 2	6			Total Project Estimate	Audited Outcome 2013/14	Current Year 2014/15 Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Ward location	New or renewal
R thousand													
Community Services (continues)													
Sport & Recreation	Upgr Maraiskamp/Parkdene Sport Infrastructure	N	Yes	Community	Sportsfields & stadia	746	30	716	–	–	–	7 & 8	Replace
Sport & Recreation	Pacaltsdorp Sporting Facilities upgrade	N	Yes	Community	Sportsfields & stadia	2,137	232	1,905	–	–	–	14, 16 & 23	Replace
Sport & Recreation	Uniondale Sporting Facilities	N	Yes	Community	Sportsfields & stadia	1,855	1,355	500	–	–	–	25	New/Replace
Sport & Recreation	Upgr Blanco Sporting Facilities	N	Yes	Community	Sportsfields & stadia	999	116	884	–	–	–	1	New/Replace
Sport & Recreation	MIG Sport projects	N	Yes	Community	Recreational facilities	15,201	–	–	4,854	5,037	5,310	All	New/Replace
Sport & Recreation	Touwsrante Sport Facilities	N	Yes	Community	Sportsfields & stadia	278	278	–	–	–	–	4	New/Replace
Sport & Recreation	Outeiniga Rugby Stadium (Donated Assets)	N	Yes	Community	Sportsfields & stadia	11,936	11,936	–	–	–	–	19	New
Sport & Recreation	Rooirivier Sport Complex (Donated Assets)	N	Yes	Community	Sportsfields & stadia	438	438	–	–	–	–	19	New
Parks & Gardens	Equipment	L	Yes	Other Assets	Plant & equipment	789	–	179	250	180	180	Non Ward Specific	New
Parks & Gardens	Trailer	L	Yes	Other Assets	Other	180	–	100	80	–	–	Non Ward Specific	New
Parks & Gardens	Thembalethu Park	L	Yes	Community	Parks & gardens	250	–	100	150	–	–	9-13,15 & 21	New
Parks & Gardens	Truck	L	Yes	Other Assets	General vehicles	662	–	662	–	–	–	Non Ward Specific	New
Parks & Gardens	Tractor	L	Yes	Other Assets	General vehicles	1,550	–	1,150	400	–	–	Non Ward Specific	New
Parks & Gardens	Digger Loader	L	Yes	Other Assets	Plant & equipment	768	–	768	–	–	–	Non Ward Specific	New
Cemeteries	Uniondale Cemetery	L	Yes	Community	Civic Land and Buildings	1,600	–	–	300	1,300	–	25	New
Social Services	New Community Facilities	AA	Yes	Community	Civic Land and Buildings	1,620	–	1,600	20	–	–	All	New
Social Services	Furniture & Office equipment	AA	Yes	Other Assets	Furniture and other office equipment	25	–	25	–	–	–	Non Ward Specific	New
Main Library	Palissade Fence	W	Yes	Community	Security and policing	42	42	–	–	–	–	All	New
Main Library	Curtains & Blinds	W	Yes	Community	Civic Land and Buildings	42	42	–	–	–	–	All	New
Main Library	Furniture & Office equipment	W	Yes	Other Assets	Furniture and other office equipment	286	127	119	40	–	–	All	New
Branch Libraries	Furniture & Office equipment	W	Yes	Other Assets	Furniture and other office equipment	259	249	–	10	–	–	All	New
Branch Libraries	Book check unit	W	Yes	Community	Security and policing	511	211	300	–	–	–	All	New
Branch Libraries	Extension of Conville Library	W	Yes	Community	Libraries	5,000	–	3,000	2,000	–	–	All	New
Administration	Furniture & Office equipment	V	Yes	Other Assets	Furniture and other office equipment	150	–	70	–	40	40	Non Ward Specific	New
Administration	Radios for Vehicles	V	Yes	Other Assets	Plant & equipment	618	618	–	–	–	–	Non Ward Specific	New
Refuse Removal	Furniture & Office equipment	M	Yes	Other Assets	Furniture and other office equipment	69	19	–	50	–	–	Non Ward Specific	New
Refuse Removal	Radios for Vehicles	M	Yes	Other Assets	Plant & equipment	100	–	–	100	–	–	Non Ward Specific	New
Refuse Removal	Equipment	M	Yes	Other Assets	Plant & equipment	542	212	100	230	–	–	Non Ward Specific	New
Refuse Removal	Waste Collection - Rural areas	M	Yes	Other Assets	Plant & equipment	99	99	–	–	–	–	Non Ward Specific	New
Refuse Removal	Bulk refuse containers	M	Yes	Other Assets	Plant & equipment	549	99	250	–	100	100	Non Ward Specific	New
Refuse Removal	Refuse Truck	M	Yes	Other Assets	Specialised vehicles	11,781	2,731	1,750	3,500	1,900	1,900	Non Ward Specific	New/Replace
Refuse Removal	Bakkie	M	Yes	Other Assets	General vehicles	260	–	260	–	–	–	Non Ward Specific	New
Refuse Removal	Containers	M	Yes	Other Assets	Plant & equipment	200	–	200	–	–	–	Non Ward Specific	New
Refuse Removal	TLB	M	Yes	Other Assets	Plant & equipment	1,633	753	880	–	–	–	Non Ward Specific	New
Refuse Removal	Public toilets	M	Yes	Community	Other	1,200	–	–	500	350	350	Non Ward Specific	New/Replace
Refuse Removal	Transfer Facility- Uniondale	M	Yes	Other Assets	Other	2,250	–	–	1,000	1,250	–	25	New
Refuse Removal	Upgrade Refuse Camp	M	Yes	Community	Civic Land and Buildings	100	–	–	100	–	–	Non Ward Specific	New
Refuse Removal	Compost Plant	M	Yes	Other Assets	Other	8,000	–	–	3,000	5,000	–	Non Ward Specific	New
Refuse Removal	Extension of transfer station	M	Yes	Other Assets	Other	2,000	–	–	–	1,000	1,000	Non Ward Specific	New
Sub-total: Community Services						93113,164	27,764	23,373	24,900	24,719	12,407		

George Municipality – 2015/16 Annual Budget and MTREF

Municipal Vote/Capital project	Program/Project description	IDP Goal code 2	Individually Approved (Yes/No) 6	Asset Class 3	Asset Sub-Class 3	Total Project Estimate 3	Prior year outcomes		2015/16 Medium Term Revenue & Expenditure Framework			Project information	
							Audited Outcome 2013/14	Current Year 2014/15 Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Ward location	New or renewal
R thousand													
Human Settlements, Land Affairs & Planning													
Housing Administration	Metro grounds TRA	F	Yes	Community	Housing Schemes	2,625	–	–	2,625	–	–	20	New
Housing Administration	Syferfontein: Provision of Services	F	Yes	Other Assets	Plant & equipment	60,000	–	–	–	10,000	50,000	23	New
Housing Administration	Wildernis Heights	F	Yes	Infrastructure	Other	5,916	–	66	–	5,850	–	4	New
Housing Administration	Lavallia (GAP Housing): Electrification	F	Yes	Infrastructure - Electricity	Transmission & Reticulation	19	19	–	–	–	–	5	New
Housing Administration	Lavallia (GAP Housing): Paving of Roads	F	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	172	172	–	–	–	–	5	New
Housing Administration	Motorised Gate: Davidson Court	F	Yes	Community	Other Land and Buildings	15	15	–	–	–	–	1	New
Housing Administration	Rosedale: Provision of 500 serviced sites	F	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	1,025	1,025	–	–	–	–	16	New
Housing Administration	Uniondale: Provision of 20 serviced sites	F	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	250	–	–	250	–	–	25	New
Housing Administration	Haarlem: Provision of 20 serviced sites	F	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	250	–	–	250	–	–	24	New
Housing Administration	Furniture & Office equipment	F	Yes	Other Assets	Furniture and other office equipment	480	155	105	–	110	110	Non Ward Specific	New
Housing Administration	Old Heritage Building: Pacaltsdorp	F	Yes	Heritage	Heritage Assets	479	29	–	150	150	150	14	Replace
Housing Administration	Temporary Creches	F	Yes	Community	Other	1,700	–	–	700	500	500	4 & 21	New
Housing Administration	Rosedale Creche: 3x New Containers	F	Yes	Community	Other	300	–	–	–	300	–	16	New
Housing Administration	Zamxolo Creche	F	Yes	Community	Other	300	–	–	–	300	–		New/Replace
Housing Administration	Illingilethu Creche	F	Yes	Community	Other	2,770	–	–	–	2,770	–		New/Replace
Housing Administration	Upgrading of Creches	F	Yes	Community	Other	660	389	271	–	–	–	All	New/Replace
Housing Administration	Back yard Dwellers - Basic Services	F	Yes	Infrastructure	Other	2,500	–	–	800	850	850	All	New/Replace
Housing Administration	Vehicles	F	Yes	Other Assets	General vehicles	2,063	363	180	400	560	560	Non Ward Specific	New/Replace
Housing Administration	Purchase of land	F	Yes	Other Assets	Vacantland	1,500	–	1,500	–	–	–		New/Replace
Housing Administration	Mzomhle Creche	F	Yes	Community	Other	136	–	66	70	–	–	12	New/Replace
Housing Administration	Masizakhe Creche	F	Yes	Community	Other	407	336	7	–	45	20	11	New/Replace
Housing Administration	Pophuis Creche	F	Yes	Community	Other	230	–	–	–	150	80		New/Replace
Housing Administration	Diepkloof creche	F	Yes	Community	Other	700	–	–	–	–	700	22	New/Replace
Housing Administration	Chris Nissan creche	F	Yes	Community	Other	1,630	–	–	–	800	830		New/Replace
Housing Administration	Miena Moo creche	F	Yes	Community	Other	1,240	–	–	–	–	1,240		New/Replace
Housing Administration	Uniondale creche	F	Yes	Community	Other	30	–	–	–	–	30	25	New/Replace
Housing Administration	Nomphumelelo Creche	F	Yes	Community	Other	250	–	–	–	250	–		New/Replace
Housing Administration	Sandanezwe Creche	F	Yes	Community	Other	100	–	–	–	–	100		New/Replace
Housing Administration	Purchase of property	F	Yes	Community	Social rental housing	3,500	–	–	1,500	1,000	1,000	12	New
Housing Administration	Store Room	F	Yes	Other Assets	Civic Land and Buildings	630	–	–	–	300	330	Non Ward Specific	New/Replace
Sub-total: Human Settlements, Land Affairs and Planning						91,876	2,501	2,195	6,745	23,935	56,500		
Civil Engineering Services													
Administration	Furniture & Office equipment	B	Yes	Other Assets	Furniture and other office equipment	187	19	99	–	70	–	Non Ward Specific	New/Replace
Public Transport Network	GIPTN infrastructure and Busses	J	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	479,041	176,865	70,308	62,014	90,974	78,880	All	New/Replace
Public Transport Network	Provincial GIPTN infrastructure	J	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	15,668	14,952	716	–	–	–	All	New/Replace
Public Transport Network	Upgrading GIPTN CCTV Camera building	J	Yes	Other Assets	Civic Land and Buildings	1,080	–	1,080	–	–	–	All	New

George Municipality – 2015/16 Annual Budget and MTREF

Municipal Vote/Capital project	Program/Project description	IDP Goal code 2	Individually Approved (Yes/No) 6	Asset Class 3	Asset Sub-Class 3	Total Project Estimate 3	Prior year outcomes		2015/16 Medium Term Revenue & Expenditure Framework			Project information	
							Audited Outcome 2013/14	Current Year 2014/15 Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Ward location	New or renewal
R thousand													
Civil Engineering Services (continues)													
Streets & Stormwater	Streetlights	C	Yes	Infrastructure	Street Lighting	5,026	546	2,680	1,800	–	–	All	New/Replace
Streets & Stormwater	Courtney Street Median	C	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	350	–	–	150	200	–	19	New
Streets & Stormwater	Upgr of Stormwater Network: George South	C	Yes	Infrastructure - Road Transport	Storm water	3,000	–	–	–	3,000	–	19	Replace
Streets & Stormwater	Rebuilding of Streets	C	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	19,985	3,485	2,500	4,000	5,000	5,000	All	Replace
Streets & Stormwater	Upgr of Streets: Uniondale	C	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	1,500	–	–	1,500	–	–	25	Replace
Streets & Stormwater	Street Resealing	C	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	23,500	5,500	4,000	4,000	5,000	5,000	All	Replace
Streets & Stormwater	Concrete Canals and Drains	C	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	3,000	–	–	–	1,500	1,500	All	New/Replace
Streets & Stormwater	Thembalethu UISP - Streets & Stormwater	C	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	67,867	25,508	8,449	10,128	10,634	13,148	9-13, 15 & 21	New
Streets & Stormwater	Golden Valley: Provision of 165 serviced sites	C	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	8,546	–	–	3,287	5,259	–	1	New
Streets & Stormwater	Vehicles	C	Yes	Other Assets	General vehicles	1,274	1,274	–	–	–	–	Non Ward Specific	New/Replace
Streets & Stormwater	Upgr of Roads & Stormwater Network	C	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	15,454	1,954	2,500	2,000	4,000	5,000	All	Replace
Streets & Stormwater	Flooddamage - Stormwater & Streets	C	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	7,717	–	4,891	2,826	–	–	All	Replace
Streets & Stormwater	Plattner Culvert	C	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	2,500	–	500	1,500	500	–	19	Replace
Streets & Stormwater	Upgr of Existing Stormwater Network	C	Yes	Infrastructure - Road Transport	Storm water	7,500	–	1,000	1,500	2,500	2,500	All	Replace
Streets & Stormwater	Upgrading of Camp	C	Yes	Other Assets	Civic Land and Buildings	180	–	180	–	–	–	Non Ward Specific	Replace
Streets & Stormwater	Protea Park: Stormwater	C	Yes	Infrastructure - Road Transport	Roads, Pavements, Bridges & So	309	–	309	–	–	–	5	New
Water Networks	Flooddamage - Water network	C	Yes	Infrastructure - Water	Reticulation	950	–	950	–	–	–	All	Replace
Water Networks	Water Meters	B	Yes	Infrastructure - Water	Reticulation	826	326	200	200	100	–	All	New
Water Networks	Water Tanks	B	Yes	Infrastructure - Water	Dams & Reservoirs	498	98	100	100	100	100	All	New
Water Networks	Upgr Water Network	B	Yes	Infrastructure - Water	Reticulation	16,140	3,160	980	4,000	4,000	4,000	All	Replace
Water Networks	Rehabilitation of Reservoir Roof	B	Yes	Other Assets	Civic Land and Buildings	1,500	–	1,500	–	–	–	Non Ward Specific	Replace
Water Networks	Thembalethu UISP - Water	B	Yes	Infrastructure - Water	Reticulation	9,295	2,945	1,879	1,336	1,402	1,734	9-13, 15 & 21	New
Water Networks	Radio's & Testing Equipment	B	Yes	Other Assets	Plant & equipment	101	31	70	–	–	–	Non Ward Specific	New
Water Networks	Pacaltsdorp Bulk pipeline	B	Yes	Infrastructure - Water	Reticulation	200	–	–	200	–	–	14, 16 & 23	New
Water Networks	Golden Valley: Provision of 165 serviced sites	B	Yes	Infrastructure - Water	Reticulation	1,127	–	–	434	694	–	1	New
Water Networks	Uniondale Water Meters	B	Yes	Infrastructure - Water	Reticulation	330	–	330	–	–	–	25	New
Water Networks	Thembalethu Bulk Pipeline	B	Yes	Infrastructure - Water	Reticulation	2,000	2,000	–	–	–	–	9-13, 15 & 21	New
Water Networks	Water Tenker	B	Yes	Other Assets	General vehicles	662	662	–	–	–	–	Non Ward Specific	New
Water Networks	Trucks	B	Yes	Other Assets	General vehicles	578	578	–	–	–	–	Non Ward Specific	New
Water Networks	Water Trailers	B	Yes	Other Assets	Plant & equipment	56	56	–	–	–	–	Non Ward Specific	New
Water Networks	Kraaibosch Water Line (Flow control vavives)	B	Yes	Infrastructure - Water	Reticulation	200	–	–	200	–	–	4	Replace
Water Networks	Telemetry and Loggers	B	Yes	Other Assets	Plant & equipment	750	250	–	100	200	200	Non Ward Specific	New/Replace
Water Purification	Raising Garden Route Dam Wall	B	Yes	Infrastructure - Water	Dams & Reservoirs	13,492	–	500	9,492	3,500	–	All	New
Water Purification	Settling Tanks	B	Yes	Other Assets	Plant & equipment	400	–	–	200	200	–	Non Ward Specific	New/Replace
Water Purification	Instrumentation	B	Yes	Other Assets	Plant & equipment	1,599	199	100	900	200	200	Non Ward Specific	New/Replace
Water Purification	Furniture & Office equipment	B	Yes	Other Assets	Furniture and other office equipment	126	126	–	–	–	–	Non Ward Specific	New
Water Purification	Extention of Waterworks	B	Yes	Infrastructure - Water	Reticulation	71,300	–	300	1,000	30,000	40,000	All	New

George Municipality – 2015/16 Annual Budget and MTREF

Municipal Vote/Capital project	Program/Project description	IDP Goal code 2	Individually Approved (Yes/No) 6	Asset Class	Asset Sub-Class	Total Project Estimate	Prior year outcomes		2015/16 Medium Term Revenue & Expenditure Framework			Project information	
							Audited Outcome 2013/14	Current Year 2014/15 Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Ward location	New or renewal
R thousand													
Civil Engineering Services (continues)													
Water Purification	Malgas Pumpstation Rehabilitation	B	Yes	Infrastructure - Water	Reticulation	1,000	–	–	1,000	–	–	All	New
Water Purification	Refurbishment of Waterworks	B	Yes	Other Assets	Civic Land and Buildings	568	68	500	–	–	–	All	New
Water Purification	Generators	B	Yes	Other Assets	Plant & equipment	16,500	–	–	5,500	5,500	5,500	All	New
Water Purification	Bakkie	B	Yes	Other Assets	General vehicles	220	–	220	–	–	–	Non Ward Specific	New
Water Purification	WTW - 3 Reservoirs	B	Yes	Infrastructure - Water	Dams & Reservoirs	22,256	–	–	7,306	14,950	–	All	New/Replace
Water Purification	Rehabilitation of Reservoir Roof	B	Yes	Other Assets	Civic Land and Buildings	7,000	–	–	2,500	2,500	2,000	All	Replace
Water Purification	Telemetry and Loggers	B	Yes	Other Assets	Plant & equipment	574	274	–	100	200	–	Non Ward Specific	New/Replace
Sewerage Networks	Trailers	A	Yes	Other Assets	Other	337	256	81	–	–	–	Non Ward Specific	New
Sewerage Networks	Vehicles	A	Yes	Other Assets	General vehicles	2,483	239	744	1,500	–	–	Non Ward Specific	New
Sewerage Networks	Sewerage Network Rehabilitation	A	Yes	Infrastructure - Sanitation	Reticulation	21,651	6,651	3,000	4,000	4,000	4,000	All	New/Replace
Sewerage Networks	Telemetry and Loggers	A	Yes	Other Assets	Plant & equipment	139	139	–	–	–	–	Non Ward Specific	New/Replace
Sewerage Networks	Fencing & Roads at Pumpstations	A	Yes	Community	Security and policing	1,445	345	–	–	500	600	All	New/Replace
Sewerage Networks	Upgr Pump Stations	A	Yes	Infrastructure - Water	Dams & Reservoirs	8,294	1,894	1,000	1,400	2,000	2,000	All	Replace
Sewerage Networks	Electrical Switchgear	A	Yes	Infrastructure - Electricity	Transmission & Reticulation	6,867	1,467	1,000	1,400	1,500	1,500	Non Ward Specific	New/Replace
Sewerage Networks	Thembalethu UISP - Sewerage	A	Yes	Infrastructure - Sanitation	Reticulation	24,463	7,328	3,936	3,942	4,139	5,118	9-13, 15 & 21	New
Sewerage Networks	Gulleys	A	Yes	Infrastructure - Sanitation	Reticulation	1,061	111	200	250	250	250	All	New/Replace
Sewerage Networks	Equipment	A	Yes	Other Assets	Plant & equipment	539	199	40	300	–	–	Non Ward Specific	New
Sewerage Networks	Generators	A	Yes	Other Assets	Plant & equipment	3,000	–	500	–	1,000	1,500	All	New
Sewerage Networks	Golden Valley: Provision of 165 serviced sites	A	Yes	Infrastructure - Sanitation	Reticulation	3,327	–	–	1,280	2,047	–	1	New
Sewerage Networks	Sewerage Reticulation - Wildernis/Kleinkrantz	A	Yes	Infrastructure - Sanitation	Reticulation	5,000	–	–	–	2,000	3,000	4	New
Sewerage Networks	Sewerage Reticulation - Thembalethu	A	Yes	Infrastructure - Sanitation	Reticulation	52,482	18,268	28,213	6,000	–	–	9-13, 15 & 21	New
Sewerage Treatment Works	Bakkie	A	Yes	Other Assets	General vehicles	500	–	500	–	–	–	Non Ward Specific	New
Sewerage Treatment Works	TLB	A	Yes	Other Assets	Plant & equipment	880	–	880	–	–	–	Non Ward Specific	New
Sewerage Treatment Works	Furniture & Office equipment	A	Yes	Other Assets	Furniture and other office equipment	29	29	–	–	–	–	Non Ward Specific	New
Sewerage Treatment Works	Generators	A	Yes	Other Assets	Plant & equipment	1,000	–	–	–	500	500	All	New
Sewerage Treatment Works	Upgr Outeniqua WWTW	A	Yes	Infrastructure - Sanitation	Sewerage purification	90,489	4,366	7,792	15,200	28,040	35,091	All	Replace
Sewerage Treatment Works	Upgr Kleinkrantz WWTW	A	Yes	Infrastructure - Sanitation	Sewerage purification	14,652	6,371	8,281	–	–	–	4	Replace
Sewerage Treatment Works	Laboratory Instruments	A	Yes	Other Assets	Plant & equipment	700	–	–	200	250	250	Non Ward Specific	New
Sewerage Treatment Works	Gwailing WWTW Extension	A	Yes	Infrastructure - Sanitation	Sewerage purification	1,716	591	175	550	200	200	All	New
Sewerage Treatment Works	Telemetry and Loggers	A	Yes	Other Assets	Plant & equipment	1,258	208	500	150	200	200	Non Ward Specific	New/Replace
Sub-total: Civil Engineering Services						1,076,244	289,339	163,682	165,443	238,810	218,971		
Electro-Technical Services													
Fleet Management	Vehicles	V	Yes	Other Assets	General vehicles	5,241	401	1,040	–	1,900	1,900	Non Ward Specific	New/Replace
Fleet Management	Cherry Picker & Trailers	V	Yes	Other Assets	General vehicles	5,250	–	1,750	800	1,350	1,350	Non Ward Specific	New/Replace
Fleet Management	Crane truck	V	Yes	Other Assets	General vehicles	1,400	–	1,400	–	–	–	Non Ward Specific	New/Replace
Fleet Management	Trailers	V	Yes	Other Assets	Other	180	–	80	100	–	–	Non Ward Specific	New
Fleet Management	Vehicle Tracking System	V	Yes	Other Assets	Plant & equipment	1,600	500	500	500	50	50	Non Ward Specific	New
Fleet Management	Petrol Management System	V	Yes	Intangibles	Computers - software & programming	1,100	–	1,100	–	–	–	Non Ward Specific	New
Fleet Management	Upgr & Extension of Buildings	V	Yes	Other Assets	Civic Land and Buildings	249	149	100	–	–	–	Non Ward Specific	Replace
Fleet Management	Roof for fuel pump	V	Yes	Other Assets	Civic Land and Buildings	300	–	300	–	–	–	Non Ward Specific	Replace
Fleet Management	Generator	V	Yes	Community	Security and policing	1,590	–	90	1,500	–	–	Non Ward Specific	New

George Municipality – 2015/16 Annual Budget and MTREF

Municipal Vote/Capital project	Program/Project description	IDP Goal code 2	Individually Approved (Yes/No) 6	Asset Class	Asset Sub-Class	Total Project Estimate 3	Prior year outcomes		2015/16 Medium Term Revenue & Expenditure Framework			Project information	
							Audited Outcome 2013/14	Current Year 2014/15 Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Ward location	New or renewal
R thousand													
Electro-Technical Services (continues)													
Electricity Distribution	Schaapkop 66kv Substation	E	Yes	Infrastructure - Electricity	Transmission & Reticulation	4,446	496	–	200	1,750	2,000	All	New
Electricity Distribution	Herolds Bay 66kv Substation	E	Yes	Infrastructure - Electricity	Transmission & Reticulation	11,097	2,657	140	–	2,400	5,900	23	New
Electricity Distribution	Electrification - Erf 325	E	Yes	Infrastructure - Electricity	Transmission & Reticulation	1,379	1,379	–	–	–	–	16	New
Electricity Distribution	Clocking System	E	Yes	Other Assets	Computers - hardware/equipment	450	–	450	–	–	–	Non Ward Specific	New
Electricity Distribution	Erf 325 - Temporary Relocation	E	Yes	Infrastructure - Electricity	Transmission & Reticulation	7,400	–	5,000	2,400	–	–	16	New
Electricity Distribution	Replace Bulk meters	E	Yes	Infrastructure - Electricity	Transmission & Reticulation	300	–	–	100	100	100	All	New
Electricity Distribution	Upgr Low voltage lines	E	Yes	Infrastructure - Electricity	Transmission & Reticulation	7,342	1,502	890	1,050	2,000	1,900	All	New/Replace
Electricity Distribution	Load Control and Power factor	E	Yes	Infrastructure - Electricity	Transmission & Reticulation	3,259	–	1,059	200	1,000	1,000	All	New
Electricity Distribution	Replace obsolete switchgear & equipment	E	Yes	Infrastructure - Electricity	Transmission & Reticulation	12,409	2,409	1,200	1,000	5,300	2,500	All	New
Electricity Distribution	Computer Software	E	Yes	Intangibles	Computers - software & programming	200	–	–	–	100	100	Non Ward Specific	New
Electricity Distribution	Furniture & Office equipment	E	Yes	Other Assets	Furniture and other office equipment	617	337	180	–	50	50	Non Ward Specific	New
Electricity Distribution	Computer Hardware	E	Yes	Other Assets	Computers - hardware/equipment	323	74	49	–	100	100	Non Ward Specific	New
Electricity Distribution	Tools & Electrical Equipment	E	Yes	Other Assets	Plant & equipment	3,277	527	250	300	1,200	1,000	Non Ward Specific	New
Electricity Distribution	Upgr and Extension of 11kv network	E	Yes	Infrastructure - Electricity	Transmission & Reticulation	10,198	1,578	1,070	1,900	3,650	2,000	All	New/Replace
Electricity Distribution	Control Protection and Communication	E	Yes	Other Assets	Plant & equipment	5,302	511	391	700	1,850	1,850	Non Ward Specific	New/Replace
Electricity Distribution	Expansion of master plan	E	Yes	Infrastructure - Electricity	Transmission & Reticulation	3,365	325	40	1,000	1,000	1,000	All	New
Electricity Distribution	New Transformers	E	Yes	Infrastructure - Electricity	Transmission & Reticulation	21,500	–	500	9,000	1,000	11,000	All	New
Electricity Distribution	Reticulation Scheme - Thembalethu	E	Yes	Infrastructure - Electricity	Transmission & Reticulation	34,501	6,958	10,000	6,140	7,018	4,386	9-13, 15 & 21	New
Electricity Distribution	Security Walls at Substations	E	Yes	Community	Other Land and Buildings	2,100	–	300	600	600	600	All	New/Replace
Electricity Distribution	Reticulation Scheme Bulk services	E	Yes	Infrastructure - Electricity	Transmission & Reticulation	12,400	–	8,900	1,500	1,000	1,000	All	New/Replace
Electricity Distribution	Reticulation Scheme - Uniondale	E	Yes	Infrastructure - Electricity	Transmission & Reticulation	2,300	–	–	2,300	–	–	25	New/Replace
Electricity Distribution	Reticulation Scheme - Informal Areas	E	Yes	Infrastructure - Electricity	Transmission & Reticulation	10,090	1,090	4,000	3,000	1,000	1,000	All	New/Replace
Electricity Distribution	Safety: OHSA	E	Yes	Infrastructure - Electricity	Transmission & Reticulation	289	59	110	–	60	60	Non Ward Specific	New/Replace
Electricity Distribution	Upgr & Extension of Buildings	E	Yes	Other Assets	Civic Land and Buildings	177	67	10	–	50	50	Non Ward Specific	New/Replace
Sub-total: Electro-Technical Services						171,632	21,019	40,899	34,290	34,528	40,896		
Financial Services													
Financial Services	Furniture and office equipment	Q	Yes	Other Assets	Furniture and other office equipment	787	60	452	218	57	–	Non Ward Specific	New
Financial Services	Hydraulic Jacks	Q	Yes	Other Assets	Plant & equipment	36	18	18	–	–	–	Non Ward Specific	New
Financial Services	Electrical gate at Stores	Q	Yes	Community	Security and policing	25	–	–	25	–	–	Non Ward Specific	New
Financial Services	Vehicles	Q	Yes	Other Assets	General vehicles	948	598	–	350	–	–	Non Ward Specific	New
Sub-total: Financial Services						1,796	676	470	593	57	–		
Total Capital expenditure							346,197	235,167	244,338	326,489	331,964		

Table 57 – SA37: Projects delayed from previous financial years

Municipal Vote/Capital project R thousand	Project name	Asset Class 3	Asset Sub-Class 3	Previous target year to complete	Current Year 2014/15		2015/16 Medium Term Revenue & Expenditure		
				Year	Original Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Civil Engineering Water Purification	Raising Garden Route dam	Infrastructure - Water	Dams & Reservoirs		9,492	500	9,492	3,500	–

The reason for the delay was due to the licence for the approval of the raising of the dam wall that was outstanding. Approval was received during December 2014 and due to the increase in cost the project had to be shifted to 2015/16 financial year.

2.8.10 Supporting detail to A4 (Budgeted Financial Performance) and A6 (Budgeted Financial Position)

Table 58 – SA1: Supporting detail to Statement of Financial Performance

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		163,896	180,692	190,535	212,320	195,716	195,716	195,716	211,997	224,717	238,200
less Revenue Foregone		36,107	37,253	36,524	40,747	24,466	24,466	24,466	22,913	24,375	25,820
Net Property Rates		127,788	143,438	154,011	171,573	171,250	171,250	171,250	189,084	200,341	212,380
Service charges - electricity revenue	6										
Total Service charges - electricity revenue		373,968	422,009	454,636	487,602	483,602	483,602	483,602	539,978	572,376	606,719
less Revenue Foregone		182	()	8,704	11,885	11,685	11,685	11,685	12,408	14,427	15,952
Net Service charges - electricity revenue		373,785	422,009	445,932	475,717	471,917	471,917	471,917	527,570	557,949	590,766
Service charges - water revenue	6										
Total Service charges - water revenue		82,956	93,909	101,566	107,734	109,234	109,234	109,234	116,880	123,893	131,326
less Revenue Foregone		16,563	8,751	10,531	16,140	15,424	15,424	15,424	15,066	17,641	19,533
Net Service charges - water revenue		66,393	85,158	91,035	91,594	93,810	93,810	93,810	101,813	106,251	111,793
Service charges - sanitation revenue	6										
Total Service charges - sanitation revenue		66,289	74,790	88,651	87,049	88,549	88,549	88,549	95,246	100,961	107,019
less Revenue Foregone		14,113	20,165	24,840	28,998	27,711	27,711	27,711	29,734	34,425	38,045
Net Service charges - sanitation revenue		52,176	54,625	63,811	58,051	60,838	60,838	60,838	65,512	66,536	68,974
Service charges - refuse revenue	6										
Total refuse removal revenue		49,603	54,860	59,516	64,956	64,956	64,956	64,956	71,222	75,495	80,025
Total landfill revenue		-	-	-	-	-	-	-	-	-	-
less Revenue Foregone		14,501	17,440	19,084	22,578	21,581	21,581	21,581	24,164	26,802	29,608
Net Service charges - refuse revenue		35,101	37,420	40,432	42,379	43,376	43,376	43,376	47,058	48,694	50,417
Other Revenue by source	3										
Total Building Plan fees and related income		2,224	2,133	3,647	2,345	2,645	2,645	2,645	2,804	2,972	3,151
VAT Income from grants		6,920	6,177	5,585	6,457	7,749	7,749	7,749	7,141	6,082	6,024
Transport Fees		-	-	-	-	7,548	7,548	7,548	46,920	48,950	53,845
Sundry income		7,716	7,664	9,482	6,596	7,166	7,166	7,166	7,892	8,327	8,800
Total 'Other' Revenue	1	16,859	15,974	18,714	15,398	25,108	25,108	25,108	64,756	66,331	71,819
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	138,333	154,167	178,921	192,994	201,949	201,949	201,949	231,715	246,251	274,695
Pension and UIF Contributions		23,710	25,633	30,374	34,320	34,468	34,468	34,468	34,404	36,813	39,384
Medical Aid Contributions		9,840	10,539	12,477	19,301	19,301	19,301	19,301	15,591	16,683	17,851
Overtime		16,666	18,148	24,240	15,278	18,241	18,241	18,241	15,595	16,695	17,872
Performance Bonus		587	325	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		8,622	10,482	11,295	12,378	12,779	12,779	12,779	12,686	13,574	14,525
Cellphone Allowance		631	721	844	735	738	738	738	813	870	931
Housing Allowances		1,328	1,255	1,135	1,066	1,066	1,066	1,066	1,075	1,151	1,232
Other benefits and allowances		15,327	14,847	16,036	14,589	15,143	15,143	15,143	15,680	16,612	17,725
Payments in lieu of leave		14,661	15,840	15,921	16,780	16,780	16,780	16,780	18,162	19,434	20,795
Long service awards		796	1,023	1,739	1,288	1,288	1,288	1,288	1,975	2,303	1,986
Post-retirement benefit obligations	4	18,919	16,648	19,804	-	-	-	-	-	-	-
sub-total	5	249,418	269,629	312,786	308,730	321,754	321,754	321,754	347,696	370,387	406,996
Less: Employees costs capitalised to PPE		536	296	946	500	800	800	800	856	916	980
Total Employee related costs	1	248,883	269,333	311,839	308,230	320,954	320,954	320,954	346,840	369,471	406,016

Table 58 – SA1: Supporting detail to Statement of Financial Performance (continues)

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
<u>Contributions recognised - capital</u>											
Capital contributions		5,227	5,862	5,083	4,977	4,977	4,977	4,977	5,275	5,592	5,927
Second Dwellings		68	–	275	41	41	41	41	44	46	49
Contribution to Parking facilities		381	438	730	400	400	400	400	424	449	476
Endowment Fees		–	73	8	–	–	–	–	–	–	–
Sale of Erven		6,474	2,190	11,195	2,332	2,332	2,332	2,332	2,472	2,620	2,777
Total Contributions recognised - capital		12,149	8,564	17,291	7,750	7,750	7,750	7,750	8,215	8,708	9,230
<u>Depreciation & asset impairment</u>											
Depreciation of Property, Plant & Equipment		105,360	106,204	110,053	111,412	114,790	114,790	114,790	136,628	123,251	120,824
Lease amortisation		–	–	–	–	–	–	–	–	–	–
Capital asset impairment		–	–	–	–	–	–	–	–	–	–
Depreciation resulting from revaluation of PPE		–	–	–	–	–	–	–	–	–	–
Total Depreciation & asset impairment	10	105,360	106,204	110,053	111,412	114,790	114,790	114,790	136,628	123,251	120,824
<u>Bulk purchases</u>											
Electricity Bulk Purchases		244,403	276,450	287,736	324,002	317,965	317,965	317,965	363,243	385,037	408,140
Water Bulk Purchases		–	–	–	–	–	–	–	–	–	–
Total bulk purchases	1	244,403	276,450	287,736	324,002	317,965	317,965	317,965	363,243	385,037	408,140
<u>Transfers and grants</u>											
Cash transfers and grants		1,188	1,520	2,368	3,043	2,968	2,968	2,968	3,145	3,282	3,383
Non-cash transfers and grants		–	–	–	–	–	–	–	–	–	–
Total transfers and grants	1	1,188	1,520	2,368	3,043	2,968	2,968	2,968	3,145	3,282	3,383
<u>Contracted services</u>											
Housing Projects		66,516	39,683	16,735	15,824	27,751	27,751	27,751	46,164	48,685	36,726
Proclaimed Roads		218	16,610	43,246	35,952	35,952	35,952	35,952	451	–	–
Integrated Transport Services		–	920	132,467	85,449	72,844	72,844	72,844	105,387	115,926	127,518
Traffic Contractors		4,952	4,281	3,661	4,820	3,678	3,678	3,678	4,403	4,654	4,915
Electricity Contractors		11,979	14,002	14,893	16,333	16,187	16,187	16,187	17,157	18,181	19,272
Refuse Contractors		2,918	2,119	2,849	2,344	1,680	1,680	1,680	2,187	2,161	2,168
Parks and Garden Contractors		2,741	2,883	3,597	3,360	3,360	3,360	3,360	3,360	3,500	3,800
Dumping Site Contractors		4,324	4,462	4,210	4,300	5,290	5,290	5,290	7,141	8,449	8,776
Town Planning Contractors		841	322	242	850	350	350	350	900	950	1,007
Internal Auditors		2,673	2,830	3,570	2,822	3,002	3,002	3,002	2,824	2,226	1,778
Financial Services Contractors		66	1,537	2,069	3,780	3,863	3,863	3,863	3,475	3,786	4,104
Street Cleansing Contrators		425	666	628	670	670	670	670	920	930	935
Cemetries Contractors		749	676	231	290	165	165	165	290	290	310
IT Networks Contractors		168	183	286	323	403	403	403	421	450	475
IT Mainframe Contractors		318	313	1,452	800	1,800	1,800	1,800	800	800	800
Other Contracted Services		1,360	3,701	4,435	3,755	3,216	3,216	3,216	3,572	3,233	3,359
sub-total	1	100,248	95,188	234,571	181,672	180,212	180,212	180,212	199,452	214,222	215,943
Allocations to organs of state:											
Electricity		–	–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–
Total contracted services		100,248	95,188	234,571	181,672	180,212	180,212	180,212	199,452	214,222	215,943

Table 58 – SA1: Supporting detail to Statement of Financial Performance (continues)

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
Other Expenditure By Type											
Collection costs	3	4,728	3,156	3,644	4,325	4,325	4,325	4,325	4,060	4,090	4,125
Contributions to 'other' provisions		–	–	–	–	–	–	–	–	–	–
Consultant fees		1,565	1,633	1,754	2,306	2,256	2,256	2,256	2,896	2,731	2,864
Audit fees		3,907	3,520	2,926	3,100	3,100	3,100	3,100	3,100	3,200	3,200
General expenses											
Advertising cost		960	918	1,153	1,339	1,514	1,514	1,514	1,409	1,516	1,625
Bank charges & Easy Pay costs		2,130	2,466	2,370	2,326	2,326	2,326	2,326	2,558	2,720	2,888
Chemicals		9,335	9,597	12,998	16,580	15,740	15,740	15,740	20,495	20,917	21,332
SALGA Membership Fees		1,690	2,317	2,937	2,922	3,242	3,242	3,242	3,080	3,246	3,440
Insurance		1,939	1,693	2,013	2,700	5,748	5,748	5,748	6,422	6,935	7,490
Lease rentals on operating leases		1,406	1,271	1,414	1,902	2,103	2,103	2,103	2,123	2,248	2,378
Fleet expenses		11,424	13,347	15,441	16,079	17,474	17,474	17,474	17,407	18,114	19,108
Printing, Stationery and Postage		3,119	2,932	3,123	3,677	4,046	4,046	4,046	3,897	4,220	4,563
Telephone cost		1,499	1,230	1,252	1,587	1,759	1,759	1,759	2,008	2,120	2,251
Compensation Payments to Taxi Operators		–	–	–	–	1,058	1,058	1,058	31,000	3,262	9,951
Maintenance - Streets and Stormwater Network		18,174	20,515	19,284	21,538	19,428	19,428	19,428	21,109	22,783	24,563
Maintenance - Electricity Network		3,578	4,296	4,278	7,111	5,954	5,954	5,954	7,661	8,217	8,710
Maintenance - Water Network		3,463	5,661	5,186	6,155	5,985	5,985	5,985	6,653	7,175	7,606
Maintenance - Sewerage Network		10,424	13,602	15,383	17,040	17,791	17,791	17,791	20,380	21,822	22,833
Maintenance of machinery		2,623	3,454	3,739	4,216	4,416	4,416	4,416	6,182	6,465	6,853
Maintenance of buildings		2,266	2,335	3,228	3,128	4,636	4,636	4,636	5,597	5,644	6,119
Software Licences		1,546	1,602	1,897	2,174	2,671	2,671	2,671	3,561	2,434	2,584
Legal Fees		1,406	3,359	2,057	2,758	2,993	2,993	2,993	3,565	3,703	3,838
Security Services		4,209	4,583	5,078	4,685	6,235	6,235	6,235	7,256	7,855	8,401
Special projects		5,076	6,491	15,794	9,546	10,972	10,972	10,972	11,938	11,645	12,433
Dumping Costs		3,192	2,886	3,256	3,000	3,600	3,600	3,600	5,051	4,045	4,288
Other Expenditure		36,187	36,664	49,660	61,053	76,144	76,144	76,144	61,789	64,239	68,110
Total 'Other' Expenditure	1	135,848	149,530	179,865	201,247	225,517	225,517	225,517	261,195	241,346	261,552

Repairs and Maintenance by Expenditure Item	8										
Employee related costs		–	–	–	–	–	–	–	–	–	–
Other materials		–	–	–	–	–	–	–	–	–	–
Contracted Services		–	–	–	–	–	–	–	–	–	–
Other Expenditure		52,814	62,122	65,059	80,780	83,222	83,222	83,222	93,960	96,579	102,187
Total Repairs and Maintenance Expenditure	9	52,814	62,122	65,059	80,780	83,222	83,222	83,222	93,960	96,579	102,187

References

1. Must reconcile with Budgeted Financial Performance (Revenue and Expenditure)
2. Must reconcile to supporting documentation on staff salaries
3. Insert other categories where revenue or expenditure is of a material nature (list separate items until 'General expenses' is not > 10% of Total Expenditure)
4. Expenditure to meet any 'unfunded obligations'
5. This sub-total must agree with the total on SA22, but excluding councillor and board member items
6. Include a note for each revenue item that is affected by 'revenue foregone'
7. Special consideration may have to be given to including 'goodwill arising' or 'joint venture' budgets where circumstances require this (include separately under relevant notes)

8. Repairs and Maintenance is not a GRAP item. However to facilitate transparency, municipalities must provide a breakdown of the amounts included in the relevant GRAP items that will be spent on Repairs and Maintenance.

9. Must reconcile with Repairs and Maintenance by Asset Class (Total Repairs and Maintenance) on Table SA34c.

10. Only applicable to municipalities that have adopted the 'valuation method' in GRAP 17. The aim is to prevent overstating 'depreciation and asset impairment'

Table 59 – SA3: Supporting detail to Statement of Financial Position

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand										
ASSETS										
<u>Call investment deposits</u>										
Call deposits < 90 days		-	-	-	-	-	-	-	-	-
Other current investments > 90 days		-	-	-	-	-	-	-	-	-
Total Call investment deposits	2	-	-	-	-	-	-	-	-	-
<u>Consumer debtors</u>										
Consumer debtors		114,875	156,140	168,836	156,511	156,511	156,511	163,323	182,638	198,783
Less: Provision for debt impairment		(27,576)	(60,614)	(82,556)	(69,427)	(69,427)	(69,427)	(87,509)	(103,603)	(116,782)
Total Consumer debtors	2	87,298	95,526	86,280	87,084	87,084	87,084	75,814	79,035	82,000
<u>Debt impairment provision</u>										
Balance at the beginning of the year		28,884	27,576	60,614	67,232	67,232	67,232	69,427	87,509	103,603
Contributions to the provision		21,022	37,854	32,870	20,000	20,000	20,000	62,181	64,603	66,539
Bad debts written off		(22,330)	(4,816)	(10,929)	(17,805)	(17,805)	(17,805)	(44,099)	(48,509)	(53,359)
Balance at end of year		27,576	60,614	82,556	69,427	69,427	69,427	87,509	103,603	116,782
<u>Property, plant and equipment (PPE)</u>										
PPE at cost/valuation (excl. finance leases)		2,872,167	2,959,859	3,154,989	3,428,917	3,388,728	3,388,728	3,596,328	3,839,053	4,039,073
Leases recognised as PPE	3	-	-	10,595	-	13,525	13,525	14,970	12,825	5,860
Less: Accumulated depreciation		544,175	640,138	749,328	767,491	864,117	864,117	1,000,745	1,123,996	1,244,819
Total Property, plant and equipment (PPE)	2	2,327,991	2,319,721	2,416,256	2,661,427	2,538,136	2,538,136	2,610,553	2,727,882	2,800,113
LIABILITIES										
<u>Current liabilities - Borrowing</u>										
Short term loans (other than bank overdraft)		-	-	-	-	-	-	-	-	-
Current portion of long-term liabilities		33,843	36,963	42,276	43,812	43,812	43,812	38,442	38,826	40,379
Total Current liabilities - Borrowing		33,843	36,963	42,276	43,812	43,812	43,812	38,442	38,826	40,379
<u>Trade and other payables</u>										
Trade and other creditors		92,363	101,218	116,450	158,403	158,403	158,403	107,903	100,053	101,054
Unspent conditional transfers		41,994	70,412	62,924	42,613	58,432	58,432	39,698	43,835	47,722
VAT		-	-	-	-	-	-	-	-	-
Total Trade and other payables	2	134,358	171,630	179,374	201,017	216,835	216,835	147,601	143,888	148,776
<u>Non current liabilities - Borrowing</u>										
Borrowing	4	487,034	450,070	409,587	369,104	369,104	369,104	413,127	473,318	535,730
Finance leases (including PPP asset element)		-	-	8,462	31,653	31,653	31,653	14,970	12,825	5,860
Total Non current liabilities - Borrowing		487,034	450,070	418,049	400,757	400,757	400,757	428,097	486,143	541,590
<u>Provisions - non-current</u>										
Retirement benefits		109,146	119,192	132,444	126,381	126,381	126,381	131,436	126,436	123,936
List other major provision items										
Refuse landfill site rehabilitation		3,153	4,344	-	3,882	3,882	3,882	-	-	-
Other		10,469	7,518	31,272	3,824	3,824	3,824	4,053	4,216	1,716
Total Provisions - non-current		122,769	131,054	163,716	134,088	134,088	134,088	135,490	130,652	125,652

**Table 59 – SA3: Supporting detail to Statement of Financial Position
(continues)**

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand										
CHANGES IN NET ASSETS										
Accumulated Surplus/(Deficit)										
Accumulated Surplus/(Deficit) - opening balance		1,650,898	2,117,225	2,170,221	2,427,405	2,428,493	2,428,493	2,496,651	2,617,963	2,717,945
GRAP adjustments		375,463	-	-	-	-	-	-	-	-
Restated balance		2,026,361	2,117,225	2,170,221	2,427,405	2,428,493	2,428,493	2,496,651	2,617,963	2,717,945
Surplus/(Deficit)		(5,019)	54,384	251,466	59,339	90,793	90,793	74,122	130,809	156,216
Appropriations to Reserves		-	-	6,806	-	-	-	-	-	-
Transfers from Reserves		(3,301)	(3,319)	-	(8,866)	(9,051)	(9,051)	(9,026)	(9,291)	(9,569)
Depreciation offsets		-	-	-	-	-	-	-	-	-
Other adjustments		99,183	1,932	-	161,793	(13,584)	(13,584)	56,216	(21,536)	(102,384)
Accumulated Surplus/(Deficit)	1	2,117,225	2,170,221	2,428,493	2,639,671	2,496,651	2,496,651	2,617,963	2,717,945	2,762,208
Reserves										
Housing Development Fund		74,011	77,330	69,484	71,842	86,842	86,842	73,396	74,130	71,630
Capital replacement		-	-	-	-	-	-	-	-	-
Self-insurance		-	-	-	-	-	-	-	-	-
Other reserves		-	-	-	-	-	-	-	-	-
Revaluation		-	-	-	-	-	-	-	-	-
Total Reserves	2	74,011	77,330	69,484	71,842	86,842	86,842	73,396	74,130	71,630
TOTAL COMMUNITY WEALTH/EQUITY	2	2,191,236	2,247,551	2,497,977	2,711,512	2,583,493	2,583,493	2,691,360	2,792,076	2,833,838

References

1. Must reconcile with Table A4 Budgeted Financial Performance (revenue and expenditure)
2. Must reconcile with Table A6 Budgeted Financial Position
3. Leases treated as assets to be depreciated as the same as purchased/constructed assets. Includes PPP asset element accounted for as finance leases
4. Borrowing must reconcile to Table A17

2.9 Municipal Manager's Quality Certificate

I, T. BOTHA, The Municipal Manager of George Municipality hereby certify that the annual budget and supporting documentation for the 2015/2016 Financial Year, have been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act, and that the annual budget and supporting documentation are consistent with the Integrated Development Plan.

Print Name

TREVOR BOTHA

Municipal Manager of

GEORGE (WC044)

Signature

TB

Date

26 MAY 2015